



**玖源化工(集團)有限公司**  
**Ko Yo Chemical (Group) Limited**

(incorporated in the Cayman Islands with limited liability)  
(Stock code: 00827)

**ANNUAL REPORT**

**2023**



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## Corporate Information

### DIRECTORS

#### Executive Directors

Mr. Tang Guoqiang  
Mr. Shi Jianmin  
Mr. Zhang Weihua

#### Independent non-executive Directors

Mr. Xu Congcai  
Mr. Le Yiren  
Ms. Lu Yi

### COMPANY SECRETARY

Mr. Chung Tin Ming, HKICPA, FCCA

### QUALIFIED ACCOUNTANT

Mr. Chung Tin Ming, HKICPA, FCCA

### AUDIT COMMITTEE

Mr. Xu Congcai  
Mr. Le Yiren  
Ms. Lu Yi

### AUTHORIZED REPRESENTATIVES

Mr. Tang Guoqiang  
Mr. Shi Jianmin

### COMPLIANCE OFFICER

Mr. Zhang Weihua

### REGISTERED OFFICE

Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman KY1-1111  
Cayman Islands

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Suite No. 02, 31st Floor, Sino Plaza  
255-257 Gloucester Road  
Causeway Bay, Hong Kong

### SHARE REGISTRAR

Union Registrars Limited  
Suites 3301-04, 33/F.  
Two Chinachem Exchange Square  
338 King's Road, North Point  
Hong Kong

### AUDITOR

ZHONGHUI ANDA CPA Limited  
23/F, Tower 2, Enterprise Square Five  
38 Wang Chiu Road  
Kowloon Bay  
Hong Kong

### PRINCIPAL BANKERS

China Everbright Bank Co., Ltd.  
— Chengdu Branch

Huaxia Bank Co., Ltd.  
— Chengdu Tianfu Branch

China Bohai Bank Co., Ltd.  
— Chengdu Branch

Gui Yang Bank  
— Chengdu Branch

### STOCK CODE

827

### WEBSITE

[www.koyochem.com](http://www.koyochem.com)

## Highlights

- For the year ended 31 December 2023, the net cash inflow from operating activities before working capital changes and profit tax and interest payment was approximately RMB306 million, which represent a decrease of approximately 62.8% as compared to that of approximately RMB823 million in year 2022.
- For the year ended 31 December 2023, the loss attributable to shareholders was approximately RMB152 million, which represent a decrease in profit of approximately RMB354 million as compared to the profit of approximately RMB202 million in year 2022.
- Basic loss per share was approximately RMB0.0253 for the year ended 31 December 2023.
- For the year ended 31 December 2023, sale turnover was approximately RMB2,905 million, which represents a decrease of approximately 9.4% as compared to year 2022.
- The sales amount and quantities of main products of the Group are as follows:

Type	Sales amount (million RMB)	Sales quantities (tonnes)	% change compare with year 2022	
			Sales amount	Sales quantities
Urea	888	398,990	(12.0)	1.2
Ammonia	1,058	358,875	(13.8)	6.7
Methanol	780	375,165	(14.5)	(6.0)
N-methylpyrrolidone	13	1,120	N/A	N/A
N,N-dimethylformamide	46	10,508	N/A	N/A
Others — trading	120	N/A	110.5	N/A

- The Directors do not recommend the payment of any final dividend for the year ended 31 December 2023.

# Chairman's Statement

## MANAGEMENT DISCUSSION AND ANALYSIS

### Business Review

During the period under review, the Group and its subsidiaries operated proactively and steadily under the business objective of “focusing on efficiency and changing management mode”. The incentive policies implemented in early stage have shown a conspicuous effect by continuous optimisation and adjustment in the course of operation. Across the Group, we work with cohesion and in unison, resulting in a significant increase in team dynamics and remarkable improvement in economic efficiency. In particular, the sales model continued to be adjusted, with the introduction of a bidding mechanism to improve the Company's efficiency and optimise the customer structure. The Company's anti-risk capability continued to improve as a result of continuous technological transformation, safe and stable operation of equipment, and reduction in product consumption. New projects have been completed and successfully commissioned, extending the industrial chain and enhancing the Company's comprehensive strength. Standardization work, such as technical standardization, management standardization, work standardization, inspection standardization, etc., was deeply rooted in our staff's minds and continued to strengthen the management foundation and enhance the Group's core competitiveness.

Overall, in 2023, safety, environmental protection, production, consumption and cost control were all at an all-time best level in 2022. In 2023, the supply of natural gas was tight in general and the price of natural gas rose sharply, while the product market sentiment oscillated downward and then remained at a relatively low level. Under the impact of the complicated external environment mentioned above, the Group made concerted efforts internally to stabilise the overall operation. However, the operating conditions were lower than expected.

### Guang'an Ko Yo Plant

In 2023, Guang'an Plant's alcohol-ammonia unit operated constantly for a long period of time, which achieved the best performance since the unit was built and put into operation. The losses from unplanned shutdown were significantly reduced. The methanol unit set a new record by having no unplanned shutdown during a production cycle. Despite the Company's best-ever results in terms of cost control and unit operation, the operating conditions fell short of expectations due to the tight supply of natural gas and the significant increase in the price of natural gas.

The carbon monoxide purification project and pipeline project were commissioned in mid-May 2023 and successfully commissioned in just one run. After subsequent operation optimisation and defect rectification, the project has achieved the designed capacity and quality targets and realised economic value.

### Dazhou Ko Yo Plant

In 2023, the Company achieved “production before the year, overhaul after the year” production organisation mode this year for the first time. It twice postponed the overhaul schedule to make certain contributions for the Group's economic efficiency. Under the premise of guaranteed natural gas supply, the synthetic ammonia unit and urea unit, after resumption of production, achieved record high output and energy consumption, with the daily output of the synthetic ammonia unit reaching the highest level in history and the comprehensive energy consumption of synthetic ammonia product per unit reaching the lowest level in history. During the period, with the PetroChina and Sinopec dual gas sources, it successfully avoided a natural gas supply interruption due to external risks of forced shutdowns, to ensure a long-term, safe and stable operation of units.

## Chairman's Statement

### Guang'an Ko Yo New Material Plant

The 100,000 tons/year DMF (N,N-dimethylformamide) and 100,000 tons/year NMP (N-methylpyrrolidone) projects achieved a successful commissioning on 22 May 2023 in just one run, producing qualified products, such as DMF (N,N-dimethylformamide), and on 15 September 2023, producing electronic-grade NMP, with all consumption and indicators meeting the standards as well as stable production.

### Jiangsu Bluestar Plant

At present, the main construction of the project is basically completed and has entered the debugging and defect elimination stage, with the completion of the system scanning, single test and joint test of mechanical pumps; It is expected to enter trial production in the second quarter of 2024. Upon commissioning of the project, it is expected to generate annual sales of approximately RMB4.0 billion.

## Industry Review and Outlook

### I. Price of methanol fell followed by a rise in 2023, driven by the coal price and supply and demand.

China's methanol market showed an overall "V-shape" trend in 2023. China's new methanol production capacity in 2023 was approximately 5.45 million tons, with a total production capacity of approximately 107.56 million tons. Domestic methanol production was approximately 78.52 million tons, with a capacity utilisation rate of approximately 73%.

In the first half of 2023, the methanol price continued to move down to the lowest point in the year, with an average national price of about RMB1,944 per ton, mainly due to pressure on coal price and a weak supply-demand structure. In the first half of the year, with weakening macroeconomic support as expected and the slow resumption of work in the downstream, coupled with the sharp decline in energy prices, chemicals prices went downward under pressure. Against the backdrop of lower coal prices and weak demand for methanol, methanol prices were in a downward trend in the first quarter. In the second quarter, methanol units underwent the spring inspection period in April with a seasonal decline in the start-up rate. Additionally, the methanol price experienced a phased upward trend due to the restart of some ports and Northwest MTO units, downstream pre-holiday stockpiling, and low manufacturer inventories. In May-June, methanol prices faced pressure due to the rapid decline in coal prices and the gradual emergence of supply and demand pressures, leading to the lowest point of the year. In the second half of the year, methanol prices gradually recovered, and the market price centre shifted upward. With the rebound of energy and coal prices, winter gas restrictions, and new real estate policies and other macroeconomic support, the level of inventories accumulated in the off-season was less than expected. Besides, the overall market gradually recovered as a result of the restart or new commissioning of some large MTO units as well as driven by the traditional peak season of demand.

Looking ahead to 2024, under the guidance of the national dual-carbon policy on the supply side, it will be difficult to release the new capacity of domestic coal chemical industry, and the growth rate of methanol industry supply will gradually slow down. However, the overseas methanol industry in Iran is still in the stage of capacity expansion, and therefore, domestic ports may face the impact of high imports. In respect of demand, MTO units still has no capacity release, but for traditional downstream formaldehyde, dimethyl ether, acetic acid, etc. demand are relatively stable under the national macro-control. New growth points may arise in methanol fuel and other emerging industries. However, in the context of the unstable international geopolitical situation and potential long-term persistence of energy crisis, coupled with the current low profit margins of methanol, the overall methanol price in 2024 may shift upward slightly due to the slowdown in supply and driven by the energy crisis and macro-situation.

## Chairman's Statement

### II. In 2023, China's synthetic ammonia market showed an overall downward and then upward trend, mainly attributable to the coal price and supply and demand.

China's synthetic ammonia market showed an overall "V-shape" trend in 2023. In 2023, China's new synthetic ammonia production capacity was approximately 6.96 million tons, with a national capacity reaching approximately 82 million tons. National synthetic ammonia production was approximately 54.9 million tons, with a capacity utilisation rate of approximately 67%.

In 2023, the price centre of China's synthetic ammonia shifted downward in the first half and upward in the second half amidst oscillations. In the first quarter, as at the beginning of the year, leading gas enterprises in the Southwest China shut down units for overhaul, which was also conducted in the main production area, the local supply contraction was obvious, benefiting the market. The synthetic ammonia price remained stable for a short period of time, and then rose to a stage of high, leading to the dissatisfied market sentiment in the downstream. In the second quarter, agricultural demand was delayed while industrial demand was relatively stable. In addition, the synthetic ammonia price gradually shifted downwards due to the impact of imports from East China. In the third quarter, with much more overhauls coupled with the postponement of the release of new production capacity, the operation of units in main production areas was unstable. Furthermore, the agricultural demand was significantly released, leading to the upward trend in the price centre of the synthetic ammonia. In the fourth quarter, with coal heating and gas supply constraints, support was given to the energy price and macroeconomy was expected to be positive. As the leading gas enterprises gradually entered the overhaul cycle and units of plants in Shanxi, Henan and other places experienced shutdown or breakdown, the supply contracted. Moreover, autumn fertilization and fertilizer preparation were conducted in the downstream. In addition, industrial caprolactam, nitric acid and other demand enhanced, coupled with the low-to-mid level of overall plant inventory. As a result, the overall market sentiment maintained stable. Nevertheless, in December, the branch in Jingzhou, Hualu, Hubei and in Lefeng, Chongqing in the southwestern China enhanced a new production capacity of 1.2 million tons and 200,000 tons, respectively. Under this background, the pattern of supply and demand changes in Central China and Southwest China, leading to a significant increase in the supply, while the downstream was undergoing the agricultural off-season, and therefore, operating rate of nitric acid and caprolactam units declined, thereby decreasing the price of synthetic ammonia.

Looking forward to 2024, for China's synthetic ammonia in 2024, it is expected to have 3-6 million tons of units put into production, mostly concentrated in East China and Central China. The supply of synthetic ammonia in 2024 will be in line with the new production capacity put into operation and the market price of synthetic ammonia is likely to face pressure. As the agricultural demand is largely influenced by the seasonal cycle and policy formulation, and demand for acrylonitrile, nitric acid, and others are affected by the demand cycle and the environmental protection policies, the demand for synthetic ammonia is difficult to improve, or with the same level of that in 2023. However, for the raw material, thanks to the national policy to protect the supply and stabilise the price, the price of it will remain relatively stable with a small fluctuation. The overall supply-demand structure of the synthetic ammonia market in 2024 will show a loose trend, and the synthetic ammonia price may show a downward trend with fluctuations.

## Chairman's Statement

### III. In 2023, urea prices underwent a downward trend and then rose, mainly driven by the coal price, supply and demand, and the Indian urea bidding.

China's urea market in 2023 showed an overall downward and then upward trend. In terms of new production capacity, the new production capacity of urea in 2023 was approximately 4.36 million tons, and the total production capacity was approximately 78.12 million tons. National urea production was approximately 59 million tons, with a capacity utilisation rate of approximately 76%.

The overall price centre of urea prices shifted downwards in the first half of 2023. In the first quarter, in the peak season and with many orders yet to be satisfied, the upstream manufacturers desired strongly to raise prices, but subject to the upstream high inventory and high supply pressure, the stocking was conducted more cautiously in the down and middle stream. Because of the constant movement in the supply and demand, prices experienced a wide range of oscillation. In the second quarter, urea prices gradually fell, mainly due to the decline in coal prices and high supply relative to weak demand. Additionally, with overseas urea prices continuing to be low, the downstream was filled with pessimistic sentiment, with poor willingness to stock up goods, resulting in the constant delay of demand and the inventory accumulation of manufacturers. In the third quarter, which is the domestic peak season of topdressing, postponed demand was released significantly, and domestic agricultural demand was unexpected. At the same time, as the rebound in overseas gas prices gave a support to the upward shift of urea costs, the international demand was released explosively. Besides, during the peak consumption season of golden September and silver October and under the backdrop of breakdown or short-term shutdown of certain plants' units in the main production area, the supply contracted. Subsequently, the Indian urea bidding was published, boosting the market up. In the fourth quarter, with coal heating and gas supply constraints, support was given to the energy price. As the leading gas enterprises gradually entered the overhaul cycle as scheduled, coupled with environmental policies in Shanxi and other places, the supply contracted. Besides, autumn fertilization and fertilizer preparation were conducted in the downstream to drive up national reserves and other demand. Furthermore, driven by the growth of futures, the market conditions gradually improved and urea prices rose until the middle and end of December when the national policy imposed strong suppression on the futures prices. As a result, the price centre of the market gradually shifted downward.

Looking forward to 2024, urea will be still in a high production cycle. It is expected that in 2024, there will be nearly 6.5 million tons of new production capacity planned to be put into operation, mainly through plant expansion. Based on this, the total production capacity may be more than 84 million tons, leading to a strong impact brought by the domestic high supply. As it is expected that exports will still be subject to the legal inspection policy, superimposed with the same large-scale production start-ups overseas, the export volume is expected to decline year-on-year. In respect of demand, under the policy support and the expectation of a favourable macro recovery, agricultural and industrial demand may continue to show incremental growth next year, but the growth rate is expected to slow down. Overall, in 2024, the contradiction between supply and demand of urea may be highlighted in the second half of the year, and the urea price may show a trend of rising and then falling.

### IV. The overall DMF market in 2023 was sluggish and oscillating, mainly driven by supply and demand.

China's DMF market was sluggish and oscillating in 2023. The total domestic production capacity of DMF was 1.72 million tons, with an annual production of approximately 790,000 tons and a capacity utilisation rate of approximately 46%. The overall downstream demand for DMF was approximately 700,000-800,000 tons, with supply exceeding demand.

## Chairman's Statement

In the first quarter of 2023, the main downstream pulp market presented a slow start-up recovery. As the shrinking downstream demand was unfavourable to the market, the market prices, subject to the downstream demand, fluctuated in general. The price peak appeared before the Spring Festival, because the downstream made replenishment for rigid demand, and then the price rose to a high level. However, the downstream began to express dissatisfaction to the rocketing price, causing a downturn in transactions and a subsequent price decrease. In the second quarter, the prices of methanol and synthetic ammonia, costs of DMF, were low, so were the cost support. Additionally, with the release of new DMF production capacity, the supply increased, and manufacturers continued to accumulate inventory. The market conditions continued to weaken under the weak downstream demand. The DMF price fell to the lowest point in the year. In the third quarter, a number of manufacturers' units shut down or reduced production. Driven by the Asian Games in Hangzhou, superimposed with the downstream replenishment before the National Day, the market experienced a phasal enhancement, but slipped with the end of replenishment. In the fourth quarter, the end demand from downstream pulp plants was again weakening, and units under previous shutdown were restarted. At the same time, the demand continued to be sluggish and the weak cost support was given to raw materials. As a result, the overall DMF market presented supply exceeding demand. The price even fell below the cost.

Looking ahead to 2024, the DMF market may continue to develop in a weak and oscillating manner. In the first half of 2024, as there will still be 300,000 tons of new production capacity to be put into production, the supply side will continue to be under pressure. For demand, the demand for the main downstream pulp will hardly improve, and the overall industry start-up is expected to remain at a low-medium level. In respect of raw materials, the methanol market price may be strong and oscillating during the year, and its overall price centre may be slightly higher than that in 2023. For another raw material, synthetic ammonia, its price centre may be significantly lower than that in 2023 due to the release of the new production capacity. In general, the costs of DMF are likely to decrease amidst oscillation, so DMF cost support will be weak. In summary, the overall market will be weak with some fluctuations as the supply and demand structure continued to weaken.

### **V. The overall NMP market witnessed a continuous downward trend in 2023, mainly driven by supply and demand.**

The NMP market condition was in a downturn in 2023. The NMP synthetic liquid supply capacity in 2023 was approximately 700,000 tons with a production of approximately 245,000 tons and a capacity utilisation rate of approximately 35%.

In 2023, NMP purification units continued to deliver a capacity of approximately 2 million tons, offering a very sufficient supply for the market. For demand, as the downstream lithium battery industry just ordered for rigid demand, demand hardly improved with an overall demand for NMP of approximately 250,000 tons. Accordingly, the market supply and demand structure were seriously imbalanced. In respect of costs, with the constant release of new production capacity, the price of the raw material, BDO, remained at a low level with fluctuations, and therefore, the cost support was limited. Consequently, the overall NMP market condition throughout the year continued to worsen.

## Chairman's Statement

Looking forward to 2024, the overall NMP market may remain at a low level with some fluctuations, and its market prices may be low. In terms of supply, the new production capacity of NMP synthetic liquid will be about 400,000 tons with a total capacity of about 1.1 million tons. Further, with the new production capacity of NMP purification units, the supply will significantly exceed the demand. For demand, under the sluggish international economic environment, it is difficult to improve the demand from the lithium battery industry, the pharmaceutical industry and the electronics pharmaceutical in the short term, which may be comparable to that in 2023. In respect of costs, with new BDO units continued to be put into operation in 2024, pressure on the BDO supply will intensify. Overall, the NMP market trend in 2024 will be dominated by negative factors, and prices may still decrease.

### STRATEGIES

In 2023, due to the domestic and international environment, the fertilizer and chemical industry will experience sharp fluctuations and market oscillations, which will increase the difficulty of market forecasting. In the face of these difficulties, the Group mainly focused on internal reforms and innovations: on the one hand, through our technological transformation, to reduce the production and operation costs, especially minimising the loss from unplanned shutdown to the lowest level; on the other hand, through our continuous adjustment of the sales model, to introduce a bidding mechanism; to control the sales plans, and seize opportunities in market fluctuations, thus increasing revenue of the Company. In 2024, we will seize the real-time dynamics of changes in the fertiliser and chemical industries and adopt the following strategies and measures for the Company to emerge completely from difficulties and keep itself on a right track.

- I. The Company will keep on arranging and coordinating the work with regard to production materials, such as water, electricity and gas, in a bid to provide long-term and high-load operation protection for units of Dazhou Ko Yo Plant, Guang'an Ko Yo Plant and Guang'an Ko Yo New Material Plant. Taking safety and environmental protection as the bottom line, while ensuring the long-term and safe operation, it will carry out daily monitoring, accounting, issue early warnings, and timely adjust and optimise the production organisation and operational capacity to ensure the best operation benefits;
- II. The Company will continue to promote special improvement, and seek for and promote the implementation of various measures of "increasing revenue while reducing expenditure, cutting costs while increasing efficiency" to reduce operating costs and waste;
- III. The Company will continue to promote measures such as performance appraisal, compensation reform, special rewards and skill assessment, gather together all the staff in the Group to exercise unified leadership, and inspire the creativity and execution of the team, in a bid to achieve good operation results;
- IV. The Company will strengthen the training of the workforce to improve the technical level and management capabilities of all staff;
- V. The Company will promote sales model optimization, enhance the quantity of product bidding, and increase the proportion of direct sales to customers, and increase the size of sales to local customers. At the same time, the Company will optimise the rhythm of signing contracts, establish an internal sales competition mechanism, and maximize sales benefits;

## Chairman's Statement

- VI. The Company will do a good job in preparing for the annual overhaul of the device, reduce the number of unplanned shutdown during the year, increase production and reduce consumption; under the premise that the supply of natural gas is gradually eased, the Company will explore the feasibility of repairing the device from once a year to every two years;
- VII. The Company will promote the reform of spare parts inventory, gradually reduce the amount of inventory funds occupied, promote the brand construction of core spare parts, improve the safety and reliability of the device, and at the same time establish safety inventory and inventory management methods to improve the safety factor and reduce costs;
- VIII. The Company will promote the reform of the authorization system to improve the decision-making efficiency of subsidiaries;
- IX. The Company will promote the approval, start and construction of new projects, revitalize existing assets, gradually realize the upgrading of products, transform from pure basic chemical industry to vigorously develop fine chemical industry based on basic chemical industry, and enhance the competitiveness of the Group;
- X. The Company will continuously promote standardisation, such as technical standardisation, management standardisation, work standardisation, inspection standardisation, etc., and continuously consolidating the management foundation in order to safeguard the Group's stable operation;
- XI. The Company will deepen the reform of the "procurement system", gradually reduce the proportion of exclusive suppliers, and solve the industry-specific problems, to improve purchasing quality and reduce costs;
- XII. The Company will promote the gradual optimisation and marketisation of the DMF & NMP project and the propylene oxide project, as well as the enhancement of business teams in the supply chain and sales, so as to form a new point of growth for the Group in terms of sales and profits.

### ACKNOWLEDGEMENT

Looking back on the past year, there have been certain fluctuations in the chemical fertilizer and chemical industries. Under the leadership of the Board of Directors and management, all employees are united, adhere to market-oriented production and operation activities, follow up market conditions in a timely manner, and make real-time calculations to ensure the best operating efficiency of the device and realize the long-term stable operation of the device. In 2024, with decisions and strategies devised by the Board and under the leadership of the management, we will successfully stabilise the basic chemical business, explore new projects and capitalise on market opportunities.

On behalf of all my colleagues on the Board, I would like to take this opportunity to express my sincere gratitude to all shareholders, customers, the management and our staff! Thank you for your hard work! We will continue working hard to create more returns to our shareholders and the society.

## FINANCIAL PERFORMANCE

### Results

During the year under review, the Group recorded turnover of approximately RMB2,905 million, decrease of 9.4% as compared to last year. The decrease in turnover was mainly due to the decrease in market price of products. The loss attributable to shareholders of the Company amounted to approximately RMB152 million, representing a decrease in profit of approximately RMB354 million as compared to last year. Basic earnings per loss amounted to approximately RMB0.0253.

### Cost and profit margin

Cost of sales of the Group amounted to approximately RMB2,589 million, representing an increase of 7.3% as compared to the figure in 2022. The major reasons of increase in cost of sales were due to the increase in market price of raw material.

Gross profit margin of the Group decreased approximately from 24.7% in 2022 to 10.9% in 2023. The decrease in the gross profit margin was due to the decrease in market price of products and the increase in market price of raw material.

During the year under review, distribution costs decreased approximately by 7.9% as compared with last year. The decrease in distribution cost was due to the decrease in turnover. The ratio of the distribution costs over sales was 1.45% in 2023 which was 0.03% higher than those in 2022.

In comparison with last year, there was a slight decrease in administrative expenses of the Group by approximately 0.3% from approximately RMB149.6 million in 2022 to approximately RMB149.1 million in 2023. The decrease in administrative expenses is mainly due to strictly cost control.

Other income increased from approximately RMB5.9 million in 2022 to approximately RMB7.6 million in 2023. The difference was mainly due to the increase in income from the sales of raw materials. Details are set out in Note 9 to consolidated financial statements. Other expenses amounted to approximately RMB1.4 million in 2023 (2022: approximately RMB3.2 million). The decrease in other expenses in 2023 was mainly due to decrease in share-based payment arising from issue of share option. Details are set out in Note 10 to consolidated financial statements.

The Group's income tax expenses in 2023 amounted to approximately RMB47.0 million. Details of tax schemes are set out in Note 12 to consolidated financial statements.

### Dividends

Considering the Group's result during the year under review, the Directors do not recommend the payment of any final dividend for the year ended 31 December 2023. The Group has not declared any dividend for the year ended 31 December 2023 (2022: Nil).

## Business review

### PRODUCTS

Sales of the Group's products for the year 2022 and 2023 are as follows:

	Turnover in year 2023		Turnover in year 2022		Percentage
	RMB million	Composite %	RMB million	Composite %	Change in turnover %
Urea	888	30.6	1,009	31.5	(12.0)
Ammonia	1,058	36.4	1,227	38.3	(13.8)
Methanol	780	26.9	912	28.4	(14.5)
N-methylpyrrolidone	13	0.4	–	–	N/A
N,N-dimethylformamide	46	1.6	–	–	N/A
Others — Trading	120	4.1	57	1.8	110.5

### LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As at 31 December 2023, the Group had net current liabilities of approximately RMB2,859,724,000. Current assets as at 31 December 2023 comprised cash and bank deposits of approximately RMB62,928,000, pledged bank deposits of approximately RMB901,856,000, restricted bank balances of approximately RMB31,000, inventories of approximately RMB216,104,000, trade receivables of approximately RMB1,337,000, note receivable of approximately RMB3,101,000, and prepayments and other current assets of approximately RMB235,508,000. Current liabilities as at 31 December 2023 comprised short-term borrowings of approximately RMB2,387,146,000, convertible bonds of approximately RMB342,654,000, trade payables of approximately RMB31,717,000, contract liabilities of approximately RMB61,963,000, due to a related company of approximately RMB683,041,000 and accrued charges and other payables of approximately RMB774,068,000. Details of the Group's adoption of going concern basis in preparing the consolidated financial statements is set out in Note 2 to the consolidated financial statements.

### CAPITAL COMMITMENTS

As at 31 December 2023, the Group had outstanding capital commitments of approximately RMB3,035,598,000. Details of the Group's capital commitments are set out in Note 37 to the consolidated financial statements.

### FINANCIAL RESOURCES

As at 31 December 2023, the Group had cash and bank deposits of approximately RMB62,928,000, pledged bank deposits and restricted bank balances of approximately RMB901,887,000. The Company intends to finance the Group's future operations, capital expenditure and other capital requirements with the existing bank balances and the operation income.

As at 31 December 2023, the total borrowings, convertible bonds and notes payable balances of the Group amounted to approximately RMB3,685,589,000.

## Business review

### GEARING RATIO

The Group's gearing ratios were approximately 75% and 70% as at 31 December 2023 and 31 December 2022 respectively. The gearing ratios were calculated as net debt divided by total capital. Details of the Group's gearing ratio is set out in Note 27 to the consolidated financial statements.

### CONTINGENT LIABILITIES

Details of the Group's contingent liabilities are set out in Note 43 to the consolidated financial statement.

### MATERIAL ACQUISITION/DISPOSAL

There was no material acquisition or disposal in the year 2023 which would have been required to be disclosed under the Rules Governing the Listing of Securities ("Listing Rules") on Stock Exchange.

### SEGMENTAL INFORMATION

The Group activities are primarily conducted in the PRC. The Group's turnover and profit are generated from manufacturing and sale of chemical products and chemical fertilisers, no segment information is therefore present in the consolidated financial statements.

### DETAILS OF FUTURE PLANS FOR MATERIAL INVESTMENT OR CAPITAL ASSETS

Save as disclosed of the plans stated in the chairman's statement of this annual report, the circulars dated 4 December 2020 (Dazhou new production line, Guangan new production line and the PBAT production line) and 23 March 2022 (the acquisition of Jiangsu Bluestar Green Material Co., Limited which in the establishment of production line of propylene oxide), the Directors do not have any future plans for material investment.

### EXPOSURE ON EXCHANGE RATE FLUCTUATION

Details of the Group's foreign currency exchange risk are set out in Note 6 to the consolidated financial statements.

### CHARGES ON THE GROUP'S ASSETS

As at 31 December 2023, land use rights with a total net book value of approximately RMB238,188,000 (2022: approximately RMB244,154,000), property, plant and machinery with a total net book value of approximately RMB1,570,088,000 (2022: approximately RMB1,610,908,000), investment properties with a total net book value of approximately RMB927,000 (2022: approximately RMB5,984,000), mining right with a total net book value of approximately RMB334,306,000 (2022: approximately RMB334,306,000), other receivables of approximately RMB73,000,000 (2022: nil), and bank deposits of approximately RMB901,856,000 (2022: approximately 390,850,000) were pledged as collateral for the Group's borrowings and notes payable.

## Business review

### NUMBER OF EMPLOYEES

As at 31 December 2023, the Group had 843 (2022: 802) employees, comprising 6 (2022: 6) in management, 117 (2022: 124) in finance and administration, 702 (2022: 652) in production, 16 (2022: 17) in sales and marketing and 2 (2022: 3) in research and development of these employees, 839 (2022: 798) were located in the PRC and 4 (2022: 4) were located in Hong Kong.

### RETIREMENT BENEFITS SCHEME

During the years ended 31 December 2022 and 2023, there were no contributions forfeited by the Group on behalf of its employees who leave the plan prior to vesting fully in such contribution, nor had there been any utilization of such forfeited contributions to reduce future contributions. As at 31 December 2022 and 2023, no forfeited contributions were available for utilization by the Group to reduce the existing level of contributions as described in paragraph 26(2) of Appendix 16 to the Listing Rules.

### ENVIRONMENTAL, SOCIAL AND GOVERNANCE

For the year ended 31 December 2023, the Group's key business operations make continuous effort and investment on managing and monitoring environmental and social performance. Technology advancement, especially new materials development, continues to assist the Group achieve long-term business resilience, to achieve its economic, environmental and social sustainability. The group ensures strict compliance with and keeps a close eye on updates of any applicable regulations, laws, and standards. Engagement with stakeholders has resulted in raised concerns on key material issues, which include: Energy, Emissions, Effluents and Waste, Environmental Protection Policies, and Occupational Health and Safety. The Group will continue to identify areas of improvement for the concerned aspects and keep close communication with its stakeholders for advancing ESG management.

The Environmental, social, governance report is set out on pages 25 to 46 of the annual report.

## Directors and Senior Management

### EXECUTIVE DIRECTORS

Mr. Tang Guoqiang, aged 66, is an Executive Director and chairman of the Board. Mr. Tang has over 30 years of management experience. He obtained a high school diploma from Jiangsu Province Liyang Middle School in 1977. Mr. Tang was previously the general manager of Liyang Economic Development Corporation from May 1990 to August 1996. From November 2003 to April 2007, he was an executive director of Zhenjiang Runfeng Real Estate Development Company Limited. He was the chairman of Shunfeng International Clean Energy Ltd. (stock code: 1165), a listed company on the Main Board of the Stock Exchange, from July 2011 to July 2013. Since March 2015, he has been the chairman of Liyang Huakan Jianda Health Company Limited.

Mr. Shi Jianmin, aged 56, is an Executive Director and the chief executive officer of the Group. Mr. Shi has over 22 years of management experience. Mr. Shi obtained a diploma in business administration from the E-learning College, Shanghai Jiao Tong University in July 2007 and studied an EMBA business course in Xiamen University in the autumn of 2011. He was previously the president of Guanghua Sub-branch of ICBC Changzhou and the general manager of the electronic bank department of ICBC Changzhou. From September 2011 to June 2017, Mr. Shi was the deputy chairman and executive director of Shunfeng International Clean Energy Ltd. (stock code: 1165), a company listed on the Stock Exchange. Since August 2017, Mr. Shi has been an executive director of Jiangsu Wei Lan Photovoltaic System Integrated Ltd. in the People's Republic of China.

Mr. Zhang Weihua, aged 61, is an Executive Director and the compliance officer of the Group. Mr. Zhang has over 33 years of management experience. He has been the deputy chairman and general manager of Changzhou Kangmei Chemical Industry Co., Ltd. since 1995, the chairman of Jiangsu Kangtai Biomedical Science Technology Co., Ltd. since 2009, and the chairman of Jiangsu Kangtai Holdings Group Co., Ltd. since 2011. Mr. Zhang was a member of the National People's Congress representing Jintan city from 2003 to 2017.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Xu Congcai, aged 72, is an Independent Non-Executive Director of the Group. He received a bachelor degree in political economics from Anhui University of Finance and Economics (formerly known as Anhui Institute of Finance and Trade) in 1982, and in 1998, received a doctorate in economics from the School of Economics, Fudan University. Mr. Xu was admitted to the Special Allowance Program for Outstanding Experts sponsored by the State Council. In 1996, he was recognized as a Young and Middle-aged Expert with Outstanding Contribution. In 2002, he began to serve as an instructor for doctoral candidates to be admitted to the industrial economics programs in Renmin University of China. Currently, he is a professor at Nanjing University of Finance and Economics, a vice president at the Commerce Economy Association of China, a member of the Seventh Session of the Higher Education Institution Approval Committee under the Ministry of Education (from 2017 to 2021), and an executive dean of Taihu University of Wuxi. In addition, Mr. Xu is an independent director of Daqian Ecology and Landscape Co. Ltd. He was previously an independent director of Wuxi Rural Commercial Bank. He was appointed as an Independent Non-Executive Director of the Group on 1 August 2017.

Mr. Le Yiren, aged 61, is the vice chairman of the Association of China Commercial Enterprise Management since September 2019 and an independent non-executive director of Jiangyin Rural Commercial Bank Co. Ltd., whose shares are listed on the Shenzhen Stock Exchange (stock code: 002807) since April 2019. Mr. Le is currently serving as a director of each of Suzhou Aibo Venture Capital Co., Limited, Jiangsu Yangshan Silicon Material Technology Co., Limited, Suzhou Longhan Investment Management Co., Limited and Jiangsu Zhongmei Tongji Investment Co., Limited. Mr. Le was the vice president of Fengde Capital Limited from 2004 to 2005 and founded Nanjing Yuanhan Enterprise Management Co., Limited (formerly known as Nanjing Bofa Investment Consulting Co., Limited) in 2006. Mr. Le graduated from the Gradual

## Directors and Senior Management

School of Chinese Academy of Social Science with a master's degree in Monetary Banking in 1997, a doctorate degree in social sciences in 2002, then successively engaged in post-doctoral research in applied economics between August 2002 and July 2008. Mr. Le was a committee member of the Senior Technical Position Review Committee of the Industrial and Commercial Bank of China, a distinguished professor at the Graduate School of the Chinese Academy of Social Sciences and a researcher at the School of Social Development of Nanjing Normal University. He was appointed as an Independent Non-Executive Director of the Group on 1 July 2021.

Ms. Lu, aged 39, is currently a professor and a doctoral advisor at Nanjing University. Ms. Lu graduated from the School of Chemistry and Chemical Engineering, Nanjing University with a bachelor's degree in science in 2006. During 2008 to 2010, Ms. Lu joined a doctorate programme at The Scripps Research Institute, the United States, sponsored by China Scholarship Council. Ms. Lu obtained a doctorate degree in science from the School of Chemistry and Chemical Engineering, Nanjing University in 2011. She was an associate professor at the School of Chemistry and Chemical Engineering, Nanjing University from 2015 to 2019. Ms. Lu was appointed as a professor at the School of Chemistry and Chemical Engineering, Nanjing University in 2020. Ms. Lu has published over 20 articles in Journal of the American Chemical Society, Angewandte Chemie International Edition, Nature Communications and other scholarly journals as author or corresponding author. She was appointed as an Independent Non-Executive Director of the Group on 1 January 2023.

### SENIOR MANAGEMENT

Mr. Chung Tin Ming, aged 53, is the financial controller and company secretary of the Group. Mr. Chung is an associate member of each of the Hong Kong Institute of Certified Public Accountants and Association of Chartered Certified Accountants. Mr. Chung graduated from the Chinese University of Hong Kong with a bachelor degree in science, and received a master degree in Financial Engineering and Electronic Engineering from the City University of Hong Kong and a master degree in laws from University of Wolverhampton. Prior to joining the Group in January 2006, he was a director of Keen Ocean Industrial Limited in Hong Kong. Mr. Chung has over 20 years of related working experience in accounting and financial management.

Mr. Li Ciping, aged 57, is the managing vice president of the Group. He was an Executive Director of the Group from 1 July 2014 to 15 January 2017. He graduated from Fuzhou University in 1985, majoring in Chemical Engineering. Mr. Li joined Ko Yo Group in 2008. Before joining Ko Yo Group, he was the director and general manager of Max Giant International Group Limited in Hong Kong. He had an extensive experience in corporate management.

Mr. Wen Jinfu, aged 61, is the vice president of the Group, who is mainly responsible for safety issues, environmental management affairs of the Group. He was a senior engineer who graduated from The Communist Party of China Sichuan Provincial Committee Party School majoring in economic management in 1996. Mr. Wen joined Koyo Group in 1999, before that, he was appointed as the deputy general manager of Xindu Nitrogen Fertilizer Plant.

Mr. Rui Yongsheng, aged 55, is the vice president of the Group, who is mainly responsible for the financial, legal and supply chain management of the Group. He was graduated from the Nanjing Audit University in 1989 with major in finance. Mr. Rui joined Koyo Group in December 2019.

## Report of the Directors

The Directors have the pleasure of presenting their report together with the audited consolidated financial statements of the Company and its subsidiaries for the year ended 31 December 2023.

### GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 11 February 2002 as an exempted company with limited liability under the Companies Law Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands.

The Group reorganized its structure on 10 June 2003 in preparation for the listing of the Company's shares on Growth Enterprise Market ("GEM") of the Stock Exchange. The Company became the holding company of the companies now comprising the Group. Details of the reorganization are set out in the prospectus of the Company dated 30 June 2003. The shares of the Company were listed on GEM of the Stock Exchange on 10 July 2003. On 25 August 2008, the Company had transferred of listing to the main board of the Stock Exchange.

### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. Its subsidiaries are principally engaged in the research and development, manufacture, marketing and distribution of chemical products, chemical fertilizers.

### RESULTS AND APPROPRIATIONS

Details of the Group's loss for the year ended 31 December 2023 are set out in the consolidated statement of profit or loss and other comprehensive income.

The Directors do not recommend the payment of any final dividend for the year ended 31 December 2023 (2022: Nil).

### SHARE CAPITAL

Details of movements in share capital of the Company are set out in Note 27 to the consolidated financial statements.

### RESERVES

Movements in the reserves of the Group and of the Company during the year are set out in consolidated statement of changes in equity and Note 29 to the consolidated financial statements respectively.

### DISTRIBUTABLE RESERVES

Distributable reserves of the Company as at 31 December 2023 amounted to approximately RMB387,533,000 (2022: 538,470,000).

### RIGHTS OF DIRECTORS AND EMPLOYEES TO ACQUIRE SHARES OR DEBENTURES

A summary of the principle terms and conditions of the share option schemes are set out in the circulars of the Company dated 18 September 2020 and 29 August 2008.

## Report of the Directors

### PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Company's articles of association and there is no restriction against such rights under the Company Law (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

### FIVE YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out in page 124.

### PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment of the Group during the year are set out in Note 16 to the consolidated financial statements.

### DIRECTORS AND DIRECTORS' SERVICE CONTRACTS

The Directors who held office during the year ended 31 December 2023 and up to the date of this report are:

#### Executive Directors

Mr. Tang Guoqiang

Mr. Shi Jianmin

Mr. Zhang Weihua

#### Independent Non-Executive Directors

Mr. Xu Congcai

Mr. Le Yiren

Ms. Lu Yi (appointed on 1 January 2023)

In accordance with Article 87 of the articles of association of the Company, at each annual general meeting, one-third of directors for the time being shall retire from office by rotation and, will be eligible for re-election. Chairman of the Board will not be subject to retirement by rotation. Mr. Xu Congcai and Mr. Le Yiren will retire by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

Each of the Executive Directors has entered into a service contract with the Company for initial fixed term of three years, and will continue thereafter for successive terms of one year until terminated by not less than three months' notice in writing served by either party on the other. Each of the Executive Directors is entitled to a basic salary and director's fee subject to an annual review by the Board. In addition, the Executive Directors are also entitled to a discretionary bonus, which may not exceed 3% of the audited consolidated net profit of the Group attributable to shareholders in respect of that financial year of the Company. Mr. Shi Jianmin and Mr. Zhang Weihua have no basic salary. Mr. Shi Jianmin is entitled to a discretionary bonus which approximately 3% and may not exceed 3% of the audited consolidated net profit of the Group attributable to shareholders in respect of that financial year of the Company. The percentage rate of discretionary bonus is subject to annual review by the Board.

## Report of the Directors

None of the directors who are proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

### SHARE OPTIONS

The share option schemes (the "Share Option Schemes") adopted on 9 October 2020. The details of the Share Option Schemes can be found in the circular of the Company dated 18 September 2020, and Note 28 to the consolidated financial statements.

The purpose of share option schemes are to recognize the contribution of employees and consultants to the Group and to provide an incentive to employees and consultants of the Group. There is no general requirement that an option must be held for any minimum period before it can be exercised. The period during which an option may be exercised in accordance with the terms of the Scheme shall be the period of time to be notified by the Board to each grantee, which the Board may in its absolute discretion determine, save that such period shall not be more than ten years commencing on the date upon which the vesting period as described in the respective grantee's offer document commences. The exercise price shall be determined by the Board but in any event shall be at least the highest of (i) the official closing price of the Shares as stated in the Stock Exchange's daily quotations sheet on the date on Offer Date; (ii) the average of the official closing prices of the Shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the Offer Date; or (iii) the nominal value of a Share.

### Share Option Schemes

The Board may, subject to and in accordance with the provisions of the Share Option Schemes, grant options to any person employed by the Group, or directors (including executive directors, non-executive directors) of the Group, or trustee whose beneficiaries or objects include any employee or directors of the Group (collectively "Participants").

Where any grant of option is proposed to a substantial shareholder of the Company or an independent non-executive director of the Company or any of their respective associates and the proposed grant of option, when aggregated will result in the Shares issued and to be issued upon exercise of all options already granted and to be granted to such person in the 12-month period up to and including the date of grant, in excess of 0.1% of the Shares in issue and having an aggregate value (based on the closing price of the Shares at the date of each grant) in excess of HK\$5 million, are subject to shareholders' approval in advance in a general meeting.

## Report of the Directors

Upon acceptance of an option to subscribe for Shares granted pursuant to the Share Option Schemes, the Participant shall pay HK\$1.00 to the Company by way of consideration for the grant. The option will be offered for acceptance for a period of 21 days from the date on which the option is granted.

During the year ended 31 December 2023, no share options were exercised. Details of option outstanding and movements are disclosed in the following table:

### Number of share options

	Held at 1 January 2023 (‘000)	Grant during period (‘000)	Exercised during period (‘000)	Forfeited/ Lapsed during period (‘000)	Held at 31 December 2023 (‘000)	*Share Options A (‘000)	*Share Options B (‘000)	*Share Options C (‘000)	*Share Options D (‘000)
Directors (31.12.2023)									
Tang Guoqiang	-	-	-	-	-	-	-	-	-
Shi Jianmin	300,000	-	-	-	300,000	-	-	300,000	-
Zhang Weihua	-	-	-	-	-	-	-	-	-
Xu Congcai	-	-	-	-	-	-	-	-	-
Le Yiren	-	-	-	-	-	-	-	-	-
Lu Yi	-	-	-	-	-	-	-	-	-
*Hu Xiaoping	400	-	-	(400)	-	-	-	-	-
Employees	82,612	-	-	(3,800)	78,812	-	1,500	-	77,312
<b>Total</b>	<b>383,012</b>	<b>-</b>	<b>-</b>	<b>(4,200)</b>	<b>378,812</b>	<b>-</b>	<b>1,500</b>	<b>300,000</b>	<b>77,312</b>

\* Share Options A: Grant at 28 March 2013, exercisable from grant date until 27 March 2023 with exercise price HK\$0.595 and 4,200,000 Share Options A were expired on 27 March 2023.

Share Options B: Grant at 22 June 2016, exercisable from grant date until 21 June 2026 with exercise price HK\$0.151.

Share Options C: Grant at 23 October 2020, exercisable from grant date until 22 October 2030 with exercise price HK\$0.141.

Share Options D: Grant at 22 November 2021 whereas the closing price of shares of the Company before the date of grant was HK\$0.199, 35% exercisable 1 year from grant date until 21 November 2031, 35% exercisable 2 years from grant date until 21 November 2031 and 30% exercisable 3 years from grant date until 21 November 2031 with exercise price HK\$0.182.

Mr. Hu Xiaoping had been resigned as Director on 1 January 2023.

As at 31 December 2023, the Company had 171,492,259 share options not yet issued under the share option scheme adopted on 9 October 2020, which represented approximately 2.84% of the Company’s shares as at 31 December 2023. The remaining life of the share option scheme adopted on 9 October 2020 was about 6.8 years as at 31 December 2023.

## Report of the Directors

### DIRECTORS' INTERESTS IN SHARES

As at 31 December 2023, the interests and short positions of the Directors and Chief Executives in the shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), which are required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO); or (b) to be recorded in the register required to be kept under section 352 of the SFO; or (c) to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers contained in Listing Rules were as follows:

#### Long positions in the shares and the underlying shares of the Company

Directors (as at 31.12.2023)	Personal	Personal	Aggregate	Total interests in the issued share capital
	long position in shares (beneficial owner)	long position in share options and convertible bonds (beneficial owner)	long position in shares and underlying shares	
Tang Guoqiang	169,800,000	7,780,000,000	7,949,800,000	131.88%
Shi Jianmin	70,000,000	436,481,481	506,481,481	8.40%
Zhang Weihua	500,000,000	1,020,000,000	1,520,000,000	25.22%

Note: As at 31 December 2023, among 69,800,000 out of the 7,949,800,000 in the aggregate long position in shares and underlying shares of Mr. Tang Guoqiang was held by Coherent Gallery International Limited which was wholly owned by Mr. Tang Guoqiang. As at 31 December 2023, China Mass Enterprises Limited is indirectly owned by Mr. Zhang Weihua through Jiangsu Kang Tai Holdings Group Limited which held a total amount of 500,000,000 shares of the Company and an amount of HK\$110,160,000 convertible bonds of the Company which can be converted into 1,020,000,000 shares of the Company.

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2023, so far as is known to any Director or Chief Executive of the Company, no person (not being a director or a Chief Executive of the Company) had an interest or short positions in the shares or underlying shares of the Company which are required to be notified to the Company and the Stock Exchange under Divisions 2 and 3 of Part XV of the SFO and recorded in the register required to be kept under section 336 of the SFO, and who were directly or indirectly deemed to be interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of the Company.

## Report of the Directors

### INTEREST OF OTHER PERSONS IN THE COMPANY

#### Interest in the shares or underlying shares of the Company

As at 31 December 2023, so far as is known to any Director or Chief Executive of the Company and save as disclosed above, no person had an interest or short positions in the shares or underlying shares of the Company which are required to be notified to the Company and the Stock Exchange under Divisions 2 and 3 of Part XV of the SFO and recorded in the register required to be kept under section 336 of the SFO, and who were directly or indirectly deemed to be interested in 5% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of the Company.

#### Outstanding Convertible Securities

As at 31 December 2023, the outstanding convertible securities (the "Convertible Securities 1") that issued on 13 November 2014 can convert into 1,002,675,000 shares (the "Shares") of the Company, the outstanding convertible securities (the "Convertible Securities 2") that issued on 31 January 2019 can convert into 320,000,000 Shares, the outstanding convertible securities (the "Convertible Securities 3") that issued on 15 March 2019 can convert into 950,000,000 Shares and the outstanding convertible securities (the "Convertible Securities 4") that issued on 30 November 2021 can convert into 7,700,000,000 Shares. Assuming all outstanding convertibles securities converted into shares as at 31 December 2023, set out below is the shareholding structure of the Company before and after such conversion:

As at 31/12/2023	No. of shares before conversion of outstanding convertible securities	% of holdings	No. of shares from conversion of outstanding convertible securities	No. of shares after conversion of outstanding convertible securities	% of holdings
<b>Directors</b>					
Mr. Tang Guoqiang	169,800,000	2.82	7,780,000,000	7,949,800,000	49.68
Mr. Shi Jianmin	70,000,000	1.16	136,481,481	206,481,481	1.29
Mr. Zhang Weihua	500,000,000	8.29	1,020,000,000	1,520,000,000	9.50
<b>Others</b>					
Public	5,288,242,599	87.73	1,036,193,519	6,324,436,118	39.53
<b>Total</b>	<b>6,028,042,599</b>	<b>100.00</b>	<b>9,972,675,000</b>	<b>16,000,717,599</b>	<b>100.00</b>

The diluted loss per shares for the year ended 31 December 2023 assuming all outstanding convertible securities being converted was RMB0.0095 which is calculated by dividing the loss attribute to the shareholders of the Company by the total number of Shares after all outstanding convertible securities being converted. The calculation method of this diluted loss is not the same as those used in this annual report. According to Hong Kong Accounting Standard 33 paragraphs 43, potential ordinary shares are antidilutive when their conversion to ordinary shares would increase earnings per share or decrease loss per share from continuing operations. The calculation of diluted earnings per share does not assume conversion, exercise, or other issue of potential ordinary shares that would have an antidilutive effect on earnings per share. The conversion of outstanding convertible securities would have an antidilutive effect on earnings per share and therefore the calculation of diluted earnings per share in this annual report does not assume such conversion.

## Report of the Directors

Based on the cash and cash equivalent as at 31 December 2023 and the cash flow from the operation of the Company, the Company has its ability to meet its redemption obligations under Convertible Securities 2 and Convertible Securities 3 but not Convertible Securities 1 and Convertible Securities 4. Except for a total amount of HK\$129,600,000 of matured Convertible Securities 2 and Convertible Securities 3 which were held by three executive directors of the Company had been converted to short term loan, all the remaining Convertible Securities 2 and Convertible Securities 3 had been redeemed. The maturity dates of Convertible Securities 1, Convertible Securities 2, Convertible Securities 3 and Convertible Securities 4 are 12 November 2024, 30 January 2024, 14 March 2024 and 29 November 2026 respectively.

Based on the implied internal rate of returns and other relevant parameters of Convertible Securities 1, Convertible Securities 2, Convertible Securities 3 and Convertible Securities 4, the share prices at which it would be equally financially advantageous for the securities holders to convert or redeem for 11 November 2024 to 30 November 2026 were as follows:

### Convertible Securities

Date	11-11-2024 (Share price HK\$)	31-12-2024 (Share price HK\$)	31-12-2025 (Share price HK\$)	30-11-2026 (Share price HK\$)
Convertible Securities 3	0.305	–	–	–
Convertible Securities 4	–	0.090	0.105	0.113

### SUFFICIENCY OF PUBLIC FLOAT

Based on the public information available to and within the knowledge of the Directors, it is confirmed that there is sufficient public float of more than 25% of the Company's issued shares at 28 March 2024.

### DIRECTORS' INTEREST IN COMPETING BUSINESS

None of the Directors or the management shareholders of the Company and their respective associates (as defined under the Listing Rules) had any interest in a business which competes or may compete, directly or indirectly with the business of the Company during the year under review.

### DIRECTORS' INTERESTS IN CONTRACTS

No contract of significance in relation to the Group's business to which the Company or its subsidiaries was a party and in which any of the Company's Directors or members of its management had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

### MANAGEMENT CONTRACTS

No contract concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

### AUDIT COMMITTEE

The Company established an audit committee on 10 June 2003 and has adopted the term of reference in line with the Code on Corporate Governance Practice issued by the Stock Exchange. The primary duties of the audit committee are to review and supervise the financial reporting process and internal control system of the Company and provide advice and comments to the Directors. The audit committee has three members comprising the three Independent Non-Executive Directors, namely, Mr. Xu Congcai, Mr. Le Yiren and Ms. Lu Yi.

## Report of the Directors

The audit committee has reviewed with management the accounting principles and practices adopted by the Company and the Group and discussed internal controls and financial reporting matters including a review of the audited consolidated financial statements of the Company and the Group for the year ended 31 December 2023.

The audit committee is in agreement with the Management with respect to the Group's ability to continue as a going concern, and in particular the actions and measures had been implemented by the management of the Group. The audit committee's views are based on a strict review of the management of the Group's actions and measures, current operating situation and future development of the Group's plants, and the cash flow position of the Group in 2023, and also the discussions with the Management and the Auditor. With the Group's positive operating cash flow in 2023, the audit committee is of the view that the Management should continue the actions and measures.

### PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed shares during the year under review.

### CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2023, the five largest customers accounted for approximately 34.3% of the Group's total turnover and the five largest suppliers of the Group accounted for approximately 83.4% of the Group's total purchases. The largest customer of the Group accounted for approximately 13.8% of the Group's total turnover and the largest supplier accounted for approximately 39.7% of the Group's total purchases.

None of the Directors, their associates, or any shareholders (which, to the knowledge of the Directors, owned more than 5% of the Company's share capital) had a beneficial interest in the Group's five largest customers and suppliers.

### CORPORATE GOVERNANCE

A report on the corporate governance practices adopted by the Company is set out on pages 47 to 52 of the annual report.

### AUDITORS

ZHONGHUI ANDA CPA Limited was appointed as the auditor of the Group since 19 February 2016 and was re-appointed as the auditor of the Group on 31 May 2023.

The consolidated financial statements have been audited by ZHONGHUI ANDA CPA Limited who shall retire and, being eligible, will offer themselves for re-appointment at the forthcoming annual general meeting.

On behalf of the Board,

**Tang Guoqiang**

*Chairman*

28 March 2024

# Environmental, Social and Governance Report

## SCOPE AND REPORTING PERIOD

This is the ESG report of the Ko Yo Chemical (Group) Limited (the “Company” and collectively with its subsidiaries referred as the “Group”) highlights its Environmental, Social, and Governance (“ESG”) performance, with disclosure reference made to the ESG Reporting Guide as described in Appendix C2 of the Listing Rules and Guidance set out by The Stock Exchange of Hong Kong Limited.

The Group is principally engaged in the research and development, manufacture, marketing and distribution of chemical fertilizers and chemical products. This ESG report covers the Group’s overall performance in two subject areas, namely, Environmental and Social of the Dazhou Ko Yo Chemical Industrial Co., Limited (“Dazhou”) and Guangan Ko Yo Chemical Industry Co., Limited & Guangan Lotusan Natural Gas Chemicals Co., Limited (“Guangan”) in Sichuan Province, Mainland China from 1 January 2023 to 31 December 2023 (the “Reporting Period”), unless otherwise stated. The principal activities of the above-mentioned operations are the manufacturing and sale of chemical fertilizers and chemical products, which collectively accounted for 98.2 % of the Group’s total revenue during the Reporting Period.

There were no major operational changes in the scope of this report compared with that for the period from 1 January 2022 to 31 December 2022 (the “Last Reporting Period”).

## BOARD STATEMENT

The Group, as a socially responsible company, adheres strictly to safety, environmental, and occupational health and safety laws, regulations, and guidelines in China and the regions where it operates. Both social and environmental benefits are given significant consideration, and efforts are made to develop garden-style production facilities and environmentally friendly enterprises. The Group is committed to sustainable operations, aiming to contribute to local economic stability, provide employment opportunities, and make investments to alleviate rural poverty. Compliance with laws and regulations is paramount, and attention is given to social and environmental benefits. Economic development and expansion of production capacity are also key objectives.

In order to ensure long-term production and establish a stable market presence for its brand, the Group places great emphasis on continuous product supply. This is achieved through effective communication and coordination with the upstream natural gas industry. Additionally, the Group prioritizes production and equipment management, holding special meetings to optimize production processes, improve equipment operations, monitor production equipment efficiency, and enhance overall quality control of its products. The DMF/NMP project, officially launched in 2023, has injected new momentum into the Group’s growth and development.

At present, the Company and its subsidiaries have successfully obtained ISO14001, ISO50001, and ISO9001 certifications for environmental management, energy management, and quality management, respectively. These certifications highlight the Group’s commitment to maintaining high standards in these areas.

In line with its dedication to sustainability, the Group consistently evaluates the environmental, social, and stakeholder impacts of its daily operations. This ongoing evaluation enables the Group to promptly implement measures to optimize its practices. Furthermore, the Group prioritizes effective communication with stakeholders, ensuring their active participation in identifying, evaluating, and managing material ESG (Environmental, Social, and Governance) topics. This collaborative approach aims to foster a comprehensive understanding and management of key sustainability issues.

# Environmental, Social and Governance Report

## GOVERNANCE STRUCTURE

The board of directors of the Company (the “Board”) recognizes its overall responsibility for the Group’s ESG strategy. To actively integrate environmental and social considerations into its corporate governance structure, the Group organizes annual management reviews. These meetings serve as a platform for the Board to assess and evaluate ESG topics and performance.

Furthermore, the Board assumes responsibility for overseeing risk management, which encompasses ESG-related risks. Regular risk assessments are conducted in accordance with national laws, regulations, standards, and the Group’s operations. The Group has established relevant risk management systems to identify, prevent, and minimize risks that could hinder the attainment of business objectives.

## SUSTAINABILITY APPROACH AND STRATEGY

The Board recognizes the significance of sustainability topics in the Group’s operations and endeavours to integrate ESG concepts into its business strategies. The Group places strong emphasis on complying with relevant laws and regulations pertaining to safety, environment, and occupational health and safety. Additionally, the Group closely monitors and prepares for any updates or changes in regulations to ensure full compliance.

To identify material ESG topics relevant to the Group, the Board conducted an online survey for stakeholder materiality assessment with the assistance of a third-party consultant. This assessment involved active participation from the Board and other stakeholders, both internal and external. The aim was to prioritize and manage important issues that are considered significant by stakeholders for effective management and disclosure.

The Board firmly believes that by integrating ESG concepts into business strategies, the Group can uphold its mission and vision. The Group has established sustainability-related targets, including waste reduction and air emission reduction, for the reporting period. These targets not only measure the Group’s performance and progress but also contribute to its overall business operations, fostering growth and creating long-term value for stakeholders. Moreover, the Group continuously enhances equipment performance by regularly upgrading models to reduce energy consumption and air emissions. The progress in implementing ESG-related targets is closely monitored by the Group through various means such as meetings, inspections, and assessments.

# Environmental, Social and Governance Report

## AWARDS AND CERTIFICATES

The Group's performance has been recognized through awards and certificates.

### Awards

2022–2023 Excellent Supplier in China's Methanol Industry  
2022 Integrity Environmental Protection Enterprise

2022 Advanced Enterprise in Efficient Fertilizers (including trace elements urea)

2022 Advanced Grassroots Party Organization

2022 Dazhou Social Responsibility Brand Enterprise  
Innovation Award for Party Building Work

Red Cross Dedication Medal of China  
Labour Day Award of Sichuan Province  
Labour Day Award of Dazhou High-tech Zone

### Issuing authority

Beijing Baichuan Yingfu Technology Co., Ltd.  
Sichuan Provincial Department of Ecology and Environment

China Nitrogen Fertilizer Industry Association

Dazhou High-tech Industrial Park Enterprise  
Comprehensive Committee of the PRC

Dazhou Radio and Television Station

Dazhou High-tech Industrial Park Working  
Committee of the PRC

Red Cross Society of China

Sichuan Provincial Federation of Trade Unions

Dazhou High-tech Industrial Park Federation of  
Trade Unions

### Certifications

ISO9001:2015 Quality Management System  
ISO14001:2015 Environmental Management System  
ISO50001:2018 Energy Management System

### Reviewed in

2023

2023

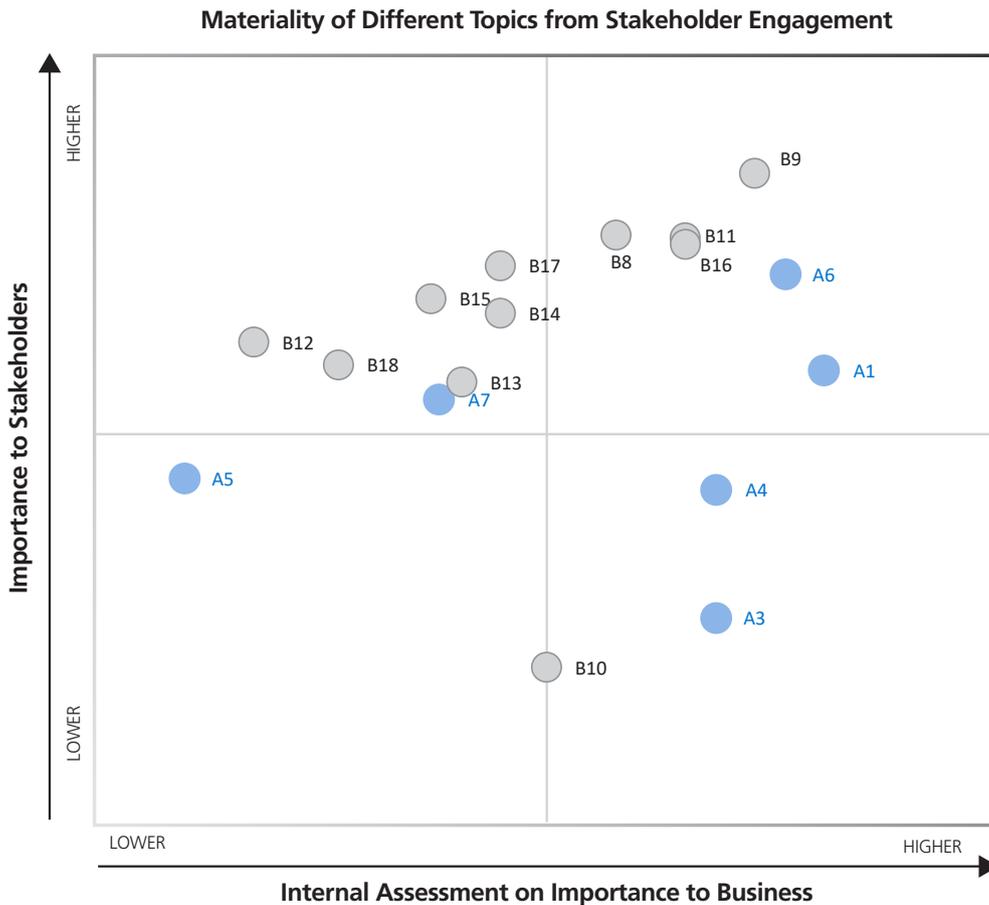
2023

# Environmental, Social and Governance Report

## STAKEHOLDER ENGAGEMENT AND MATERIALITY

To identify the most significant aspects, the Group collects views and discusses ESG issues with its internal and external stakeholders through thematic meetings, surveys and regular dialogue. During the Reporting Period, the Group has specifically engaged board members, senior management, frontline staff, suppliers, and clients to gain further insights on ESG material aspects and challenges.

The Materiality Matrix below shows the result of the materiality assessment process:



A	Environmental	B	Social
1	Energy	8	Employment
2	Water	9	Occupational Health and Safety
3	Air Emission	10	Development and Training
4	Waste and Effluent	11	Labor Standards
5	Other Raw Materials Consumption	12	Supplier Management
6	Environmental Protection Measures	13	Intellectual Property
7	Climate Change	14	Data Protection
		15	Customer Service
		16	Product/Service Quality
		17	Anti-corruption
		18	Community Investment

# Environmental, Social and Governance Report

Among the environmental and social aspects, the following were the top 5 material aspects of the Group's operation:

- Employment
- Occupational Health and Safety
- Environmental Protection Measures
- Labour Standards
- Product/Service Quality

According to stakeholders, the majority of the material ESG (Environmental, Social, and Governance) issues are related to social aspects. The Group has implemented strict management of these aspects through its policies and guidelines. The management of these aspects is discussed in detail in separate sections below.

The Group recognizes the importance of maintaining open and effective communication with stakeholders. By doing so, the Group aims to understand their expectations and perspectives regarding its ESG approach. This ongoing communication allows the Group to align its strategies and actions with stakeholder interests and concerns. The Group is committed to continuously engaging with stakeholders to ensure their voices are heard and considered in its ESG initiatives.

## STAKEHOLDERS' FEEDBACK

The Group welcomes stakeholders' feedback on our ESG approach and performance. Please give your suggestions or share your views with us via email at [koyoir@koyochem.com](mailto:koyoir@koyochem.com) or by post to the Company Secretary at the Company's registered office.

## A. ENVIRONMENTAL PROTECTION

### Emission Management

As a responsible corporate citizen, the Group is dedicated to improving its sustainability performance in all aspects of its business operations. To achieve this, the Group has implemented an environmental management system that ensures compliance with national and local laws and regulations related to environmental protection and pollution control. The specific laws and regulations that the Group strictly adheres to include, but not limited to the following:

- Atmospheric Pollution Prevention and Control Law of the PRC
- Environmental Protection Law of the PRC
- Law of the PRC on Prevention and Control of Environmental Pollution by Solid Wastes
- Law of the PRC on Prevention and Control of Pollution by Environmental Noise
- Law of the PRC on Environmental Impact Assessment
- Soil Pollution Prevention and Control Law of the PRC
- Water Pollution Prevention and Control Law of the PRC

## Environmental, Social and Governance Report

By closely monitoring and adhering to these regulations and standards, the Group ensured compliance with air and greenhouse gas (GHG) emissions, water and land discharge, as well as the generation of both hazardous and non-hazardous waste.

Importantly, no instances of material non-compliance were identified during the Reporting Period, demonstrating the Group's commitment to meeting the requirements of applicable laws and regulations in these areas.

### Air Emissions

During the Reporting Period, the Group primarily utilized natural gas for its manufacturing processes. Additionally, an amount of natural gas was used in the canteens. However, it's important to note that various types of vehicles, including passenger cars, vans, and other mobile machinery, utilize petrol and diesel for daily commuting and business travel. These vehicles' operations contributed to the emissions of nitrogen oxides (NO<sub>x</sub>), sulphur oxides (SO<sub>x</sub>), and respiratory suspended particles (PM).

Due to the absorption and merger of Guangan Qianfeng Ko Yo Chemical Co., Ltd. by Guangan Wan Yuen Chemical Co., Ltd., Guangan Wan Yuen Chemical Co., Ltd. has reapplied for a pollutant discharge permit in December 2022. The newly obtained total air emission permit includes: 38.891 t/a of particulate matter, 68.915 t/a of sulfur dioxide, and 343.25 t/a of nitrogen oxides. It should be noted that the implementation standard for the exhaust gas outlet of the methanol-reformer has been altered to the Comprehensive Emission Standard of Air Pollutants.

Air Emissions	2023	2022	2021
NO <sub>x</sub> (kg)	10,712.76	7,361.15	11,536
SO <sub>x</sub> (kg)	52.37	36.02	28.65
PM (kg)	5.76	24.00	33.92

# Environmental, Social and Governance Report

## Greenhouse Gas Emissions

The Group's operation contributed to tonnes of 272,258.40 carbon dioxide equivalent ("tCO<sub>2</sub>e") (carbon dioxide, methane, nitrous oxide and hydrofluorocarbons) emission, with an intensity of 8.96 tonnes/m<sup>2</sup> of total production area and 0.21 tonnes/ton of total chemical products produced. Emission from purchased electricity became the highest among other GHG sources during the Reporting Year, followed by the emission from on-site natural gas combustion (Scope 1).

Scope of Greenhouse gas emissions <sup>1</sup>	Emission sources	2023 (in tCO <sub>2</sub> e)	2022 (in tCO <sub>2</sub> e)	2021 (in tCO <sub>2</sub> e) <sup>2</sup>	
<b>Scope 1 Direct emissions</b>	Combustion of fuels in stationary sources	Natural gas	110,227.02	128,104.44	148,741.77
		LPG	/	2.32	/
		Diesel	/	/	1.67
	Combustion of fuels in mobiles sources	Diesel	19.00	32.81	56.11
	Petrol	55.24	45.96	63.65	
	Assimilation of carbon dioxide	Tree planting	-1.33	/	/
<b>Scope 2 Indirect emissions<sup>2</sup></b>	Purchased electricity <sup>3</sup>	159,261.08	156,840.76	169,113.55	
<b>Scope 3<sup>4</sup> Other indirect emissions</b>	Paper waste disposed at landfills	1.10	7.21	4.46	
	Electricity used for processing fresh water by third parties	2,620.85	2,883.08	2,963	
	Electricity used for processing sewage by third parties	55.68	47.55	28.3	
	Business air travel by employees	19.77	19.22	7.37	
<b>Total</b>		272,258.40	287,983.35	320,979.88	
<b>Intensity (tCO<sub>2</sub>e/m<sup>2</sup> of total production area)</b>		8.96	9.48	10.56	
<b>Intensity (tCO<sub>2</sub>e/tonne of chemical production)</b>		0.21	0.23	0.23	

Note 1: Emission for the combustion of natural gas and LPG in stationary source was calculated with emission factors from Greenhouse Gas Protocol Calculation Tool — GHG Emissions from Stationary Combustion (Chinese fuel).

Note 2: The emission from natural gas and town gas consumption was calculated in scope 1 emissions and thereby removed from scope 2 emissions.

Note 3: Emission factor of 0.5703 was used in 2023, with reference to The Ministry of Ecology and Environment of People's Republic of China (2022). Combined margin emission factor of 0.5810 tCO<sub>2</sub>/MWh and 0.6101 tCO<sub>2</sub>/MWh were used for purchased electricity in China in 2022 and 2021, respectively.

Note 4: Emission factors were referred to Appendix C2 of the Main Board Listing Rules and their referred documentation as set out by Hong Kong Exchanges and Clearing Limited, unless stated otherwise.

## Environmental, Social and Governance Report

### Emission Reduction Target Review

Emission of the Group mainly comes from the combustion of fuels and electricity consumption during the production of chemical fertilizers. To manage its carbon footprint, the Group actively improves its energy efficiency to minimize the carbon emission. Since 2021, the group has set a 10-year target of reducing total carbon emissions:

For Guangan facility, reduce emission by 1,930 tCO<sub>2</sub>e annually. This amounts to a total reduction of 19,300 tCO<sub>2</sub>e over next 10 years compared to 2021 baseline.

For Dazhou facility, reduce emission by 5,100 tCO<sub>2</sub>e annually. This amounts to a total reduction of 51,000 tCO<sub>2</sub>e over next 10 years compared to 2021 baseline.

Below table presents the progress of achieving the 10-year reduction target, during this Reporting Period:

	Guangan	Dazhou
GHG Emission Baseline (tCO <sub>2</sub> e)	169,009	151,971
GHG Emission 2023 (tCO <sub>2</sub> e)	146,717.31	125,541.09
10-year Reduction Target (tCO <sub>2</sub> e)	19,300	51,000
10-year Reduction Target Progress	115.5%	51.8%

Note 1: 10-year reduction target progress = (GHG emission baseline – GHG emission of this Reporting Period)/10-year reduction target

To achieve these targets, the Group has taken several measures. Firstly, they have purchased new vehicles that meet the “National VI” standards for emissions. Additionally, they have rented energy-conserving vehicles for staff daily commuting. Furthermore, both facilities have invested in more environmentally friendly installations and equipment:

At the Guangan facility, specific actions include installing a high-pressure boiler water pump, replacing the turbine oil pump with a motor pump, and replacing the circulating pump with an energy-saving pump. These measures are expected to enhance energy efficiency. The newly installed equipment began operating in 2023 and is estimated to reduce energy consumption by 13,700 tce (tonnes of coal equivalent) annually.

At the Dazhou facility, they have implemented the installation of a high-pressure boiler water pump, the implementation of a decarbonizing hydraulic turbine, and modifications to the ammonia synthesis tower. Collectively, these actions are estimated to result in a reduction of 11,500 tce (tonnes of coal equivalent) in 2023.

The Group’s continuous efforts have resulted in significant reductions of GHG emissions at both the Guangan and Dazhou facilities. Specifically, Guangan facilities has achieved the 10-year reduction target by 115.55%. The accomplishment have demonstrated the Group’s unwavering commitment to sustainability and its determination to make a positive contribution to the global effort to address climate change.

# Environmental, Social and Governance Report

## Waste management

### Hazardous Waste

A total of 676.57 tonnes (2022: 470.51 tonnes) of hazardous waste was generated from the Group's production, representing an intensity of 22.28 kg/m<sup>2</sup> of total production area and 0.51 kg/ton of total chemical products produced, during the Reporting Period. The hazardous waste production has increased by 43.8%, due to the replacement of chemical catalyst. The hazardous wastes generated by the Group's business activities mainly consists of waste chemical catalyst, waste chemical solutions, sludge, and waste oil. Hazardous waste is collected by qualified waste management companies for recycling or proper treatment.

### Non-hazardous Waste

A total of 293.16 tonnes (2022: 179.08 tonnes) of non-hazardous waste was generated, with an intensity of 9.64 kg/m<sup>2</sup> of total production area and 0.22 kg/ton of total chemical products produced, during the Reporting Period. The Group noticed a 63.7% rise in non-hazardous waste production, which was caused by the increase in production volume. More packaging materials were used during the manufacturing process, while increasing workforce generated more domestic waste. Aside from packaging waste and domestic waste, the non-hazardous waste generated by the Group's production also consisted of paper waste, and industrial waste such as waste packaging materials and other types of waste that cannot be recycled during the maintenance process. Non-hazardous waste is collected by a local sanitation department.

### Wastes Handling and Reduction Initiatives

Throughout the reporting period, the Group has implemented effective waste management practices to ensure proper handling and disposal of all waste generated during its operations. Special attention has been given to managing hazardous waste, such as waste chemical solutions and waste oil, by engaging qualified and authorized waste handling companies that specialize in recycling and reusing these materials. Non-hazardous waste has been appropriately collected and incinerated by qualified waste management companies to minimize environmental risks.

To promote recycling, the Group has set up recycling bins for various materials and established a collaborative relationship with recycling vendors. Informative posters have been displayed in the canteen to raise awareness and prevent food waste. A dedicated storage area has been created for recyclable waste, and an annual framework agreement has been signed with recycling vendors for regular pickups.

In addition to waste management, the Group has been actively working towards reducing its environmental impact in other areas. Initiatives such as adopting a paperless office culture, implementing waste sorting practices, and encouraging the use of reusable materials in the canteen have been introduced. The Group also promotes sustainable transportation by encouraging staff to utilize public transportation whenever possible. Double-sided printing is encouraged to reduce paper waste and optimize resource utilization.

The Group set a target in 2022, to reduce its total waste production by 3% compared to the 2022 baseline by 2023. However, the target was not achieved during the reporting period. The Group would continue the effort and extend the target timeline to 2025. The Group is committed to continuous improvement in waste management practices and aims to explore innovative approaches to further reduce waste generation. By fostering a culture of environmental responsibility and sustainable practices, the Group seeks to minimize its environmental footprint and contribute to a more sustainable future.

## Environmental, Social and Governance Report

### Responsible use of Resources

The Group has established a robust Environmental Management System (EMS) to effectively manage its environmental responsibilities. The EMS ensures that environmental considerations are integrated into the Group's operations and decision-making processes. Additionally, a significant portion of the Group's operations have obtained ISO14001 certification, demonstrating their adherence to internationally recognized environmental management standards.

### Energy Management

During the Reporting Period, natural gas was mainly consumed for the manufacturing process and canteen operation of the Group, and no LPG was used. Energy-efficient production lines and equipment were used to reduce energy consumption while maintaining the quantity and quality of production. The Group's business operations resulted in a total energy consumption of 1,093,648.23 MWh from the use of natural gas, and electricity, with an overall energy intensity of 26.77 MWh/m<sup>2</sup> and 0.62 MWh/ton of total products produced.

Energy Consumption Sources	2023 Consumption (in corresponding unit)	2023 (in "MWh")	2022 (in "MWh")
Electricity	279,258,420.00 kWh	279,258.42	269,949.68
Natural Gas	54,111,393.64 m <sup>3</sup>	534,861.06	671,138.19
Petrol	7,150.91 litre	63.37	112.81
Diesel	20,698.85 litre	206.95	121.95
LPG	–	–	10.19
<b>TOTAL</b>		<b>814,389.81</b>	<b>941,332.82</b>
Intensity (MWh/m <sup>2</sup> of total production area)		<b>26.80</b>	<b>30.97</b>
Intensity (MWh/tonne of chemical production)		<b>0.62</b>	<b>0.75</b>

### Energy Use Efficiency Initiatives

The Group remains dedicated to energy conservation and maximizing the efficient utilization of energy resources. It has implemented various measures, such as deploying advanced technology production equipment and improving the energy efficiency of existing facilities, to reduce energy consumption. The primary objective is to minimize resource usage while ensuring the maintenance of production quantity and quality.

Although there is an expected increase in electricity usage due to ongoing technological upgrades and new projects at the Dazhou and Guangan plants, the Group has successfully maintained control over electricity usage. There has been a significant reduction of 13.5% compared to the previous reporting period, showcasing the Group's commitment to effective energy management and conservation.

### Water Consumption

The Group sourced water for industrial use from municipal water supply systems. During the Reporting Period, there was no issue with sourcing water. The total water consumption for the Group was 6,024,949 m<sup>3</sup>, with an overall intensity of 198.24 m<sup>3</sup>/m<sup>2</sup> of total production area and 4.56 m<sup>3</sup>/ton of total chemical products produced.

## Environmental, Social and Governance Report

### Wastewater

Due to the addition of CO and other projects, Guangan Wan Yuen Chemical Co., Ltd. has reapplied for a pollutant discharge permit, resulting in an increase in the total discharge of wastewater pollutants. The newly obtained discharge permit allows for a total permitted discharge of 150.027 t/a of ammonia nitrogen and 600.175 t/a of chemical oxygen demand. The total quantity of permitted discharge, including various pollutants, is now 750.202 t/a. The Company is committed to adhering to these permitted limits and ensuring proper wastewater management in its operations.

A total amount of 254,093 m<sup>3</sup> of wastewater was discharged from the Group, representing an intensity of 8.36 m<sup>3</sup>/m<sup>2</sup> of total production area and 0.19 m<sup>3</sup>/ton of total chemical products produced, during the Reporting Period. The Group is equipped with on-site wastewater treatment facilities at all operation sites with treatment processes such as grit removal, chemical sedimentation, and aeration. Wastewater is treated to meet the Discharge Standard of Water Pollutants for Ammonia Industry before it is discharged into the public sewage system. An automatic sampler for water monitoring has been introduced to further safeguard the water quality of the wastewater discharge.

Various wastewater indicators, including chemical oxygen demand, total suspended solids, pH, volatile phenol, total nitrogen, ammonia nitrogen, Cyanide, Sulfide, etc. are measured. The monitoring reports demonstrated that all effluents are within the permissible level in the Discharge Standard of Water Pollutants for the Ammonia Industry. No exceedances were observed during the Reporting Period. The below table presents the Group's performance of each wastewater indicator during the reporting period:

Parameters	Discharge Limits	Average Detected Value (Guangan)	Average Detected Value (Dazhou)
Chemical Oxygen Demand	200 mg/L	9.84 mg/L	7.56 mg/L
Total Suspended Solid	100 mg/L	7.29 mg/L	10.6 mg/L
Ammonia Nitrogen	50 mg/L	2.81 mg/L	25.11 mg/L
Oil and grease	3 mg/L	0.73 mg/L	–
pH	6~9	7.47	7.12

### Water Use Efficiency Initiatives

In last reporting period, Guangan facility has successfully achieved an annual water saving of 203,131 m<sup>3</sup>, compared to 2022. The Group's commitment to sustainable water management practices is evident through its implementation of technical improvements for wastewater reuse. Notably, the installation of a sodium hypochlorite dosing device has played a crucial role in effectively disinfecting the wastewater, thereby improving its quality for reuse. These efforts align with the Group's dedication to responsible water management and contribute to its overall sustainability goals.

Meanwhile, Dazhou facility achieved significant progress in water conservation by renovating its industrial water pipeline network and the firefighting water pipeline network in residential areas. Building on this success, the Group is now focusing on the upcoming renovation of the underground fire water pipeline network in the production area, which launched in September 2023. This project is anticipated to result in substantial water savings, estimated at approximately 443,500 m<sup>3</sup> per year. These renovations led to an impressive reduction of 508,082 m<sup>3</sup> from 2022.

## Environmental, Social and Governance Report

To minimize wastewater discharge and reduce reliance on fresh water for manufacturing processes, the Group has implemented a wastewater reuse strategy. This initiative aims to maximize the reuse of treated wastewater within its operations. As part of this strategy, the Group has introduced the “Reclaimed Water Reuse” program in its facilities located in Guangan and Dazhou in 2022.

The Group has set a target of reducing water consumption by 50,000 m<sup>3</sup> annually and a 10-year target of reducing consumption by 500,000 m<sup>3</sup>, compared to the 2021 baseline. 1,080,562.00 m<sup>3</sup> of water consumption was reduced from 2021 to 2023, achieving a remarkable 216% of the 10-year reduction target.

	Guangan & Dazhou
Water Consumption Baseline (m <sup>3</sup> )	7,105,511
Water Consumption 2023 (m <sup>3</sup> )	6,024,949
10-year Reduction Target (m <sup>3</sup> )	500,000
10-year Reduction Target Progress	216%

### Packaging Material

The Group primarily uses packaging bags for fertilizer containment as its major packaging material. During the Reporting Period, a total of 1,336.68 tonnes of packaging materials were utilized for production and product packaging. This represents an intensity of 0.04 tonnes/m<sup>2</sup> of the total production area and 1.01 kg/ton of total chemical products produced. Importantly, all packaging materials used by the Group are free from hazardous substances.

Given the nature of the Group’s business, a significant amount of packaging materials is required for its operations. To mitigate its environmental impact and conserve resources, renewable materials are exclusively used for packaging bags in Dazhou facility. Additionally, as of 2023, the facility has transitioned to reusable freight bags as a replacement for single-use packaging. To ensure responsible waste management, all waste packaging materials are collected and appropriately handled by a certified recycling company.

### The Environment and Natural Resources

#### Significant Impacts of Activities on the Environment

The Group is aware of the potential environmental impacts associated with the leakage of chemical solutions. To address this concern, the Guangan facility has implemented various preventive measures to monitor and control the storage and usage of chemical substances. These measures include the construction of storage tanks designed to collect materials and wastes from sampling, overflow, accidents, and maintenance activities. Moreover, airtight equipment and pipe fittings have been utilized to prevent the formation of bubbles and leaks.

In addition to these preventive measures, the Group has enhanced its monitoring of production lines and conducts regular on-site leak detection. Any instances of leakage that are identified are promptly repaired and eliminated to prevent harm to the environment. The Group acknowledges the importance of minimizing the environmental impact caused by chemical spills and remains committed to implementing effective strategies to prevent such incidents from occurring.

## Environmental, Social and Governance Report

Furthermore, the Group takes proactive steps to reduce its overall environmental impact. It has installed new equipment to improve energy efficiency and reduce pollution, and ongoing retrofitting efforts are being undertaken to further minimize pollution. Process optimization, enhanced inspection, and a reduction in dependence on natural gas are among the Group's strategies to achieve these goals. The Group also promotes environmental protection and energy conservation through policies and encourages pro-environmental behaviours among its staff, such as switching off idling electronic devices. Recycling bins with clear instructions are available in public spaces, and recyclable materials are used for canteen tableware, such as bowls and chopsticks. These initiatives demonstrate the Group's commitment to sustainable practices and minimizing its environmental footprint.

### Climate Change

During the reporting year, the Group faced a significant climate risk in the form of a power shortage from July to September 2023 in Dazhou, Sichuan. This shortage was a direct consequence of the continuous decline in hydropower generation capacity in the region, primarily due to a heatwave and drought.

In response to the power shortage, the Group demonstrated its commitment to sustainability by diligently adhering to the government's restrictions and guidelines. To ensure an uninterrupted electricity supply for residential use, the Dazhou facility implemented electricity rationing and production limitations, which had a direct impact on the facility's income.

To mitigate further financial losses, the Group devised a strategic plan to increase the production of value-added urea once the power supply is restored.

### Significant climate-related issues on the company

The escalating effects of global warming present unprecedented challenges to businesses, ranging from disrupted supply chains to labour-related difficulties. These challenges can significantly impact the financial stability and long-term development of businesses. Recognizing the gravity of the situation, the Group understands the need to assess potential climate-related risks at an early stage. This assessment enables the Group to develop a comprehensive policy that effectively mitigates the impacts brought about by climate change.

In line with the recommendations of the Task Force on Climate-related Financial Disclosure (TCFD), climate-related risks are broadly categorized into two main types: physical risks and transition risks. The Group has undertaken a rigorous analysis to identify several climate-related risks that pose implications for its business operations. These risks encompass acute physical risks, chronic physical risks, legal and policy risks, technology risks, and reputation risks.

To evaluate the impact of these climate-related risks on the Group's value chain, the Group has conducted an assessment considering the likelihood and severity of each risk. This evaluation allows the Group to determine the level of risk associated with each identified climate-related risk.

By proactively assessing and addressing climate-related risks, the Group aims to safeguard its business operations and enhance its resilience in the face of climate change. This approach ensures that the Group remains well-prepared to navigate the challenges posed by climate-related disruptions and contributes to the long-term sustainability of its business.

## Environmental, Social and Governance Report

Climate risk type	Time horizon	Implication on business	Risk level
<b>Physical Risk</b>			
Acute physical risk	Short term	Increased severity and frequency of extreme weather affects daily operation and disrupt supply chain. Reduced revenue and increased maintenance cost.	High
Chronic physical risk	Medium to long term	Rising temperature increase energy use and equipment maintenance cost.	High
<b>Transition risk</b>			
Technology risk	Long term	Increased operation cost from substitution of existing equipment and services.	Medium
Legal and policy risk	Long term	Increased operation cost from increased GHG emission pricing.	Low
Reputation risk	Long term	Reduced revenue from decreased demand for services.	Low

Amongst the identified risk, the Group is more susceptible to chronic and acute physical risks. Extreme weather events such as prolonged drought, typhoons, and rainstorms, can cause electricity shortage and reduce the water availability, which disrupt production, transportation, and ultimately sales revenue. The Group is considering formulating an extreme weather policy in the future to manage the climate risks and minimize their financial implication on the business.

## B. SOCIAL

### 1. Employment and Labour Practices

The Group adheres to the Labour Law of the PRC, the Labour Contract Law of the PRC, and the Social Insurance Law of the PRC. The Group has established policies to regulate compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. During the Reporting Period, the Group was not aware of any material non-compliance with the relevant laws and regulations relating to employment.

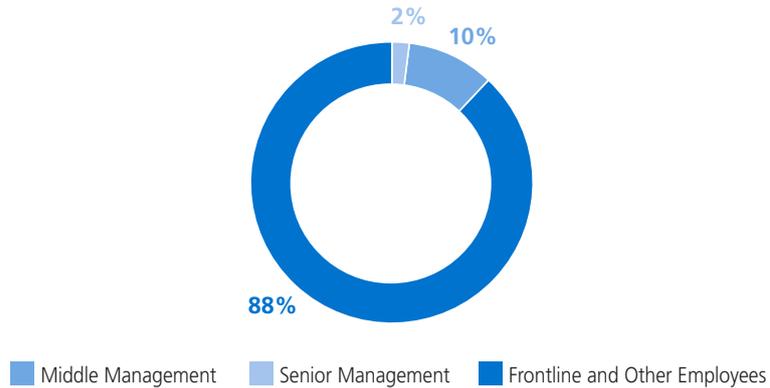
#### Employment

The Group had a total number of 540 employees at production plants in Dazhou and Guangan as of 31 December 2023. All of them were full time employees from the PRC.

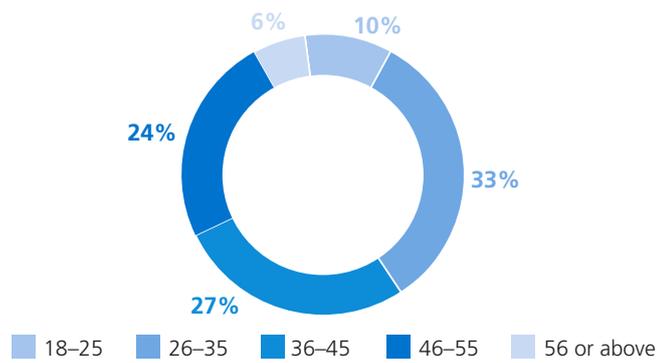
# Environmental, Social and Governance Report

During the end of the Reporting Period, the total workforce by employment category, age group and gender are as follows.

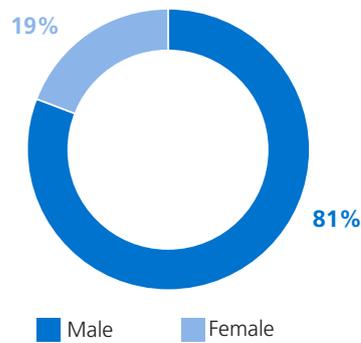
## By Employee Category



## By Age Group



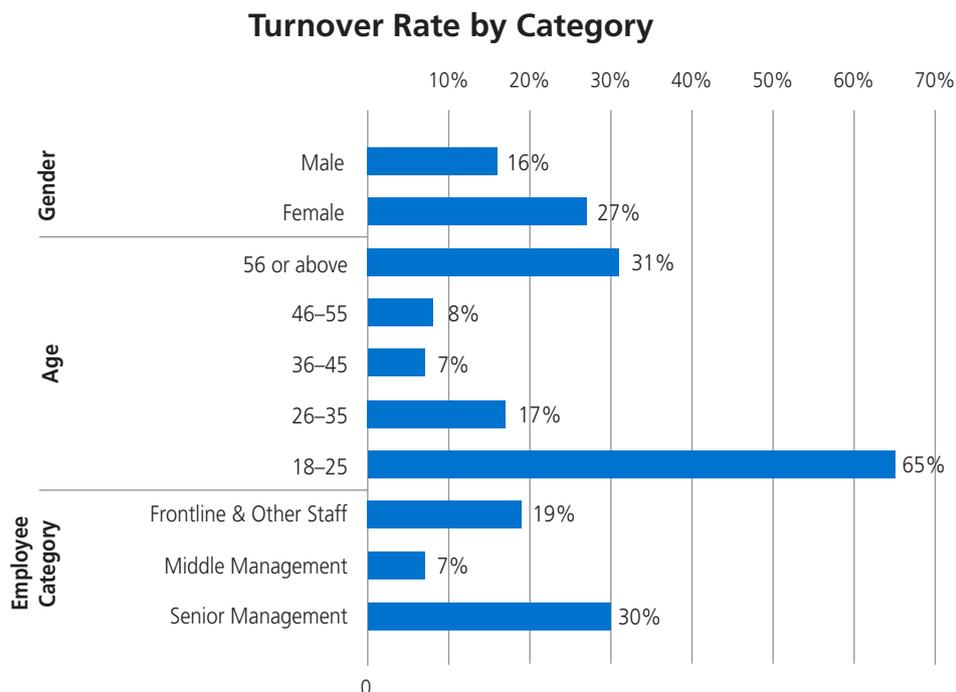
## By Gender



# Environmental, Social and Governance Report

## Turnover

During the Reporting Period, a total number of 97 full-time employees from the PRC left the Group, representing an annual turnover rate of 18.0 %. The employee turnover rate by gender, age group and employee category in the Reporting Period are as follows:



## Compensation and Benefits Package

The Group believes that employees are important assets, upon which the Group can develop further. Therefore, the Group continuously optimizes the management of employees’ remuneration and benefits, and ensures the remuneration is in line with the market rate to attract and retain top employees. Employees are entitled to basic social insurance in Mainland China. It continues to follow the principle of “to adapt current market, to reflect talent, to give incentive”. To retain talent, the Group alerts current employees of any position opening before posting the role externally. The remuneration structure is “merit-based” and set objectively based on the employee’s position and performance. Employees are awarded with a year-end bonus based on their annual review results.

## Appraisal System

Two individual appraisal systems were put forward to evaluate the management team and frontline staff separately with different focuses. Both the upwards appraisal and top-down appraisal were used for the management team evaluation. In this manner, the managers’ performance is evaluated by supervisors while subordinates can express opinions and concerns.

# Environmental, Social and Governance Report

## Equal Opportunity

The principles of equal opportunities are applied in all employment policies, including recruitment, training, career development and employee promotion. The Group promotes fair competition and prohibits discrimination or harassment against any employees on the basis of gender, ethnic background, religion, colour, sexual orientation, age, marital status, family status, retirement, disability, and pregnancy. Though without formal policies, the Group firmly adopts “equal opportunity” principles during the recruitment, evaluation, and promotion processes. The Group also supports the employment of the disabled persons by offering posts to the disadvantaged groups.

## Staff Communication

The Group believes that workplace communication is of paramount importance to enhance the effectiveness of operations and production. The Group organizes an annual meeting, team building activities, and staff forum to improve communication and build stronger bonds between employees. These communication channels and activities improve teamwork and enhance working efficiency. A trade union has been formed to better reflect the opinions of employees.

## Employee Health and Safety

The Group is committed to maintaining a safe working environment for its employees. It strictly adheres to national and local laws, regulations, and practices, including but not limited to the Law of the PRC on the Prevention and Control of Occupational Diseases, the Production Safety Law, and the Measures for the Supervision and Administration of Employers’ Occupational Health Surveillance. Throughout the Reporting Period, there were no significant instances of non-compliance with health and safety laws and regulations.

The Health, Safety, and Quality Department is dedicated to ensuring workplace health and safety. The department takes measures to protect employees from potential hazards, risks, and accidents. It consistently reviews and enhances safety management system processes to foster an injury-free workplace. Additionally, the department identifies and assesses occupational health hazards, monitors the situation, and develops preventive and mitigation plans. All employees are required to participate in at least one training session on occupational health and safety, as well as a minimum of two emergency rescue exercises each year.

The Group implemented the following management practices secure employees’ health and safety:

- The Group provides an annual body check to all its employees to evaluate the employee’s physical condition. If possible, the Group will explore and arrange other posts for the employee;
- The Group has installed a central air conditioning system in the workplace, and makes sure that all ventilation systems are properly operated and maintained for better temperature regulation;

## Environmental, Social and Governance Report

- The Group is also concerned about employee's safety during summer outdoor work. To prevent heat-related illness, the Group provides workers with cooling items such as water, popsicles, red bean soup, etc;
- All employees are informed of the potential occupational health hazards and are provided with personal protective equipment such as safety helmet, safety shoes, ear protectors, etc;
- The Group systematically identifies and closely monitors any occupational hazards in the workplace; and
- The Group provides regular trainings and fire drills to make sure the employees are familiar with fire safety and fire escape methods in office buildings.

To evaluate the health and safety management, the Group monitors the performance via several measurable metrics. During the Reporting Period, the monitoring results indicated that the concentration level of all relevant occupational hazards including sulfuric acid, hydrochloric acid, sodium hydroxide, ammonia, carbon monoxide, carbon dioxide, urea, and formaldehyde were all within permissible level per GBZ2.1 occupational exposure limit for harmful factors in the workplace.

There are three injury cases during the Reporting Period, which resulting in a total of 92 lost days.

	2023	2022 <sup>1</sup>	2021
Work related fatality	0	0	0
Work injury cases ≥3 days	3	0	0
Work injury cases <3 days	0	0	0
Lost days due to work injury	92	0	0

<sup>1</sup> One fatality case was reported in Guangan facility due to cerebrovascular disease. The cause of death is determined to be non-work related and it is not regarded as a work-related death case.

## Environmental, Social and Governance Report

### Development and Training

The Group provides continuous training and development programmes for its employees to enhance their expertise and problem-solving skills. At the end of each year, the Group collects training needs from departments and positions to design and implement appropriate training programmes. For new hires, mentorship will be provided to support their internal training and assessments. Training and development programmes, including but not limited to on-job training, drill and practice, and seminars are arranged and held by internal and outside professionals. Training topics included management level training such as improvement of anti-corruption training; professional skills training, and occupational health and safety training for all employees.

During the Reporting Period, each employee received an average of 38.9 training hours. It is worth mentioning that all employees underwent training during the reporting year. Please refer to the following table for the details of staff training in 2023:

	% of employees trained	Average training hours per employee
<b>By employee category</b>		
Senior management	100%	49.0
Middle Management	100%	48.5
Frontline & other staff	100%	37.6
<b>By gender</b>		
Male	100%	38.6
Female	100%	40.1

### Labour Standards

The Group strives to protect the rights and interests of employees, and strictly prohibits the use of child labour and forced labour. The Group strictly complies with the Provisions on the Prohibition of Using Child Labour and other laws and regulations relating to the labour standards in the PRC. The Human Resources Department conducts background checks on every new employee during the recruitment process to ensure job applicants are of the legal working age. If a violation is discovered, the Group will immediately terminate the employment of the concerned persons and take necessary disciplinary action against anyone who violates any applicable laws and regulations. The Group may report any violations to legal entities of the operating regions, such as the Labour and Social Security Bureau of the PRC.

The Group also ensure its compliance with any applicable labour laws in Mainland China, including but not limited to the Labour Law of the PRC and the Labour Contract Law of the PRC regarding the collective contracts on wage, occupational disease prevention and protection of female employees. Any over-time must be previously approved by the Group and will be entitled to over-time remuneration. During the Reporting Period, there were no material non-compliance relating to children or forced labour.

# Environmental, Social and Governance Report

## 2. Operating Practice

### Supply Chain Management

The Group understands that proper supply chain management has a positive influence on the Group, the society, and the environment. The supply chain management system enables the Group to monitor and evaluate the supplier's capabilities in providing qualified products. It conducts surveys and evaluations on the qualifications of suppliers and their product quality on an annual basis, ensuring that they continue to meet the Group's standards. The Group also conduct site visit to the suppliers to access their environmental and social performance, as well as the quality of product and workplace safety. Qualified suppliers are updated and kept on the list for selection. Any suppliers who fail to meet the evaluation and standards for their performance twice are eliminated from the qualified supplier list.

It is the Group's policy to prioritize the selection of energy-efficient appliances and low carbon-footprint and fair-trade products during the procurement process, and the Group proactively requests suppliers' commitment to comply with relevant environmental and social standards during this process. The Group also supports the use of environmentally preferable products. When purchasing packaging bags for containing fertilizers, the Group selects suppliers that offers products made of renewable materials.

During the Reporting Period, the Group engaged a total number of 704 suppliers from Mainland China for the distribution and sales services, and the supply of raw materials, tools and equipment, chemical supplements, and personal protective gears.

### Product Responsibility

The Group is committed to offering products and services with high standards of safety, quality and reliability. The Group strictly abides by the Product Quality Law of the PRC, and other relevant laws and regulations regarding product quality. No material non-compliance cases regarding health and safety, advertising, labelling and privacy matters relating to products and services provided as required by related laws and regulations were recorded during the Reporting Period.

The quality control and quality assurance procedures remain in force and the Group continues to follow the Quality Assurance Policy. In the case of a product quality problem, the Quality Control Department will evaluate the safety, effectiveness of the equipment and integrate this information into an "adverse event" report. The "adverse event" report will then be passed upwards to the senior management. The production equipment of Dazhou has been updated with an emergency plan for treating unexpected accidents. In case the service is interrupted, the agricultural sales companies will be notified immediately to respond to any external sales request in time.

In the event of product recall due to safety and health reasons, the Group will communicate with clients concerning the reasons for the recall and determine the most appropriate and viable solutions in response to the product recall cases. The Group is committed to making improvements to enhance not only product quality but also the customer experience.

During the Reporting Period, the Group received a total of 6 complaints regarding product quality concerns. Each complaint was thoroughly investigated, and resolution was achieved through effective communication with the clients and product enhancements. No product recalls were deemed necessary.

# Environmental, Social and Governance Report

## Intellectual Property Rights

The Group is committed to protecting the intellectual property rights of our products and production methods and respecting the intellectual property rights of other parties. The intellectual rights practices are based on the Group's Intellectual Rights Management Policy. Any infringements will be thoroughly investigated by senior management, and legal action will be taken where necessary. The Group has set up an intellectual property right clause in the employee contract, established relevant policies during the process of employee's termination, and provided intellectual property training to selected employees. During the year, there were no reported cases of infringement of intellectual property rights, patents or trademarks.

## Consumer Data Protection

The Group endeavours to protect the personal data of its customers. All employees have signed the confidentiality agreement which prohibited them from accessing or disclosing customer's personal data without authorization. To improve data security, the Group installed firewall and anti-virus software on its data servers. Internal encryption system is used for data transmission, preventing interception of unauthorized users. In addition to the data system, the Group has set up an archive at its facilities in Guangan and Dazhou to store and protect its customer information. Employees are not allowed to access the information without permission. A borrow-and-return registration process has been implemented to ensure all data transfers are recorded by the Group. In the event of data leakage, penalties will be imposed in accordance with the Group's system. Serious cases will be sent to the judicial authorities. During the year, the Group complied with all relevant laws and regulations relating to information security that has significant impact on the Company, including but not limited to the Data Security Law of the PRC and the Advertising Law of the PRC.

## Anti-corruption

The Group strictly regulates the discipline and professional conduct of its employees to prevent any potential bribery, extortion, fraud, money laundering and gambling. During the Reporting Period, the Group was in compliance with relevant laws and regulations related to bribery, extortion, fraud and money laundering, including but not limited to the Criminal Law of the PRC, Anti-Unfair Competition Law of the PRC, and the Interpretation of the Supreme People's Court and the Supreme Procuratorate on Several Issues Concerning the Application of Law in the handling of Criminal Cases of Graft and Bribery. There was no concluded legal case regarding corrupt practices brought against the Group or its employees, and no noted cases of non-compliance with the applicable laws and regulations relating to money laundering or corruption during the Reporting Period.

The Group's management system clearly stated that any personnel who abuse powers for corruption, bribes, and/or bribery, will be transferred to judicial office for further investigation. The Group's Internal Audit Department continues to supervise and conduct regular checks on the Procurement Department in terms of contracts, suppliers' quotation, and payment status.

During the Reporting Period, a total of 327 employees (approximately 58.9% of the total employees) attended the anti-corruption training regarding anti-corruption laws and business ethics, with an average training hour of 3.65 per employee. The Group also ensures all directors are of high awareness on relevant anti-corruption laws and regulations. In the upcoming reporting year, the Group intends to provide anti-corruption training for directors to improve their understanding of business integrity and promote a culture of ethical business practices.

## Environmental, Social and Governance Report

### Community Investment

The Group has not formulated policies regarding community engagement. Nevertheless, it attaches great importance to the responsibility to work in partnership with the local communities. During the Reporting Period, the Group actively participated in community projects and engaged in volunteering services. The table below lists the events and donations by the Group.

Activities in the reporting period	Beneficiary/Collaborators/ Partner organizations	Detailed resources input
<b>Guangan</b>		
Firefighter Support and Care	Guangan Economic and Technological Development Zone Fire Brigade	RMB4,277.5 of supplies
Fertilizer donation	Xinlu Village, Hu'an Town; Zaoshan to Jinnan Community, Guang'an Economic Development Zone	10 tonnes of urea
"August 1st" Army Day Social Care and Condolences	Guangan Economic and Technological Development Zone Fire Brigade and Xinqiao sub-district Police Station	RMB6,210 of supplies
<b>Dazhou</b>		
Support for the villages revitalization work	Sanxing Village, Gufo'an Village, and Jinyin Village of Dazhou, Sichuan	21 tonnes of urea, and RMB50,000 donation

## Corporate Governance Practices

### Board meeting

The Board meets regularly and board meetings are held at least four times a year. The board meetings involved the active participation in persons or through other electronic means of communication. Notice of all board meetings were given to all directors to ensure all directors, who were given an opportunity to attend and include matters in the agenda for discussion. Agenda and accompanying board papers are sent to all directors at least one day prior to the meeting. Draft and final versions of minutes of board meetings were sent within a reasonable time to all directors for comment and record. All the committee meetings follow the applicable practices and procedures used in board meetings.

In the financial year ended 31 December 2023, 4 board meetings and 1 shareholders' meeting were held and the attendance record for the meetings by each director is as follow:

<b>Attendants</b>	<b>Number of board meetings attended/total</b>	<b>Board meetings attendance percentage</b>	<b>Number of shareholders, meetings attended/total</b>	<b>Shareholders' meetings Attended percentage</b>
<i>Executive Directors</i>				
Mr. Tang Guoqiang	4/4	100%	1/1	100%
Mr. Shi Jianmin	4/4	100%	1/1	100%
Mr. Zhang Weihua	4/4	100%	1/1	100%
<i>Independent Non-Executive Directors</i>				
Mr. Xu Congcai	4/4	100%	1/1	100%
Mr. Le Yiren	4/4	100%	1/1	100%
Ms. Lu Yi (appointed on 1 January 2023)	4/4	100%	1/1	100%

### Chairman and Chief executive officer

The Chairman of the Group is Mr. Tang Guoqiang, primarily responsible for the management of the Board and ensuring the Board functions effectively, smoothly and following a good corporate governance practices. Mr. Tang Guoqiang, the Chairman and together with the other Executive Directors are responsible for monitoring the day to day operation of the Group. Segregation of duties is among the Executive Directors and each Executive Director has specific area to focus on. Mr. Tang Guoqiang is responsible strategic planning, merger and acquisition and related matters with capital market of the Group for the development of the Group. Mr. Shi Jianmin, the Executive Director and Chief Executive Officer of the Group is responsible for the daily operation of all the business of the Group. Mr. Zhang Weihua, the Executive Director and compliance officer of the Group, is responsible for the monitoring the compliance matters of the Group.

## Corporate Governance Practices

### DIRECTORS' TRAINING

Pursuant to A.6.5 of the Corporate Governance Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills. The Directors are regularly briefed on the amendments to or updates on the relevant laws, rules and regulations. From time to time, Directors are provided with written materials to develop and refresh their professional skills. The Directors had fulfilled the relevant requirements under A.6.5 of the Corporate Governance Code during the year under review.

### COMPANY SECRETARY'S TRAINING

Pursuant to rule 3.29 of the Listing Rules, the Company Secretary must take no less than 15 hours of relevant professional training in each financial year. The Company Secretary provided his training records to the Company indicating more than 15 hours of relevant professional development by means of attending seminars and reading relevant guideline materials.

### SHAREHOLDERS' RIGHTS

#### Procedures for convening an extraordinary general meeting and putting forward proposals by shareholders at general meeting

Each general meeting other than an annual general meeting shall be called an extraordinary general meeting. General meetings may be held in any part of the world as may be determined by the Board. According to Article No. 58 of the Company's Articles of Association, any one or more members holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two (2) months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Any requisition to convene an extraordinary general meeting or proposal to be put forward at the general meeting can be addressed to the principal place of business in Hong Kong of the Company marked with the attention of the Company Secretary. The requisitionists must state in their request(s) the objects of the extraordinary general meeting to be convened, and such request must be signed by all the requisitionists. Upon receipt, the Company will verify the requisitionists' particulars and if the request is in order, the Company will convene the extraordinary general meeting in accordance with its articles of association.

#### Procedures for propose a person for election as a Director

The procedures for proposing a person for election as a Director can be found in the post on 27 April 2012 under the Investor Relations section of the Company's website at [www.koyochem.com](http://www.koyochem.com).

## Corporate Governance Practices

### Shareholder communication Policy

Information of the Company shall be communicated to Shareholders and the investment community mainly through the Company's financial reports (interim and annual reports), announcements, circulars and other corporate publications made available on the website of the Company at [www.koyochem.com](http://www.koyochem.com) and on the website of HKExnews of The Stock Exchange of Hong Kong Limited (the "SEHK") at [www.hkexnews.hk](http://www.hkexnews.hk), and the direct communication platform in the annual general meeting held every year and any other general meetings that may be convened as required. Shareholders and investors may at any time send their enquiries and concerns to the Board in writing through the Company Secretary. Details of contact and shareholder communication policy are available on the Company's website at [www.koyochem.com](http://www.koyochem.com). The shareholder communication policy will be monitored and reviewed on a regular basis, and, if necessary, changes will be made to ensure that Shareholders' needs are best served. Registered Shareholders and Non-registered Shareholders may at any time send the request in writing to the Company's Hong Kong share registrar, Union Registrars Limited (by post to Suites 3301-04, 33/F., Two Chinachem Exchange Square, 338 King's Road, North Point, Hong Kong or by email to [827-corpcomm@unionregistrars.com.hk](mailto:827-corpcomm@unionregistrars.com.hk)) to request for printed copy(ies) of the Corporate Communication(s). Even if the Registered Shareholders and/or Non-registered Shareholders have received the Email Notification but for any reason have difficulty in accessing the relevant Corporate Communication(s) electronically, the Company will upon reasonable request in writing send the Corporate Communication(s) to them in printed form free of charge.

### DIRECTORS' SECURITIES TRANSACTION

The Board had adopted the model code ("Model Code") set out in Appendix 10 to the Listing Rules as the code of conduct regarding directors' securities transactions. Specific enquiry had been made to all directors and each director confirmed that during the year under review, he had fully complied with the required standard of the dealings and there was no event of non-compliance with the required standard of dealings.

### REMUNERATION OF DIRECTORS

Remuneration Committee was established in January 2005 and 1 meeting was held during the financial year under review. The members of the committee and the attendance record are as follow:

Attendants	Number of meetings attended/Total	Attendance percentage
<i>Independent Non-Executive Directors</i>		
Ms. Lu Yi ( <i>Chairman</i> ) (appointed on 1 January 2023)	1/1	100%
Mr. Xu Congcai	1/1	100%
Mr. Le Yiren	1/1	100%

The majority of the members of the remuneration committee are Independent Non-Executive Directors.

The Remuneration Committee is responsible for the reviewing and recommending the Board for the remuneration policy of the directors and assessing performance of Executive Directors. The remuneration terms and policies recommended by the Remuneration Committee were reported to the Board for approval. The Remuneration Committee is provided with sufficient resources for discharging its duties.

## Corporate Governance Practices

### NOMINATION OF DIRECTORS

Nomination Committee was established in January 2005 and 1 meeting was held during the financial year under review. The members of the committee and the attendance record are as follow:

Attendants	Number of meetings attended/total	Attendance percentage
<i>Independent Non-Executive Directors</i>		
Mr. Xu Congcai ( <i>Chairman</i> )	1/1	100%
Mr. Le Yiren	1/1	100%
Ms. Lu Yi (appointed on 1 January 2023)	1/1	100%

The majority of the members of the Nomination Committee are Independent Non-Executive Directors.

The Nomination Committee is responsible for the formulating the nomination policy of the directors and recommending the Board on nomination and appointment of directors. The Nomination Committee is provided with sufficient resources for discharging its duties.

### TERM OF APPOINTMENT AND RE-ELECTION

Each of the Executive Directors has entered into a service contract with the Company for initial fixed term of three years, and will continue thereafter for successive terms of three years until terminated by not less than three months' notice in writing served by either party on the other. The Independent Non-Executive Directors of the Company are appointed with specific terms inside the letter of appointment for initial fixed terms of two years.

In accordance with Article 87 of the articles of association of the Company, at each annual general meeting, one-third of directors for the time being shall retire from office by rotation and, will be eligible for re-election. Chairman of the Board will not be subject to retirement by rotation. Mr. Xu Congcai and Mr. Le Yiren will retire by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

### AUDIT COMMITTEE

Audit Committee was established in June 2003 with written terms of reference compliance with the Code and four meetings were held during the financial year under review. The members of the committee and the attendance records are as follow:

Attendants	Number of meetings attended/total	Attendance percentage
<i>Independent Non-Executive Directors</i>		
Mr. Le Yiren ( <i>Chairman</i> )	4/4	100%
Mr. Xu Congcai	4/4	100%
Ms. Lu Yi (appointed on 1 January 2023)	4/4	100%

## Corporate Governance Practices

The members of the Audit Committee are Non-Executive Directors. No former partner of the Company's existing auditing firm acted as a member of the Audit Committee within one year on the date of his ceasing to be a partner or had any financial interests in the auditing firm.

The Board and the Audit Committee had reviewed the remuneration, independence and scope of work of the external auditors. There was no disagreement between the Board and the Audit Committee on the selection, appointment, resignation or dismissal of the external auditors.

The Audit Committee is responsible for reviewing the accounting principles and practices adopted by the Group, recommending the Board on the Group's internal control and risk management system, and ensuring the Group's consolidated financial statements present a true and fair view of the Group's financial position. The Audit Committee had reviewed with management the accounting principles and practices and discussed internal controls and financial reporting matters including a review of the audited consolidated financial statements of the Company and Group for the year ended 31 December 2023.

The Audit Committee is provided with sufficient resources for discharging its duties.

### GOING CONCERN AND MITIGATION MEASURES

As described in Note 2 to the consolidated financial statements, the Group's ability to continue as a going concern is largely dependent on the ongoing availability of finance supports from the bankers to the Group and the profitability of the Group's plants.

A number of measures have been undertaken to improve the Group's liquidity and financial position since 2020 and the Group's financial position was continuously improved. The Group's net cash inflow from operating activities before working capital changes and profit tax and interest payment was approximately RMB306 million in 2023.

The Group will undertake the following measures to further improve the Group's liquidity and financial position:

- 1) The Group has been actively negotiating with a number of banks for renewal or restructuring of the loans since 2021. Most of the bank loans had been renewed, restructured or repaid. There is an amount of approximately RMB121 million bank loans that are in negotiation of renewal or restructuring;
- 2) For the convertible bonds which would mature in 2024, after the reporting period, the bondholders agreed not to demand for repayment of the relevant principal and interest in forthcoming year;
- 3) It is expected that the new projects as stated in the Chairman's Statement can further improve the liquidity and profitability of the Group; and
- 4) The Group will continue to take active measures as stated in the headlines under the Chairman's Statement "Strategies" to control the administrative and production costs.

## Corporate Governance Practices

Taking into account the completion of the above-mentioned plans and measures, the existing cash balance in bank, the positive operating cash flow, profitability of the Group's plants, the Directors are of the opinion that the Group will have sufficient working capital to finance its operations for the next twelve months from the end of the report date. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis. Should the Group be unable to continue as a going concern, adjustments would have to be made to the consolidated financial statements to adjust the value of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and liabilities as current assets and liabilities, respectively.

### INDEPENDENT EXTERNAL AUDITORS

In 2023, the total remuneration charged by to the independent external auditors amounted to approximately RMB1.6 million was for the audit services. The audit fees have been approved by the Audit Committee and the Board.

The statement of the independent external auditors of the Company about their reporting responsibilities on the consolidated financial statements is set out on pages 53 and 56 of this annual report.

The audit committee has resolved the re-appointment of ZHONGHUI ANDA CPA Limited for the financial year 2024. This resolution has been approved by the Board and is subject to final approval by the shareholders at the forthcoming annual general meeting.

### INTERNAL CONTROL

The internal audit department of the Company is responsible for the financial control and operational control of the Group. The Board from time to time reviewed the effectiveness of the Group's internal control system. During the year under review, the Board considered the internal control system effective and adequate. No significant areas of concern which might affect shareholders were identified.

# Independent Auditor's Report

**TO THE SHAREHOLDERS OF KO YO CHEMICAL (GROUP) LIMITED**

*(Incorporated in the Cayman Islands with limited liability)*

## OPINION

We have audited the consolidated financial statements of Ko Yo Chemical (Group) Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 57 to 123, which comprise the consolidated statement of financial position as at 31 December 2023, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to note 2 to the consolidated financial statements which mentions that the Group incurred a loss of approximately RMB154,615,000 for the year ended 31 December 2023 and as at 31 December 2023 the Group had net current liabilities of approximately RMB2,859,724,000, despite the Group had a net operating cash inflow of approximately RMB224,469,000 during the year. These conditions indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

## Independent Auditor's Report

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the Material Uncertainty Related to Going Concern section, we have determined the matters described below to be the key audit matters to be communicated in our report.

#### Property, plant and equipment

Refer to note 16 to the consolidated financial statements.

The Group tested the amount of property, plant and equipment for impairment. This impairment test is significant to our audit because the balance of property, plant and equipment of approximately RMB3,386,449,000 as at 31 December 2023 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures included, among others:

- Assessing the identification of the related cash generating units;
- Assessing the arithmetical accuracy of the value-in-use calculations;
- Comparing the actual cash flows with the cash flow projections;
- Assessing the reasonableness of the key assumptions (including revenue growth, profit margins, terminal growth rates and discount rates);
- Engaging our own valuer to assist us in assessing the reasonableness of the discount rate; and
- Checking input data to supporting evidence.

We consider that the Group's impairment test for property, plant and equipment is supported by the available evidence.

## Independent Auditor's Report

### Mining right

Refer to note 19 and 21 to the consolidated financial statements.

The Group tested the amount of mining right for impairment. This impairment test is significant to our audit because the balance of mining right of approximately RMB334,306,000 as at 31 December 2023 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures included, among others:

- Assessing the competence, independence and integrity of the external valuer engaged by the Company;
- Obtaining the external valuation report and communicating with the external valuer to discuss and challenge the valuation process, methodologies used and market evidence to support significant judgments and assumptions applied in the valuation model;
- Checking key assumptions and input data in the valuation model to supporting evidence;
- Checking arithmetical accuracy of the valuation model; and
- Assessing the disclosure of the impairment test for mining right in the consolidated financial statements.

We consider that the Group's impairment test for mining right is supported by the available evidence.

### OTHER INFORMATION

The directors are responsible for the other information. The other information comprises all the information in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independent Auditor's Report

### RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the HKICPA's website at:

<https://www.hkicpa.org.hk/en/Standards-setting/Standards/Our-views/auditre>

This description forms part of our auditor's report.

#### **ZHONGHUI ANDA CPA Limited**

*Certified Public Accountants*

#### **Yeung Hong Chun**

*Audit Engagement Director*

Practising Certificate Number P07374

Hong Kong, 28 March 2024

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2023

	Notes	2023 RMB'000	2022 RMB'000
<b>Revenue</b>	7	<b>2,904,857</b>	3,205,226
Cost of sales		<b>(2,588,660)</b>	(2,411,956)
Gross profit		<b>316,197</b>	793,270
Distribution costs		<b>(42,047)</b>	(45,643)
Administrative expenses		<b>(149,103)</b>	(149,597)
Other income — net	9	<b>7,630</b>	5,871
Other expenses	10	<b>(1,404)</b>	(3,174)
<b>Operating profit</b>		<b>131,273</b>	600,727
Finance income	11	<b>6,544</b>	5,492
Finance expenses	11	<b>(245,469)</b>	(250,395)
<b>(Loss)/profit before tax</b>		<b>(107,652)</b>	355,824
Income tax expense	12	<b>(46,963)</b>	(154,780)
<b>(Loss)/profit and total comprehensive (expense)/income for the year</b>	13	<b>(154,615)</b>	201,044
Attributable to:			
Equity holders of the Company		<b>(152,341)</b>	201,563
Non-controlling interests		<b>(2,274)</b>	(519)
		<b>(154,615)</b>	201,044
(Losses)/earnings per share attributable to the equity holders of the Company during the year (expressed in RMB per share)			
— Basic	15	<b>(0.0253)</b>	0.0344
— Diluted	15	<b>(0.0253)</b>	0.0190

# Consolidated Statement of Financial Position

As at 31 December 2023

	Notes	2023 RMB'000	2022 RMB'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	16	3,386,449	3,254,943
Investment properties	17	7,861	10,571
Right-of-use assets	18	242,790	251,796
Mining right	19	334,306	334,306
Other intangible assets	20	69,619	73,596
Prepayments	24	788,029	869,935
Deferred income tax assets	32	16,411	15,791
		<b>4,845,465</b>	4,810,938
<b>Current assets</b>			
Inventories	23	216,104	241,330
Trade and other receivables	24	239,946	177,482
Restricted bank balances	25	31	864
Pledged bank deposits	25	901,856	390,850
Cash and cash equivalents	26	62,928	224,058
		<b>1,420,865</b>	1,034,584
<b>Total assets</b>		<b>6,266,330</b>	5,845,522
<b>EQUITY</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	27	520,569	520,569
Reserves	29	387,533	538,470
		<b>908,102</b>	1,059,039
<b>Non-controlling interests</b>		<b>3,713</b>	1,087
<b>Total equity</b>		<b>911,815</b>	1,060,126

# Consolidated Statement of Financial Position

As at 31 December 2023

	Notes	2023 RMB'000	2022 RMB'000
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	30	406,332	494,908
Convertible bonds	31	549,457	810,623
Deferred income tax liabilities	32	115,459	115,743
Trade and other payables	33	–	6,080
Lease liabilities	35	2,678	4,889
		<b>1,073,926</b>	1,432,243
<b>Current liabilities</b>			
Trade and other payables	33	785,907	737,708
Contract liabilities	34	61,963	119,831
Due to a related company	36	683,041	660,863
Provision for tax		17,667	9,423
Borrowings	30	2,387,146	1,822,377
Convertible bonds	31	342,654	–
Lease liabilities	35	2,211	2,951
		<b>4,280,589</b>	3,353,153
<b>Total liabilities</b>		<b>5,354,515</b>	4,785,396
<b>Total equity and liabilities</b>		<b>6,266,330</b>	5,845,522
<b>Net current liabilities</b>		<b>(2,859,724)</b>	(2,318,569)
<b>Total assets less current liabilities</b>		<b>1,985,741</b>	2,492,369

The consolidated financial statements on pages 57 to 123 were approved and authorised for issue by Board of Directors on 28 March 2024 and are signed on behalf of the Board by:

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 Director

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 Director

# Consolidated Statement of Changes in Equity

As at 31 December 2023

	Attributable to equity holders of the Company											
	Share capital	Share premium	Merger reserve	Share option reserve	Convertible bonds reserve	Reserve fund	Enterprise expansion fund	Accumulated loss	Transaction with non-controlling interests	Total	Non-controlling interests	Total equity
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2022	491,449	1,528,776	(22,041)	36,134	801,089	45,273	1,131	(2,056,231)	(3,509)	822,071	1,517	823,588
Total comprehensive income for the year	-	-	-	-	-	-	-	201,563	-	201,563	(519)	201,044
Share-based payments	-	-	-	3,174	-	-	-	-	-	3,174	-	3,174
Issue of shares:												
— Conversion of bonds	29,120	19,243	-	-	(16,132)	-	-	-	-	32,231	-	32,231
Acquisition of a subsidiary	-	-	-	-	-	-	-	-	-	-	89	89
At 31 December 2022	520,569	1,548,019	(22,041)	39,308	784,957	45,273	1,131	(1,854,668)	(3,509)	1,059,039	1,087	1,060,126
At 1 January 2023	520,569	1,548,019	(22,041)	39,308	784,957	45,273	1,131	(1,854,668)	(3,509)	1,059,039	1,087	1,060,126
Total comprehensive expense for the year	-	-	-	-	-	-	-	(152,341)	-	(152,341)	(2,274)	(154,615)
Capital injection by non-controlling interests	-	-	-	-	-	-	-	-	-	-	4,900	4,900
Provision of statutory reserve	-	-	-	-	-	8,989	-	(8,989)	-	-	-	-
Share-based payments	-	-	-	1,404	-	-	-	-	-	1,404	-	1,404
At 31 December 2023	520,569	1,548,019	(22,041)	40,712	784,957	54,262	1,131	(2,015,998)	(3,509)	908,102	3,713	911,815

# Consolidated Statement of Cash Flows

For the year ended 31 December 2023

Notes	2023 RMB'000	2022 RMB'000
<b>Cash flows from operating activities</b>		
(Loss)/profit before tax	<b>(107,652)</b>	355,824
Adjustments for:		
Lease interest expenses	<b>278</b>	348
Depreciation of property, plant and equipment	<b>157,240</b>	212,390
Depreciation of investment properties	<b>292</b>	354
Depreciation of right-of-use assets	<b>9,006</b>	6,500
Amortisation of other intangible assets	<b>3,977</b>	994
Gain on borrowing restructuring	<b>–</b>	(5,495)
Loss on disposal of property, plant and equipment	<b>2,339</b>	4,150
Loss on disposal of investment properties	<b>327</b>	–
Share-based payment	<b>1,404</b>	3,174
Interest revenue	<b>(6,544)</b>	(5,492)
Interest expense	<b>243,340</b>	247,818
Exchange loss	<b>1,851</b>	2,229
Operating cash flows before working capital changes	<b>305,858</b>	822,794
Changes in inventories	<b>25,226</b>	(79,437)
Changes in trade and other receivables	<b>10,536</b>	225,669
Changes in trade and other payables	<b>43,211</b>	43,416
Changes in contract liabilities	<b>(57,868)</b>	2,509
Cash generated from operations	<b>326,963</b>	1,014,951
Lease interests expenses paid	<b>(278)</b>	(348)
Income tax paid	<b>(39,623)</b>	(139,356)
Interest paid	<b>(62,593)</b>	(159,945)
<b>Net cash generated from operating activities</b>	<b>224,469</b>	715,302

## Consolidated Statement of Cash Flows

For the year ended 31 December 2023

	Notes	2023 RMB'000	2022 RMB'000
<b>Cash flows from investing activities</b>			
Purchases of property, plant and equipment and payments for construction-in-progress		(218,783)	(774,132)
Proceeds from disposal of property, plant and equipment		1,814	737
Proceeds from disposal of investment properties		2,091	–
Acquisition of a subsidiary	40(b)	–	(24,534)
Decrease in time deposits		–	20,000
Decrease/(increase) in restricted bank balances		833	(614)
Increase in pledged bank deposits		(511,006)	(384,750)
Interest received		6,544	5,492
<b>Net cash used in investing activities</b>		<b>(718,507)</b>	<b>(1,157,801)</b>
<b>Cash flows from financing activities</b>			
Advance from a related company	40(a)	22,178	48,769
Placement of security deposits for borrowings		(73,000)	–
Proceeds from borrowings		1,153,850	444,995
Repayment of borrowings		(772,408)	(218,093)
Repayment of lease liabilities		(2,951)	(2,897)
Capital injection by non-controlling interests		4,900	–
<b>Net cash generated from financing activities</b>		<b>332,569</b>	<b>272,774</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(161,469)</b>	<b>(169,725)</b>
Cash and cash equivalents at beginning of year		224,058	393,259
Exchange gain		339	524
<b>Cash and cash equivalents at end of year</b>		<b>62,928</b>	<b>224,058</b>
<b>Analysis of cash and cash equivalents</b>			
Bank and cash balances		62,928	224,058

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 1. GENERAL INFORMATION

Ko Yo Chemical (Group) Limited (the “Company”) was incorporated in the Cayman Islands as an exempted company with limited liability. The address of the registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The address of the principal place of business is Suite No. 02, 31st Floor, Sino Plaza, 255-257 Gloucester Road, Causeway Bay, Hong Kong. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The Company is an investment holding company. The Company and its subsidiaries (the “Group”) are principally engaged in the manufacture and sale of chemical products and chemical fertilisers in the People’s Republic of China (the “PRC”).

The consolidated financial statements have been presented in Renminbi (“RMB”), which is also the functional currency of the Company and its principal subsidiaries.

## 2. GOING CONCERN BASIS

The Group incurred a loss of approximately RMB154,615,000 for the year ended 31 December 2023 and as at 31 December 2023 the Group had net current liabilities of approximately RMB2,859,724,000, despite the Group had a net operating cash inflow of approximately RMB224,469,000 during the year. These conditions indicate the existence of a material uncertainty which may cast significant doubt about the Group’s ability to continue as a going concern.

The directors of the Company have reviewed the Group’s cash flow projections, which cover a period of twelve months from 31 December 2023. They have assessed the appropriateness of adopting the going concern basis for the preparation of these consolidated financial statements for the year ended 31 December 2023 in light of the Group’s plans and measures described below to improve its cash flows:

- (i) The Group is actively negotiating with Group’s bankers to renew and/or restructure the borrowings since 2021. Most of borrowings had been renewed, restructured or repaid;
- (ii) For the convertible bonds which would mature in 2024, after the reporting period, the bondholders agreed not to demand for repayment of the relevant principal and interest in forthcoming year;
- (iii) It is expected that the new projects as stated in the Chairman’s statement can further improve the liquidity and profitability of the Group; and
- (iv) The Group will continue to take active measures to control the administrative and production costs.

In the opinion of the directors of the Company, in light of the above, the Group will have sufficient financial resources to finance its operations and fulfil its financial obligations as and when required in the coming twelve months from 31 December 2023. Accordingly, the directors of the Company are satisfied that it is appropriate to prepare these consolidated financial statements on a going concern basis.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 2. GOING CONCERN BASIS *(Continued)*

Notwithstanding the above, significant uncertainties exist as to whether management of the Company will be able to achieve its plans and measures as described above. Whether the Group will be able to continue as a going concern would depend upon the Group's ability to generate adequate financing cash inflows through successful renewal of its current bank loans upon expiry, obtaining additional bank borrowing, and securing other sources of financing; and generate adequate operating cash inflows. Should the Group be unable to achieve the above plans and measures such that it would not be able to operate as a going concern, adjustments would have to be made to write down the value of assets to their recoverable amounts, to provide for any future liabilities which might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effect of these adjustments has not been reflected in these consolidated financial statements.

## 3. ADOPTION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS

In the current year, the Group has adopted all the new and revised Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants that are relevant to its operations and effective for its accounting year beginning on 1 January 2023. HKFRSs comprise Hong Kong Financial Reporting Standards; Hong Kong Accounting Standards; and Interpretations. The adoption of these new and revised HKFRSs did not result in significant changes to the Group's accounting policies, presentation of the Group's consolidated financial statements and amounts reported for the current year and prior years.

The Group has not applied the new and revised HKFRSs that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of these new and revised HKFRSs but is not yet in a position to state whether these new and revised HKFRSs would have a material impact on its results of operations and financial position.

## 4. MATERIAL ACCOUNTING POLICIES

These consolidated financial statements have been prepared in accordance with HKFRSs, accounting principles generally accepted in Hong Kong and the applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange and by the Hong Kong Companies Ordinance.

These consolidated financial statements have been prepared under the historical cost convention.

The preparation of consolidated financial statements in conformity with HKFRSs requires the use of certain key assumptions and estimates. It also requires the directors of the Company to exercise its judgements in the process of applying the accounting policies. The areas involving critical judgements and areas where assumptions and estimates are significant to these consolidated financial statements, are disclosed in note 5 to the consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

The material accounting policies applied in the preparation of these consolidated financial statements are set out below.

### Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to 31 December. Subsidiaries are entities over which the Group has control. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group has power over an entity when the Group has existing rights that give it the current ability to direct the relevant activities, i.e. activities that significantly affect the entity's returns.

When assessing control, the Group considers its potential voting rights as well as potential voting rights held by other parties, to determine whether it has control. A potential voting right is considered only if the holder has the practical ability to exercise that right.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date the control ceases.

The gain or loss on the disposal of a subsidiary that results in a loss of control represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that subsidiary and (ii) the Company's share of the net assets of that subsidiary plus any remaining goodwill relating to that subsidiary and any related accumulated foreign currency translation reserve.

Intragroup transactions, balances and unrealised profits are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to the Company. Non-controlling interests are presented in the consolidated statement of financial position and consolidated statement of changes in equity within equity. Non-controlling interests are presented in the consolidated statement of profit or loss and other comprehensive income as an allocation of profit or loss and total comprehensive income for the year between the non-controlling shareholders and owners of the Company.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling shareholders even if this results in the non-controlling interests having a deficit balance.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Business combination and goodwill

The acquisition method is used to account for the acquisition of a subsidiary in a business combination. The cost of acquisition is measured at the acquisition-date fair value of the assets given, equity instruments issued, liabilities incurred and contingent consideration. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received. Identifiable assets and liabilities of the subsidiary in the acquisition are measured at their acquisition-date fair values.

The excess of the cost of acquisition over the Company's share of the net fair value of the subsidiary's identifiable assets and liabilities is recorded as goodwill. Any excess of the Company's share of the net fair value of the identifiable assets and liabilities over the cost of acquisition is recognised in consolidated profit or loss as a gain on bargain purchase which is attributed to the Company.

In a business combination achieved in stages, the previously held equity interest in the subsidiary is remeasured at its acquisition-date fair value and the resulting gain or loss is recognised in consolidated profit or loss. The fair value is added to the cost of acquisition to calculate the goodwill.

If the changes in the value of the previously held equity interest in the subsidiary were recognised in other comprehensive income (for example, equity investments at fair value through other comprehensive income), the amount that was recognised in other comprehensive income is recognised on the same basis as would be required if the previously held equity interest were disposed of.

Goodwill is tested annually for impairment or more frequently if events or changes in circumstances indicate that it might be impaired. Goodwill is measured at cost less accumulated impairment losses. The method of measuring impairment losses of goodwill is the same as that of other assets as stated in the accounting policy below. Impairment losses of goodwill are recognised in consolidated profit or loss and are not subsequently reversed. Goodwill is allocated to cash-generating units that are expected to benefit from the synergies of the acquisition for the purpose of impairment testing.

The non-controlling interests in the subsidiary are initially measured at the non-controlling shareholders' proportionate share of the net fair value of the subsidiary's identifiable assets and liabilities at the acquisition date.

### Foreign currency translation

#### (i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Renminbi, which is the Company's functional and presentation currency.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Foreign currency translation *(Continued)*

#### (ii) Transactions and balances in each entity's financial statements

Transactions in foreign currencies are translated into the functional currency on initial recognition using the exchange rates prevailing on the transaction dates. Monetary assets and liabilities in foreign currencies are translated at the exchange rates at the end of each reporting period. Gains and losses resulting from this translation policy are recognised in profit or loss.

Non-monetary items that are measured at fair values in foreign currencies are translated using the exchange rates at the dates when the fair values are determined.

When a gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is recognised in other comprehensive income. When a gain or loss on a nonmonetary item is recognised in profit or loss, any exchange component of that gain or loss is recognised in profit or loss.

### Property, plant and equipment

Buildings comprise mainly factories and offices. Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised in profit or loss during the period in which they are incurred.

Depreciation of property, plant and equipment is calculated at rates sufficient to write off their cost less their residual values over the estimated useful lives on a straight-line basis. The estimated useful lives are as follows:

— Buildings	35 years
— Plant and machinery	5–14 years
— Motor vehicles	4–10 years
— Office equipment and others	3–7 years

The residual values, useful lives and depreciation method are reviewed and adjusted, if appropriate, at the end of each reporting period.

Construction in progress represents buildings under construction and plant and machinery pending installation, and is stated at cost less impairment losses. Depreciation begins when the relevant assets are available for use.

The gain or loss on disposal of property, plant and equipment is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Investment properties

Investment properties are land and/or buildings held to earn rentals and/or for capital appreciation. An investment property is measured initially at its cost including all direct costs attributable to the property.

After initial recognition, the investment property is stated at cost less accumulated depreciation and impairment losses. The depreciation is calculated using the straight line method to allocate the cost to the residual value over its estimated useful life of 35 years.

The gain or loss on disposal of an investment property is the difference between the net sales proceeds and the carrying amount of the property, and is recognised in profit or loss.

### Mining rights

Mining rights are stated at cost less accumulated amortisation and any impairment losses. Mining rights include the cost of acquiring mining licenses, exploration and evaluation costs transferred from exploration rights and assets upon determination that an exploration property is capable of commercial production, and the cost of acquiring interests in the mining reserves of existing mining properties. The mining rights are amortised over the estimated useful lives of the mines, in accordance with the production plans of the entities concerned and the proved and probable reserves of the mines using the units of production method. Mining rights are written off to profit or loss if the mining property is abandoned.

### Leases

#### The Group as lessee

Leases are recognised as right-of-use assets and corresponding lease liabilities when the leased assets are available for use by the Group. Right-of-use assets are stated at cost less accumulated depreciation and impairment losses. Depreciation of right-of-use assets is calculated at rates to write off their cost over the shorter of the asset's useful life and the lease term on a straight-line basis. The principal annual rates are as follows:

Land use rights	40–50 years
Land and buildings	2–5 years

#### The Group as lessor

Leases that do not substantially transfer to the lessees all the risks and rewards of ownership of assets are accounted for as operating leases. Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

### Proprietary technology

Proprietary technology is stated at cost less accumulated amortisation and impairment losses. Amortisation is calculated on a straight-line basis over their estimated useful lives of 20 years.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average basis. The cost of finished goods and work in progress comprises raw materials, direct labour and an appropriate proportion of all production overhead expenditure, and where appropriate, subcontracting charges. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

### Recognition and derecognition of financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when the Group becomes a party to the contractual provisions of the instruments.

Financial assets are derecognised when the contractual rights to receive cash flows from the assets expire; the Group transfers substantially all the risks and rewards of ownership of the assets; or the Group neither transfers nor retains substantially all the risks and rewards of ownership of the assets but has not retained control on the assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid is recognised in profit or loss.

### Financial assets

Financial assets are recognised and derecognised on a trade date basis where the purchase or sale of an asset is under a contract whose terms require delivery of the asset within the timeframe established by the market concerned, and are initially recognised at fair value, plus directly attributable transaction costs except in the case of investments at fair value through profit or loss. Transaction costs directly attributable to the acquisition of investments at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets of the Group are classified as financial assets at amortised cost.

Financial assets (including trade and other receivables) are classified under this category if they satisfy both of the following conditions:

- the assets are held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

They are subsequently measured at amortised cost using the effective interest method less loss allowance for expected credit losses.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Loss allowances for expected credit losses

The Group recognises loss allowances for expected credit losses on financial assets at amortised cost. Expected credit losses are the weighted average of credit losses with the respective risks of a default occurring as the weights.

At the end of each reporting period, the Group measures the loss allowance for a financial instrument at an amount equal to the expected credit losses that result from all possible default events over the expected life of that financial instrument (“lifetime expected credit losses”) for trade receivables, or if the credit risk on that financial instrument has increased significantly since initial recognition.

If, at the end of the reporting period, the credit risk on a financial instrument (other than trade receivables) has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to the portion of lifetime expected credit losses that represents the expected credit losses that result from default events on that financial instrument that are possible within 12 months after the reporting period.

The amount of expected credit losses or reversal to adjust the loss allowance at the end of the reporting period to the required amount is recognised in profit or loss as an impairment gain or loss.

### Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents represent cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term highly liquid investments which are readily convertible into known amounts of cash and subject to an insignificant risk of change in value. Bank overdrafts which are repayable on demand and form an integral part of the Group’s cash management are also included as a component of cash and cash equivalents.

### Financial liabilities and equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument under HKFRSs. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

### Convertible bonds

Convertible bonds which entitle the holder to convert the bonds into a fixed number of equity instruments at a fixed conversion price are regarded as compound instruments consist of a liability and an equity component. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for similar non-convertible debt. The liability component is carried as a liability at amortised cost using the effective interest method until extinguished on conversion or redemption.

Transaction costs are apportioned between the liability and equity components of the convertible bonds based on their relative carrying amounts at the date of issue. The portion relating to the equity component is charged directly to equity.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Financial guarantee contract liabilities

Financial guarantee contract liabilities are initially recognised at fair value and subsequently measured at the higher of:

- the loss allowance; and
- the amount initially recognised less cumulative amortisation recognised in profit or loss over the terms of the guarantee contracts.

### Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

### Trade and other payables

Trade and other payables are stated initially at their fair value and subsequently measured at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

### Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

### Share-based payment transactions

The Group operates a number of equity-settled, share-based compensation plans, under which the entity receives services from employees and others as consideration for equity instruments of the Group.

#### (a) Share options

The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted:

- (i) including any market performance conditions (for example, an entity's share price);
- (ii) excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- (iii) including the impact of any non-vesting conditions (for example, the requirement for employees to save).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Share-based payment transactions *(Continued)*

#### (a) Share options *(Continued)*

At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-marketing performance and service conditions. It recognises the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.

In addition, in some circumstances employees may provide services in advance of the grant date and therefore the grant date fair value is estimated for the purposes of recognising the expense during the period between service commencement period and grant date.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

The grant by the Company of options over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity.

#### (b) Issue of convertible bonds as share-based payment transactions

If the identifiable consideration received by the Company appears to be less than the fair value of the convertible bonds issued, the Company measures the unidentifiable services received (to be received) as the difference between the fair value of the convertible bonds issued and that of the identifiable consideration received, and the difference is recognised in the profit or loss immediately unless qualified for capitalisation.

The equity component (i.e. the bondholder's right to demand settlement in the Company's shares) of the convertible bond will be accounted for as an equity-settled share-based payment transaction. The entity first measures the fair value of the debt component, and then measure the fair value of the equity component by taking into account that the bondholder must forfeit the right to receive cash in order to receive the equity instrument. Subsequent to initial recognition, the debt component of the convertible bond is carried as a liability at amortised cost using the effective interest method until extinguished on conversion or redemption.

The equity component is not remeasured subsequent to initial recognition.

### Revenue from contracts with customers

Revenue is measured based on the consideration specified in a contract with a customer with reference to the customary business practices and excludes amounts collected on behalf of third parties. For a contract where the period between the payment by the customer and the transfer of the promised product or service exceeds one year, the consideration is adjusted for the effect of a significant financing component.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Revenue from contracts with customers *(Continued)*

The Group recognises revenue when it satisfies a performance obligation by transferring control over a product or service to a customer. Depending on the terms of a contract and the laws that apply to that contract, a performance obligation can be satisfied over time or at a point in time. A performance obligation is satisfied over time if:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance;
- the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If a performance obligation is satisfied over time, revenue is recognised by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the product or service.

### Interest revenue

Interest revenue is recognised using the effective interest method.

### Other income

Rental income is recognised on a straight-line basis over the lease term.

### Employee benefits

#### (a) Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long-service leave as a result of services rendered by employees up to the end of the reporting period.

#### (b) Pension obligations

In accordance with the rules and regulations in the Mainland China, the Mainland China based employees of the Group participate in various defined contribution plans organised by the relevant municipal and provincial governments in the Mainland China under which the Group and the Mainland China based employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries (subject to a floor and cap).

The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired Mainland China based employees payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other post-retirement benefits of its employees. The assets of these plans are held separately from those of the Group in independently administrated funds managed by the governments.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Employee benefits *(Continued)*

#### (b) Pension obligations *(Continued)*

The Group also participates in a retirement benefit scheme under the rules and regulations of the Mandatory Provident Fund Scheme Ordinance (“MPF Scheme”) for its eligible employees in Hong Kong. The contributions to the MPF Scheme borne by the Group are calculated at 5% of the salaries and wages (monthly contributions is limited to HKD1,500 for each eligible employee) as calculated under the MPF legislation. The assets of this MPF Scheme are held separately from those of the Group in independently administered funds.

The Group’s contributions to the defined contribution plans are expensed as incurred.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

To the extent that funds are borrowed generally and used for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation is determined by applying a capitalisation rate to the expenditures on that asset. The capitalisation rate is the weighted average of the borrowing costs applicable to the borrowings of the Group that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Government grants

A government grant is recognised when there is reasonable assurance that the Group will comply with the conditions attaching to it and that the grant will be received.

Government grants relating to income are deferred and recognised in profit or loss over the period to match them with the costs they are intended to compensate.

Government grants that become receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Government grants relating to the purchase of assets are recorded as deferred income and recognised in profit or loss on a straight-line basis over the useful lives of the related assets.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Taxation

Income tax represents the sum of the current tax and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit recognised in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences, unused tax losses or unused tax credits can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period. Deferred tax is recognised in profit or loss, except when it relates to items recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### PRC land appreciation tax ("LAT")

LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds from sales of properties less deductible expenditures including land costs, borrowing costs, business taxes and all property development expenditures. LAT is recognised as an income tax expense. LAT paid is a deductible expense for the PRC enterprise income tax purposes.

### Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Company or of a parent of the Company.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to a parent of the Company.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 4. MATERIAL ACCOUNTING POLICIES *(Continued)*

### Impairment of assets

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and other intangible assets except goodwill, deferred tax assets, inventories and receivables to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset or cash-generating unit in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditures expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow is remote.

### Events after the reporting period

Events after the reporting period that provide additional information about the Group's position at the end of the reporting period or those that indicate the going concern assumption is not appropriate are adjusting events and are reflected in the consolidated financial statements. Events after the reporting period that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

### Critical judgements in applying accounting policies

In the process of applying the accounting policies, the directors have made the following judgements that have the most significant effect on the amounts recognised in the consolidated financial statements (apart from those involving estimations, which are dealt with below).

#### Going concern basis

These consolidated financial statements have been prepared on a going concern basis, the validity of which depends upon the Group's ability to generate adequate financing cash inflows through successful renewal of its current bank loans upon expiry, obtaining additional bank borrowing, and securing other sources of financing; and generate adequate operating cash inflows. Details are explained in note 2 to consolidated financial statements.

### Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### (a) Depreciation and impairment of property, plant and equipment

Property, plant and equipment are depreciated on a straight-line basis over their useful lives, after taking into account their estimated residual values. The Group assesses annually the useful lives and residual values of the property, plant and equipment. If the expectation differs from the original estimate, such difference will impact the depreciation charged in the year in which such estimate is changed.

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets exceeds its recoverable amount. The recoverable amount is determined with reference to the present value of estimated future cash flows. An impairment loss is measured as the difference between the asset's carrying amount and the recoverable amount. Where the future cash flows are less than expected or there are unfavourable events and change in facts and circumstance which result in revision of future estimate cash flow, a material impairment loss may arise.

#### (b) Impairment of mining right and goodwill

In determining whether mining right and goodwill are impaired or the event previously causing the impairment no longer exists, management has to exercise judgement in the area of asset impairment, particularly in assessing: (1) whether an event has occurred that may affect the asset value or such event affecting the asset value has not been in existence; (2) whether the carrying value of asset can be supported by the net present value of future cash flows which are estimated based upon the continued use of the asset or derecognising; and (3) the appropriate key assumptions to be applied in preparing cash flow projections including whether these cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management to determine the level of impairment in the cash flow projections, could materially affect the net present value used in the impairment test.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### (c) Income taxes

The Group is mainly subject to income taxes in the Mainland China. Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the tax losses can be utilised. Recognition of deferred tax assets primarily involves management judgement and estimations regarding the taxable profits of the entities in which the losses arose. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits.

## 6. FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk and cash flow and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

#### (a) Foreign exchange risk

The Group has minimal exposure to foreign currency risk as most of its business transactions, assets and liabilities are principally denominated the functional currencies of the Group entities, RMB. The Group currently does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group will monitor its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

#### (b) Cash flow and fair value interest rate risk

The Group's interest rate risk mainly arises from pledged bank deposits, borrowings and convertible bonds. The Group's pledged bank deposits, fixed rate borrowings and convertible bonds were issued at fixed rates and exposed the Group to fair value interest rate risk.

The Group has not used any interest rate swaps to hedge its exposure to interest rate risk.

As at 31 December 2023, if interest rates on floating rate borrowings had been increased/decreased by 20 basis points with all other variables held constant, post-tax profit for the year would have been decreased/increased by approximately RMB1,973,000 (2022: RMB2,019,000), mainly as a result of higher/lower interest expense on floating rate borrowings.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 6. FINANCIAL RISK MANAGEMENT *(Continued)*

### (c) Credit risk

The Group has no significant concentrations of credit risk. Credit risk arises from cash and cash equivalents, pledged bank deposits and trade and other receivables.

For cash and cash equivalents and pledged bank deposits, management manages the credit risk by placing most bank deposits in the state-controlled and other listed banks in Mainland China and other high quality foreign banks without significant credit risk.

For trade and other receivables, the credit quality of the counterparties is assessed by taking into account their financial position, credit history and other factors. Individual credit limits are set based on the assessment of the credit quality. Given the constant repayment history, the directors are of the opinion that the risk of default by these counterparties is low. The Group has no significant concentrations of credit risk, with exposure spread over a large number of counterparties and customers.

The Group considers whether there has been a significant increase in credit risk of financial assets on an ongoing basis throughout each reporting period by comparing the risk of a default occurring as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following information is used:

- internal credit rating;
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;
- actual or expected significant changes in the operating results of the borrower; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers.

A significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment. A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due.

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group normally categorises a receivable for write off when a debtor fails to make contractual payments greater than 365 days past due. Where receivables have been written off, the Group, if practicable and economical, continues to engage in enforcement activity to attempt to recover the receivable due.

The Group used two categories for non-trade receivables which reflect their credit risk and how the loan loss provision is determined for each of the categories. In calculating the expected credit loss rates, the Group considers historical loss rate for each category and adjusts for record looking data.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 6. FINANCIAL RISK MANAGEMENT *(Continued)*

### (c) Credit risk *(Continued)*

Category	Definition	Loss provision
Performing	Low risk of default and strong capacity to pay	12 month expected losses
Non-performing	Significant increase in credit risk	Lifetime expected losses

### (d) Liquidity risk

The Group guarantees a sufficient liquidity by efficient cash management and by keeping adequate committed and uncommitted credit line available.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000
<b>At 31 December 2023</b>			
Trade and other payables	780,948	–	–
Due to a related company	683,041	–	–
Borrowings	2,388,778	119,370	287,723
Convertible bonds	373,268	–	680,000
Interest payment on borrowings and convertible bonds	106,154	71,029	83,828
Financial guarantee contracts issued — maximum amount guaranteed	179,510	–	–
<b>At 31 December 2022</b>			
Trade and other payables	724,996	6,080	–
Due to a related company	660,863	–	–
Borrowings	1,824,695	101,315	395,985
Convertible bonds	–	373,268	680,000
Interest payment on borrowings and convertible bonds	117,024	81,264	123,687
Financial guarantee contracts issued — maximum amount guaranteed	184,510	–	–

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 6. FINANCIAL RISK MANAGEMENT *(Continued)*

#### (d) Liquidity risk *(Continued)*

The Group aims to maintain sufficient cash and cash equivalents and ensure the availability of funding through an adequate amount of available financing, including short-term borrowings, long-term borrowings and capital contribution from investors. Due to the dynamic nature of the underlying businesses, management of the Group maintains flexibility in funding by maintaining adequate amount of cash and cash equivalents and flexibility in funding through having available sources of financing.

The Group has been investing in the construction of new production lines and a significant amount of the financing was obtained from borrowings. As a result, the Group had net current liabilities of approximately RMB2,860 million as at 31 December 2023 (2022: approximately RMB2,319 million).

The directors of the Company, having considered the current operation and business plan of the Group as well as the available funding sources as described in note 2 to the consolidated financial statements, are of opinion that the Group will have sufficient working capital to maintain its liquidity.

#### (e) Categories of financial instruments

	2023 RMB'000	2022 RMB'000
<b>Financial assets:</b>		
Financial assets at amortised cost (including cash and cash equivalents)	1,065,091	657,170
<b>Financial liabilities:</b>		
Financial liabilities at amortised cost	5,149,578	4,519,847

#### (f) Fair values

The carrying amounts of the Group's financial assets and financial liabilities as reflected in the consolidated statement of financial position approximate their respective fair values.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 7. REVENUE

Revenue represents invoiced value of sale of chemical products and chemical fertilisers to customers in Mainland China, net of goods returned and value-added tax, where applicable.

### Disaggregation of revenue from contracts with customers

#### Geographical information

For the years ended 31 December 2023 and 2022, all revenue is derived from the PRC.

Major products	2023	2022
	RMB'000	RMB'000
Urea	888,393	1,009,200
Ammonia	1,058,030	1,226,887
Methanol	780,420	911,990
N-methylpyrrolidone	12,636	–
N, N-dimethylformamide	45,660	–
Others — trading	119,718	57,149
	<b>2,904,857</b>	<b>3,205,226</b>

#### Timing of revenue recognition

For the years ended 31 December 2023 and 2022, all revenue is recognised at a point of time.

#### Sale of chemical products and chemical fertilizers

The Group manufactures and sells chemical products and chemical fertilizers to the customers. Sales are recognised when control of the products has transferred, being when the products are delivered to a customer, there is no unfulfilled obligation that could affect the customer's acceptance of the products and the customer has obtained legal titles to the products.

Sales to customers are normally made with credit terms of 0 to 90 days. For new customers, deposits or cash on delivery may be required. Deposits received are recognised as a contract liabilities.

A receivable is recognised when the products are delivered to the customers as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

## 8. SEGMENT INFORMATION

The Group's operating segment is manufacture and sale of chemical products and chemical fertilisers. Since this is the only one operating segment of the Group, no further analysis thereof is presented.

The Group's operation and operating assets are located in the PRC. Accordingly, no geographical segment information is presented.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 8. SEGMENT INFORMATION *(Continued)*

#### Geographical information

The Group's revenue are all derived from the PRC based on the location of goods sold and all of the Group's non-current assets are located in the PRC by physical location of assets.

#### Revenue from major customers

	2023	2022
Customer A	13.81%	15.11%

### 9. OTHER INCOME — NET

	2023 RMB'000	2022 RMB'000
Rental income	276	209
Depreciation related to rental income	(292)	(354)
Rental income, net	(16)	(145)
Subsidy income	1,164	2,643
Loss on disposal of property, plant and equipment	(2,339)	(4,150)
Loss on disposal of investment properties	(327)	—
Gain on borrowing restructuring	—	5,495
Income from sales of raw materials	7,361	666
Others, net	1,787	1,362
	<b>7,630</b>	<b>5,871</b>

### 10. OTHER EXPENSES

	2023 RMB'000	2022 RMB'000
Share-based payment arising from issue of share option	1,404	3,174

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 11. FINANCE EXPENSES — NET

	2023 RMB'000	2022 RMB'000
Finance income:		
Interest revenue	(6,544)	(5,492)
Finance expenses:		
— leases interests expenses	278	348
Interest expense:		
— borrowings	113,768	122,501
— convertible bonds	138,119	127,726
Less: capitalisation in construction-in-progress	(8,547)	(2,409)
	243,618	248,166
Exchange loss	1,851	2,229
	245,469	250,395
Finance expenses — net	238,925	244,903

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 12. INCOME TAX EXPENSE

No provision for profits tax in the Cayman Islands, British Virgin Islands or Hong Kong has been made, as the Group had no assessable profit arising in or derived from those jurisdictions during the years ended 31 December 2023 and 2022.

The applicable income tax rate of other subsidiaries located in Mainland China in 2023 and 2022 is 25%.

The amount of taxation charged to the consolidated statement of profit or loss and other comprehensive income represents:

	<b>2023</b> <b>RMB'000</b>	2022 RMB'000
PRC Corporate Income Tax for Mainland China	<b>47,636</b>	131,984
LAT for Mainland China	<b>231</b>	–
Deferred income tax	<b>(904)</b>	22,796
	<b>46,963</b>	154,780

The taxation on the Group's (loss)/profit before income tax differs from the theoretical amount that would arise using the taxation rate of 25% (2022: 25%). The difference is analysed as follows:

	<b>2023</b> <b>RMB'000</b>	2022 RMB'000
(Loss)/profit before tax	<b>(107,652)</b>	355,824
Tax calculated at a taxation rate of 25% (2022: 25%)	<b>(26,913)</b>	88,956
Tax rate difference	<b>12,690</b>	12,066
LAT	<b>231</b>	–
Expenses not deductible for tax purposes	<b>33,085</b>	32,483
Tax losses previously recognised and reversed	<b>–</b>	13,978
Tax losses for which no deferred income tax was recognised	<b>28,290</b>	8,678
Income not subject to tax	<b>(420)</b>	(1,381)
Income tax expense	<b>46,963</b>	154,780

Under the Provisional Regulations on LAT implemented upon the issuance of the Provisional Regulations of the PRC on 27 January 1995, all gains arising from transfer of real estate property in the PRC effective from 1 January 1994 are subject to LAT at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds of sales of properties less deductible expenditures including land costs, borrowings costs and all property development expenditures.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 13. (LOSS)/PROFIT FOR THE YEAR

The Group's (loss)/profit for the year is stated after charging the following:

	2023 RMB'000	2022 RMB'000
Cost of inventories sold	2,588,660	2,411,956
Depreciation of property, plant and equipment	157,240	212,390
Depreciation of investment properties	292	354
Depreciation of right-of-use assets	9,006	6,500
Directors' emoluments ( <i>note 14</i> )		
— As directors	1,085	1,031
— For management	—	6,000
Amortisation of other intangible assets	3,977	994
Auditors' remuneration		
— Audit services	1,636	1,596
— Non-audit services	—	665
Loss on disposal of property, plant and equipment	2,339	4,150
Loss on disposal of investment properties	327	—
Staff costs including directors' emoluments		
— Salaries, bonus and allowances	104,206	90,663
— Retirement benefits scheme contributions	7,328	5,444
— Share-based payment arising from issue of share option	1,404	3,174
	<b>112,938</b>	<b>99,281</b>

Cost of inventories sold includes staff costs, depreciation of property, plant and equipment and expenses related to short-term lease of approximately RMB197,763,000 (2022: approximately RMB248,805,000) which are included in the amounts disclosed separately above.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 14. DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS

### (a) Directors' emoluments

The remuneration of every director for the years ended 31 December 2023 and 2022 is set out below:

	Fees RMB'000	Salaries, allowances and benefits in-kind RMB'000	Total RMB'000
<b>Executive directors</b>			
Mr. Shi Jianmin	–	–	–
Mr. Tang Guoqiang	542	–	542
Mr. Zhang Weihua	–	–	–
<b>Independent non-executive directors</b>			
Mr. Xu Congcai	181	–	181
Mr. Le Yiren	181	–	181
Ms. Lu Yi ( <i>Note ii</i> )	181	–	181
<b>Total for 2023</b>	<b>1,085</b>	<b>–</b>	<b>1,085</b>

	Fees RMB'000	Salaries, allowances and benefits in-kind RMB'000	Total RMB'000
<b>Executive directors</b>			
Mr. Shi Jianmin	–	6,000	6,000
Mr. Tang Guoqiang	515	–	515
Mr. Zhang Weihua	–	–	–
<b>Independent non-executive directors</b>			
Mr. Hu Xiaoping ( <i>Note i</i> )	172	–	172
Mr. Xu Congcai	172	–	172
Mr. Le Yiren	172	–	172
<b>Total for 2022</b>	<b>1,031</b>	<b>6,000</b>	<b>7,031</b>

Notes:

- (i) Mr. Hu Xiaoping was resigned as an independent non-executive director on 1 January 2023.
- (ii) Ms. Lu Yi was appointed as an independent non-executive director on 1 January 2023.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 14. DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS *(Continued)*

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include nil (2022: one) director whose emoluments is reflected in the analysis presented above. The emoluments of five (2022: four) individuals are set out below:

	2023 RMB'000	2022 RMB'000
Salaries and other benefits	4,306	3,781
Retirement benefit scheme contributions	87	123
Share-based payments expense	393	682
	<b>4,786</b>	4,586

The emoluments fell within the following bands:

	Number of individuals	
	2023	2022
Nil to HK\$1,000,000	2	–
HK\$1,000,001 to HK\$1,500,000	3	3
HK\$1,500,001 to HK\$2,000,000	–	1
	<b>5</b>	4

During the year, the Group did not pay any amount to the five highest paid individuals nor any other directors of the Company as an inducement to join or upon joining the Group or as compensation for loss of office and no directors waived any emoluments during the year.

## 15. (LOSSES)/EARNINGS PER SHARE

### Basic

Basic (losses)/earnings per share are calculated by dividing the (loss)/profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

### Diluted

Potential ordinary shares arising from the assumed conversion of convertible bonds and the assumed exercise of share options have not been included in the calculation of diluted losses per share because they are anti-dilutive for the year ended 31 December 2023.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 15. (LOSSES)/EARNINGS PER SHARE *(Continued)*

#### Diluted *(Continued)*

For the year ended 31 December 2022, diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The Company has two categories of dilutive potential ordinary shares: convertible bonds and share options. The convertible bonds are assumed to have been converted into ordinary shares, and the net earnings is adjusted to eliminate the interest expense less the tax effect. For the share options, the number of shares that would have been issued assuming the exercise of the share options less the number of shares that could have been issued at fair value (determined as the average market price per share for the year) for the same total proceeds is the number of shares issued for no consideration. The resulting number of shares issued for no consideration is included in the weighted average number of ordinary shares as the denominator for calculating diluted earnings per share.

The calculation of the basic and diluted (losses)/earnings per share is based on the following:

	<b>2023</b> <b>RMB'000</b>	2022 RMB'000
<b>(Losses)/earnings</b>		
(Losses)/earnings for the purpose of calculating basic (losses)/earnings per share	<b>(152,341)</b>	201,563
Finance costs saving on conversion of convertible bonds outstanding	–	85,779
	<b>(152,341)</b>	287,342
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose of calculating basic (losses)/earnings per share	<b>6,028,043</b>	5,855,440
Effect of dilutive potential ordinary shares arising from share options outstanding	–	126,492
Effect of dilutive potential ordinary shares arising from convertible bonds outstanding	–	9,142,603
	<b>6,028,043</b>	15,124,535

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 16. PROPERTY, PLANT AND EQUIPMENT

	Buildings	Plant and machinery	Motor vehicles	Office equipment and others	Construction-in-progress	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Cost</b>						
At 1 January 2022	882,025	2,492,368	5,034	25,573	458,751	3,863,751
Additions	2,141	3,343	1,818	1,026	606,308	614,636
Disposals	(246)	(32,939)	(192)	(46)	–	(33,423)
Transferred upon completion	11,739	17,294	–	–	(29,033)	–
Acquisition of a subsidiary (note 40(b))	–	24	163	83	999,951	1,000,221
At 31 December 2022	<b>895,659</b>	<b>2,480,090</b>	<b>6,823</b>	<b>26,636</b>	<b>2,035,977</b>	<b>5,445,185</b>
Additions	<b>7,257</b>	<b>909</b>	<b>339</b>	<b>4,622</b>	<b>279,772</b>	<b>292,899</b>
Disposals	–	<b>(19,287)</b>	<b>(425)</b>	<b>(6,239)</b>	–	<b>(25,951)</b>
Transferred upon completion	<b>1,441</b>	<b>810,990</b>	–	<b>4,492</b>	<b>(816,923)</b>	–
At 31 December 2023	<b>904,357</b>	<b>3,272,702</b>	<b>6,737</b>	<b>29,511</b>	<b>1,498,826</b>	<b>5,712,133</b>
<b>Accumulated depreciation and impairment loss</b>						
At 1 January 2022	(127,158)	(1,474,200)	(2,897)	(24,460)	(377,673)	(2,006,388)
Depreciation	(12,480)	(198,279)	(1,196)	(435)	–	(212,390)
Disposals	71	28,286	163	16	–	28,536
At 31 December 2022	<b>(139,567)</b>	<b>(1,644,193)</b>	<b>(3,930)</b>	<b>(24,879)</b>	<b>(377,673)</b>	<b>(2,190,242)</b>
Depreciation	<b>(18,607)</b>	<b>(135,254)</b>	<b>(303)</b>	<b>(3,076)</b>	–	<b>(157,240)</b>
Disposals	–	<b>16,065</b>	<b>91</b>	<b>5,642</b>	–	<b>21,798</b>
At 31 December 2023	<b>(158,174)</b>	<b>(1,763,382)</b>	<b>(4,142)</b>	<b>(22,313)</b>	<b>(377,673)</b>	<b>(2,325,684)</b>
<b>Net book amount</b>						
At 31 December 2023	<b>746,183</b>	<b>1,509,320</b>	<b>2,595</b>	<b>7,198</b>	<b>1,121,153</b>	<b>3,386,449</b>
At 31 December 2022	756,092	835,897	2,893	1,757	1,658,304	3,254,943

All the Group's buildings are located in Mainland China. As at 31 December 2023, property, plant and equipment with a total net book value of approximately RMB1,570,088,000 (2022: approximately RMB1,610,908,000) were pledged as collateral for the Group's bank borrowings.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 16. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

As at 31 December 2023, property, plant and equipment with a total net book value of approximately RMB371,630,000 (2022: RMB368,449,000) were frozen by the court. Please refer to note 42 to consolidated financial statements for details.

For the year ended 31 December 2023, borrowing costs of approximately RMB8,547,000 (2022: approximately RMB2,409,000) have been capitalised in the construction-in-progress.

### 17. INVESTMENT PROPERTIES

	2023 RMB'000	2022 RMB'000
<b>Cost</b>		
As at 1 January	14,032	14,032
Disposals	(3,228)	–
<hr/>		
As at 31 December	10,804	14,032
<b>Accumulated depreciation and impairment loss</b>		
As at 1 January	(3,461)	(3,107)
Charge for the year	(292)	(354)
Disposals	810	–
<hr/>		
As at 31 December	(2,943)	(3,461)
<b>Net book value</b>		
As at 31 December	7,861	10,571
<hr/>		
Fair value as at 31 December	11,177	14,028

All the Group's investment properties are located in Mainland China. As at 31 December 2023, investment properties with a total net book value of approximately RMB927,000 (2022: approximately RMB5,984,000) were pledged as collateral for the Group's bank borrowings.

The fair values of the investment properties as at 31 December 2023 were estimated on the open market basic value by reference to market evidence of recent transaction for similar properties by management.

The rental income arising from investment properties for the year 2023 of approximately RMB276,000 (2022: approximately RMB209,000) and depreciation charges are included in other income.

As at 31 December 2023, the Group had no unprovided contractual obligations for future repairs and maintenance (2022: Nil).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 18. LEASES AND RIGHT-OF-USE ASSETS

Disclosures of lease-related items:

	2023 RMB'000	2022 RMB'000
<b>At 31 December:</b>		
Right-of-use assets		
— Land use rights	238,188	244,154
— Land and buildings	4,602	7,642
	<b>242,790</b>	251,796
The maturity analysis, based on undiscounted cash flows, of the Group's lease liabilities is as follows:		
— Less than 1 year	2,359	3,229
— In the second to fifth years, inclusive	2,762	5,121
	<b>5,121</b>	8,350
<b>Year ended 31 December:</b>		
Depreciation charge of right-of-use assets		
— Land use rights	5,966	3,478
— Land and buildings	3,040	3,022
	<b>9,006</b>	6,500
Lease interest expenses	278	348
Expenses related to short-term leases	336	302
Total cash outflow for leases	<b>3,565</b>	3,547
Right-of-use assets increased due to acquisition of a subsidiary	—	145,300
Additions to right-of-use assets	—	8,328

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 18. LEASES AND RIGHT-OF-USE ASSETS *(Continued)*

The Group leases various land use rights and land and buildings. Lease agreements are typically made for fixed periods of 40-50 and 2-5 years respectively. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

As at 31 December 2023, land use rights with a net book value of approximately RMB238,188,000 (2022: RMB244,154,000) were pledged as collateral for the Group's borrowings.

As at 31 December 2023, land use rights with a net book value of approximately RMB50,251,000 (2022: RMB51,656,000) were frozen by the court. Please refer to note 42 to consolidated financial statements for details.

### 19. MINING RIGHT

The mining right represents the right to conduct mining activities in a phosphate mine located in Sichuan, Mainland China, which has a remaining legal life of 16 years, expiring in 2039.

The Group has not commenced any mining activities, therefore no amortisation was charged in this year. The impairment test information of mining right is set out in note 21 to the consolidated financial statements.

As at 31 December 2023, mining right with a net book value of approximately RMB334,306,000 (2022: approximately RMB334,306,000) were pledged as collateral for the Group's bank borrowings.

As at 31 December 2023, mining right with a net book value of approximately RMB334,306,000 (2022: RMB334,306,000) were frozen by the court. Please refer to note 42 to consolidated financial statements for details.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 20. OTHER INTANGIBLE ASSETS

	Goodwill RMB'000	Proprietary technology RMB'000	Total RMB'000
<b>Cost</b>			
At 1 January 2022	8,900	–	8,900
Acquisition of a subsidiary	26,199	48,391	74,590
At 31 December 2022, 1 January 2023 and 31 December 2023	<b>35,099</b>	<b>48,391</b>	<b>83,490</b>
<b>Accumulated amortisation and impairment loss</b>			
At 1 January 2022	(8,900)	–	(8,900)
Amortisation charge	–	(994)	(994)
At 31 December 2022 and 1 January 2023	<b>(8,900)</b>	<b>(994)</b>	<b>(9,894)</b>
Amortisation charge	–	<b>(3,977)</b>	<b>(3,977)</b>
<b>At 31 December 2023</b>	<b>(8,900)</b>	<b>(4,971)</b>	<b>(13,871)</b>
<b>Net book amount</b>			
<b>At 31 December 2023</b>	<b>26,199</b>	<b>43,420</b>	<b>69,619</b>
At 31 December 2022	26,199	47,397	73,596

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 21. IMPAIRMENT OF GOODWILL AND MINING RIGHT

The goodwill (note 20) of carrying amounts of nil and mining right (note 19) are allocated to the Group's cash-generating unit ("CGU") in relation to the mining activities of the phosphate mine located in Sichuan, Mainland China and its production of phosphoric acid. The recoverable amount of the CGU is determined based on fair value less costs of disposal calculations. The fair value less costs of disposal is derived by using discounted cash flow approach which incorporates assumptions that market participants would use in estimating the CGU's fair value. It falls under level 3 in the fair value hierarchy.

Management determined gross margin based on past market prices of the phosphoric acid which are produced from phosphate ore and management's estimation of exploitation and production costs. The discount rate used is post-tax and reflects specific risks relating to the relevant CGU. Expected mining period of the phosphate mine is determined based on extractable reserve of the phosphate mine and the Group's production capacity. The legal life of mining right can be extended upon maturity to enable the Group to conduct mining activities in the expected mining period. No impairment losses (2022: nil) was provided on mining right for the year ended 31 December 2023.

The key assumptions used for the calculations of fair value less costs of disposal are as follows:

	2023	2022
<b>Phosphoric acid</b>		
Growth rate	2%	3%
Discount rate (post-tax discount rate applied to the cash flow projections)	15.52%	16.57%
Years of cash flows projection	33 years	33 years

The goodwill (note 20) of carrying amount of RMB26,199,000 are allocated to the Group's CGU in relation to the chemical production plant located in Jiangsu, Mainland China and its production of propylene oxide. The recoverable amounts of the CGUs are determined on the basis of their value-in-use using discounted cash flow method (level 3 fair value measurements).

Management determined gross margin based on past market prices of the propylene oxide and management's estimation of production costs. The growth rates are based on long-term average economic growth rate of the geographical area in which the businesses of the CGUs operate. The discount rate used is pre-tax and reflects specific risks relating to the relevant CGU. The value-in-use as at 31 December 2023 is derived based on management's cash flow projections for 20 years.

The key assumptions used for the calculations of value-in-use are as follows:

	2023	2022
<b>Propylene oxide</b>		
Growth rate	4%	4%
Discount rate (pre-tax discount rate applied to the cash flow projections)	13.33%	14.67%
Years of cash flows projection	20 years	20 years

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 22. SUBSIDIARIES

Particulars of the Company's major subsidiaries as at 31 December 2023 and 2022 are set out below:

Name (Note i)	Place of incorporation/ establishment	Principal activities and place of operation	Particulars of issued and paid-up/registered share capital	Interest held	
				2023	2022
<b>Held directly:</b>					
Ko Yo Ecological Agrotech (BVI) Limited ("Ko Yo BVI")	the British Virgin Islands ("BVI")	Investment holding, Hong Kong	100 ordinary shares of USD1 each	100%	100%
Bright Bridge Investments Limited	BVI	Investment holding, Hong Kong	1 ordinary share of USD1 each	100%	100%
Ko Yo Hong Kong New Material Company Limited ("Hong Kong New Material")	Hong Kong	Investment holding, Hong Kong	HK\$2 ordinary shares	100%	100%
<b>Held indirectly:</b>					
Ko Yo Development Company Limited ("Ko Yo Hong Kong")	Hong Kong	Investment holding, Hong Kong	3,000,000 non-voting deferred shares and HK\$10 ordinary shares	100%	100%
Dazhou Ko Yo Chemical Industry Co., Ltd. ("Dazhou Ko Yo Chemical") (Note ii, iii and v)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB420,000,000	100%	100%
Sichuan Chengyuan Chemical Industry Co., Ltd. ("Sichuan Cuyo") (Note ii, iii and v)	Mainland China	Exploration and exploitation of a phosphorous mine, Mainland China	RMB8,000,000	100%	100%
Sichuan Ko Yo Agrochem Co., Ltd. (Ko Yo Agrochem") (Note ii and iii)	Mainland China	Sale of chemical products and chemical fertilisers, Mainland China	RMB87,000,000	100%	100%

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 22. SUBSIDIARIES (Continued)

Name (Note i)	Place of incorporation/ establishment	Principal activities and place of operation	Particulars of issued and paid-up/registered share capital	Interest held	
				2023	2022
Guangan Ko Yo Chemical Industry Co., Ltd. ("Ko Yo GuangAn") (Note ii, iii and v)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB227,000,000	100%	100%
Guangan Lotusan Natural Gas Chemical Co., Ltd. ("Ko Yo Lotusan") (Note ii and iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB160,000,000	100%	100%
Guangan Ko Yo New Material Co., Ltd. ("Guangan New Material") (Note ii and iii)	Mainland China	Manufacture and sale of engineering plastics, Mainland China	RMB64,000,000	100%	100%
Guangan Trading and Commerce Co., Ltd. (Note iii)	Mainland China	Sale of chemical products, Mainland China	RMB50,000,000	100%	100%
Guangan Wan Yuen Chemical Co., Ltd. (Note iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB60,000,000	100%	100%
Guangan Wan Yuen Technology Co., Ltd (Note iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB50,000,000	100%	100%
SiChuan Ko Yo GaoXin Material Co., Ltd. (Note iii)	Mainland China	Manufacturing of chemical products, Mainland China	RMB100,000,000	100%	100%
Dazhou New Material Co., Ltd. (Note iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB60,000,000	100%	100%

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 22. SUBSIDIARIES (Continued)

Name (Note i)	Place of incorporation/ establishment	Principal activities and place of operation	Particulars of issued and paid-up/registered share capital	Interest held	
				2023	2022
Fengjie (Sichuan) Investment Co., Ltd. (formerly known as: Dazhou Fengjie Trading Co., Ltd.) (Note iv)	Mainland China	Sale of chemical products, Mainland China	RMB375,000,000	100%	100%
Guangan Qianfeng Ko Yo Electronic Materials Co., Ltd. (Note iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB10,000,000	100%	100%
Sichuan Changcheng Ko Yo Technology Development Co., Ltd. (Note iv)	Mainland China	Sale of chemical products, Mainland China	RMB50,000,000	100%	100%
Jiangsu Bluestar Green Material Co., Ltd. (Note iv)	Mainland China	Manufacture and sale of chemical products, Mainland China	RMB30,000,000	90%	90%

### Notes:

- i. The English name of certain companies referred in these consolidated financial statements represent management's best effort at translating the Chinese names of these companies as no English names have been registered.
- ii. 100% equity interest of Dazhou Ko Yo Chemical, Sichuan Cuyo, Ko Yo Agrochem, Ko Yo GuangAn, Ko Yo Lotusan and Guangan New Material were pledged as collateral for the Group's borrowings. There is no restriction on the subsidiary's ability to transfer funds to its parent in the form of cash dividends or to repay loans or advances.
- iii. These subsidiaries are foreign owned enterprises established in the PRC.
- iv. These subsidiaries are wholly domestic owned enterprises established in the PRC.
- v. At as 31 December 2023, 100% equity interest of Dazhou Ko Yo Chemical, Sichuan Cuyo, Ko Yo GuangAn and Guangan Ko Yo Phos-chemical Technology Co., Ltd. (2022: Dazhou Ko Yo Chemical, Sichuan Cuyo, Ko Yo GuangAn and Guangan Ko Yo Phos-chemical Technology Co., Ltd.) were frozen by the court. Please refer to note 42 to consolidated financial statements for details.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 23. INVENTORIES

	2023 RMB'000	2022 RMB'000
Raw materials	170,407	177,438
Finished goods	45,697	63,892
	<b>216,104</b>	241,330

There is no inventory written down as at 31 December 2023 (2022: Nil).

### 24. TRADE AND OTHER RECEIVABLES

	2023 RMB'000	2022 RMB'000
Trade receivables (Note a)	1,337	9,280
Note receivables	3,101	6,780
Prepayments for raw materials	87,692	82,239
Prepayments for property, plant and equipment	111,815	150,182
Prepayment for construction costs	676,214	719,753
Prepayment for hazardous chemical disposal fee	–	15,150
Other tax receivables	51,978	38,695
Security deposits for borrowings (Note b)	73,000	–
Due from employees	1,883	7,855
Others	20,955	17,483
	<b>1,027,975</b>	1,047,417
Analysis as:		
— Non-current assets	788,029	869,935
— Current assets	239,946	177,482
	<b>1,027,975</b>	1,047,417

As at 31 December 2023 and 2022, the fair value of trade and other receivables of the Group approximated to their carrying amounts.

The maximum exposure to credit risk at the reporting date is the carrying amount of each class of receivable mentioned above. The Group does not hold any collateral as security.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 24. TRADE AND OTHER RECEIVABLES *(Continued)*

### (a) Trade receivables

The Group allows an average credit period of 0 to 90 days to its trade customers. The following is an aged analysis of trade receivables, net of allowance for trade receivables, presented based on the invoice date at the end of the reporting period.

	2023 RMB'000	2022 RMB'000
0–90 days	1,337	9,280

There is no movement of loss allowance for trade receivables for the years ended 31 December 2023 and 2022.

The Group's credit risk is primarily attributable to its trade receivables. In order to minimise credit risk, the directors of the Company have delegated a team to be responsible for the determination of credit limits, credit approvals and other monitoring procedures. In addition, the directors of the Company review the recoverable amount of each individual trade debt regularly to ensure that adequate impairment losses are recognised for irrecoverable debts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The Group has no significant concentration of credit risk, with exposure spread over a number of counterparties and customers.

The Group applies the simplified approach under HKFRS 9 to provide for expected credit losses using the lifetime expected loss provision for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The weighted average expected credit losses also incorporate forward looking information.

	Current	Over 365 days past due	Total
<b>At 31 December 2023</b>			
Weighted average expected loss rate	0%	0%	
Receivable amount (RMB'000)	1,337	–	1,337
Loss allowance (RMB'000)	–	–	–
<b>At 31 December 2022</b>			
Weighted average expected loss rate	0%	0%	
Receivable amount (RMB'000)	9,280	–	9,280
Loss allowance (RMB'000)	–	–	–

### (b) Security deposits for borrowings

Security deposits for borrowings were pledged as security for certain borrowings.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 25. RESTRICTED BANK BALANCES AND PLEDGED BANK DEPOSITS

The restricted bank balances carry interest at market rate of 0.20% p.a. and can only be applied to settle compensation from litigation loss cases. Please refer to note 42 to consolidated financial statements for details.

The pledged deposits are denominated in RMB and pledged for certain borrowings. The effective interest rates on pledged bank deposits are ranged from 0.20%-1.70% (2022: 1.45%-1.65%).

### 26. CASH AND CASH EQUIVALENTS

The effective interest rate on cash at bank at 31 December 2023 is ranged from 0.01%-1.65% (2022: 0.25%-1.90%).

As at 31 December 2023, the bank and cash balances of the Group denominated in RMB amounted to RMB16,951,000 (2022: RMB220,143,000). Conversion of RMB into foreign currencies is subject to the PRC's Foreign Exchange Control Regulations.

### 27. SHARE CAPITAL

Movements of the share capital of the Company are as follows:

	Number of shares		Share capital	
	2023 '000	2022 '000	2023 HKD'000	2022 HKD'000
Authorised (Ordinary share of HK\$0.10 each):				
At the beginning and the end of the year	<b>20,000,000</b>	20,000,000	<b>2,000,000</b>	2,000,000

Ordinary shares, issued and fully paid:

	Number of shares		Share capital	
	2023 '000	2022 '000	2023 RMB'000	2022 RMB'000
At the beginning of the year	<b>6,028,043</b>	5,688,043	<b>520,569</b>	491,449
Issue of shares:				
— Conversion of bonds (Note a)	—	340,000	—	29,120
At the end of the year	<b>6,028,043</b>	6,028,043	<b>520,569</b>	520,569

(a) Conversion of bonds

During the year ended 31 December 2022, the convertible bonds holders exercised certain convertible bonds to subscribe 40,000,000 and 300,000,000 ordinary shares at an exercise price of HKD0.108 and HKD0.141 per share, respectively.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 27. SHARE CAPITAL *(Continued)*

### Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may issue new shares, borrow or repay debts or adjust the amount of dividends paid to shareholders.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents and pledged bank deposits. Total capital is calculated as "equity" as shown in the consolidated statement of financial position plus net debt.

The gearing ratio as at 31 December were as follows:

	<b>2023</b>	2022
	<b>RMB'000</b>	RMB'000
Borrowings	<b>2,793,478</b>	2,317,285
Convertible bonds	<b>892,111</b>	810,623
Total borrowings	<b>3,685,589</b>	3,127,908
Less:		
Cash and cash equivalents	<b>(62,928)</b>	(224,058)
Pledged bank deposits	<b>(901,856)</b>	(390,850)
Net debt	<b>2,720,805</b>	2,513,000
Total equity	<b>911,815</b>	1,060,126
Total capital	<b>3,632,620</b>	3,573,126
Gearing ratio	<b>75%</b>	70%

The increase (2022: decrease) in the gearing ratio resulted mainly from the loss for the year and increase in borrowings (2022: profit for the year and issuance of convertible bonds).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 28. SHARE-BASED PAYMENT

All share options have duration period of 10 years from the date of grant. Excepted for share options granted on 22 November 2021, which vesting period is 3 years and the vesting schedule is 35% after 12 calendar months from the grant date, 35% after 24 calendar months from the grant date, 30% after 36 calendar months from the grant date; its exercise periods are (i) 35% of the share options are exercisable from 22 November 2022 to 21 November 2031 (both days inclusive); (ii) 35% of the share options are exercisable from 22 November 2023 to 21 November 2031 (both days inclusive); and (iii) the remaining 30% of the share options are exercisable from 22 November 2024 to 21 November 2031 (both days inclusive), all other share options are exercisable on the date of granted.

#### Share Option Schemes

On 8 September 2008, the Company adopted a share option scheme (the "2008 Share Option Scheme") had been expired on 17 September 2018. On 9 October 2020, the Company adopted a new share option scheme (the "2020 Share Option Scheme"). The details of share options outstanding are as follows:

Date of grant	28 March 2013	22 June 2016	23 October 2020	22 November 2021	Total	Weighted
					Number of Share Options	average exercise price (HKD)
Exercise price (HKD per option)	0.595	0.151	0.141	0.182		
Remaining life	N/A	2.47 year	6.81 year	7.9 year		
Granted to	4 executive directors and 2 independent directors and 21 employees	1 executive director and 3 employees	1 executive director	135 employees		
At 31 December 2021 and 2022	4,200,000	1,500,000	300,000,000	77,312,000	383,012,000	0.1543
Lapsed	(4,200,000)	–	–	–	(4,200,000)	0.5950
At 31 December 2023	–	1,500,000	300,000,000	77,312,000	378,812,000	0.1494

For the year ended 31 December 2023, the Group recognised share-based payments of HKD1,710,000 (equivalent to approximately RMB1,404,000) (2022: HKD3,696,000 (equivalent to approximately RMB3,174,000)) in profit or loss and the corresponding amount has been credited to share option reserve.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 29. RESERVES

### (a) Group

The amounts of the Group's reserves and movements therein are presented in the consolidated statement of profit or loss and other comprehensive income and consolidated statement of changes in equity.

### (b) Company

	Share premium RMB'000	Contributed surplus RMB'000	Share option reserve RMB'000	Convertible bonds reserve RMB'000	Accumulated losses RMB'000	Total RMB'000
At 1 January 2022	1,528,776	37,162	36,134	801,089	(2,072,539)	330,622
Total comprehensive income for the year	–	–	–	–	201,563	201,563
Share-based payments	–	–	3,174	–	–	3,174
Issue of shares:						
— Conversion of bonds	19,243	–	–	(16,132)	–	3,111
At 31 December 2022	1,548,019	37,162	39,308	784,957	(1,870,976)	538,470
At 1 January 2023	<b>1,548,019</b>	<b>37,162</b>	<b>39,308</b>	<b>784,957</b>	<b>(1,870,976)</b>	<b>538,470</b>
Total comprehensive expense for the year	–	–	–	–	(152,341)	(152,341)
Share-based payments	–	–	1,404	–	–	1,404
At 31 December 2023	<b>1,548,019</b>	<b>37,162</b>	<b>40,712</b>	<b>784,957</b>	<b>(2,023,317)</b>	<b>387,533</b>

### (c) Nature and purpose of reserves

#### (i) Merger reserve

Merger reserve of the Group represents the difference between the nominal value of the share capital issued by the Company and share capital and share premium of a subsidiary acquired through an exchange of shares.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 29. RESERVES *(Continued)*

#### (c) Nature and purpose of reserves *(Continued)*

##### (ii) Reserve fund

The appropriation represents the profit appropriation to reserve fund and enterprise expansion fund made by the subsidiaries of the Company established in Mainland China. These subsidiaries are governed by the laws and regulations of Mainland China and their articles of association. They are required to provide for certain statutory funds, namely, reserve fund and enterprise expansion fund which are appropriated from net profit after taxation but before dividend distribution based on the local statutory financial statements prepared in accordance with accounting principles and relevant financial regulations applicable to enterprises established in Mainland China. They are required to allocate at least 10% of their net profit to the reserve fund until the balance of such fund has reached 50% of its registered capital. Appropriation of enterprise expansion fund is determined at the discretion of its directors. The reserve fund can only be used, upon approval by the relevant authorities, to offset accumulated losses or increase capital. The enterprise expansion fund can only be used to increase capital upon approval by the relevant authorities.

##### (iii) Contributed surplus

Contributed surplus of approximately RMB37,162,000 was resulted from the reorganisation prior to the listing, and represents the difference between the nominal value of the shares issued and the underlying assets of the acquired subsidiary.

### 30. BORROWINGS

	2023 RMB'000	2022 RMB'000
The borrowings are repayable as follows:		
On demand or within one year	2,387,146	1,822,377
In the second year	118,836	99,683
In the third to fifth years, inclusive	287,496	395,225
	<b>2,793,478</b>	2,317,285
Less: Amount due for settlement within 12 months (shown under current liabilities)	<b>(2,387,146)</b>	(1,822,377)
Amount due for settlement after 12 months	<b>406,332</b>	494,908

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 30. BORROWINGS *(Continued)*

The borrowings are:

- secured by the Group's pledged bank deposits of RMB901,856,000 (2022: RMB390,850,000), other receivables of RMB73,000,000 (2022: nil), property, plant and equipment with a total net book value of RMB1,570,088,000 (2022: RMB1,610,908,000), investment properties with a total net book value of RMB927,000 (2022: RMB5,984,000), mining right with a total net book value of RMB334,306,000 (2022: RMB334,306,000), right-of-use assets with total net book value of RMB238,188,000 (2022: RMB244,154,000), 100% equity interest in Dazhou Ko Yo Chemical, Sichuan Cuyo, Ko Yo Argochem, Ko Yo GuangAn, Ko Yo Lotusan and Guangan New Material (2022: 100% equity interest in Dazhou Ko Yo Chemical, Sichuan Cuyo, Ko Yo Argochem, Ko Yo GuangAn, Ko Yo Lotusan and Guangan New Material).
- guaranteed by related companies;
- personal guarantee provided by a director and his spouse;
- guaranteed by a independent third party;
- secured by certain properties owned by related companies; and
- secured by certain properties owned by a director.

An analysis of the carrying amounts of the borrowings by nature and currency is as follows:

	<b>2023</b>	2022
	<b>RMB'000</b>	RMB'000
At floating rate in RMB	<b>986,588</b>	1,009,291
At fixed rates in RMB	<b>1,806,890</b>	1,307,994

The borrowings were issued at interest rates which range from 3.70% to 8.64% (2022: 3.30% to 8.70%) per annum. The fair value of borrowings approximate to their carrying amounts. The borrowings arranged at fixed interest rates and expose the Group to fair value interest rate risk. For other borrowings are arranged at floating rates and expose the Group to cash flow interest rate risk.

The borrowings include note payables of RMB927,056,000 (2022: RMB414,750,000) which are repayable within one year and secured by pledged bank deposits of RMB901,856,000 (2022: RMB390,750,000).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 31. CONVERTIBLE BONDS

	2023 RMB'000	2022 RMB'000
<b>Liability component</b>		
Convertible bonds 1	224,103	194,167
Convertible bonds 2	30,219	27,618
Convertible bonds 3	88,332	80,931
Convertible bonds 4	549,457	507,907
	<b>892,111</b>	<b>810,623</b>

#### Convertible bonds 1

On 13 November 2014, the Company issued convertible bonds to Asia Pacific Resources Development Investment Limited, with a principal amount of HKD832,000,000 (equivalent to approximately RMB665,600,000) pursuant to the subscription agreement entered into between the Company and Asia Pacific Resources Development Investment Limited on 30 July 2014. The convertible bonds bears interest at 7% per annum on the principal amount of the convertible bonds outstanding from time to time. The convertible bonds can be converted into ordinary shares at a conversion price of HKD0.32 from the day immediately following the date of the issue of convertible bonds to the maturity date which is 12 November 2024. If the convertible bonds have not been converted, they will be redeemed at par on 12 November 2024 in RMB using a predetermined fixed rate of exchange of RMB1.00 to HKD1.25. Interest will be paid annually in RMB using a pre-determined fixed rate of exchange of RMB1.00 to HKD1.25 until the maturity date.

	Liability component RMB'000	Equity component RMB'000	Total RMB'000
At 1 January 2022	170,189	218,947	389,136
Interest expense accrued	41,946	–	41,946
Interest expense charged to accrued expense	(17,968)	–	(17,968)
At 31 December 2022	194,167	218,947	413,114
At 1 January 2023	<b>194,167</b>	<b>218,947</b>	<b>413,114</b>
Interest expense accrued	<b>47,904</b>	–	<b>47,904</b>
Interest expense charged to accrued expense	<b>(17,968)</b>	–	<b>(17,968)</b>
At 31 December 2023	<b>224,103</b>	<b>218,947</b>	<b>443,050</b>

The principal amount of the convertible bonds as at 31 December 2023 is approximately RMB256,685,000 (2022: approximately RMB256,685,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 31. CONVERTIBLE BONDS *(Continued)*

### Convertible bonds 2

On 31 January 2019, the convertible bonds in the principal amount of HKD129,600,000 was subscribed by the subscriber, pursuant to the subscription agreement entered into between the Company and the subscriber on 19 July 2018. The convertible bonds bears interest at 4% per annum on the principal amount of the convertible bonds outstanding from time to time. The convertible bonds can be converted into ordinary shares at a conversion price of HKD0.108 from the day immediately following the date of the issue of convertible bonds to the maturity date which is 30 January 2024. If the convertible bonds have not been converted, they will be redeemed at par on 30 January 2024. The convertible bonds shall be translated at the fixed exchange rate of RMB1.00 to HKD1.1765.

	<b>Liability component</b>	<b>Equity component</b>	<b>Total</b>
	RMB'000	RMB'000	RMB'000
At 1 January 2022	28,509	40,051	68,560
Interest expense accrued	3,487	–	3,487
Interest expense charged to accrued expense	(1,285)	–	(1,285)
Converted during the year	(3,093)	(4,450)	(7,543)
At 31 December 2022	27,618	35,601	63,219
At 1 January 2023	<b>27,618</b>	<b>35,601</b>	<b>63,219</b>
Interest expense accrued	<b>3,776</b>	–	<b>3,776</b>
Interest expense charged to accrued expense	<b>(1,175)</b>	–	<b>(1,175)</b>
At 31 December 2023	<b>30,219</b>	<b>35,601</b>	<b>65,820</b>

The principal amount of the convertible bonds as at 31 December 2023 is approximately RMB29,375,000 (2022: approximately RMB29,375,000).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 31. CONVERTIBLE BONDS *(Continued)*

#### Convertible bonds 3

On 15 March 2019, the convertible bonds in the principal amount of HKD140,400,000 was subscribed by the subscriber, pursuant to the subscription agreement entered into between the Company and the subscriber on 19 July 2018. The convertible bonds bears interest at 4% per annum on the principal amount of the convertible bonds outstanding from time to time. The convertible bonds can be converted into ordinary shares at a conversion price of HKD0.108 from the day immediately following the date of the issue of convertible bonds to the maturity date which is 14 March 2024. If the convertible bonds have not been converted, they will be redeemed at par on 14 March 2024. The convertible bonds shall be translated at the exchange rate of RMB1.00 to HKD1.1765.

	Liability component RMB'000	Equity component RMB'000	Total RMB'000
At 1 January 2022	74,434	123,338	197,772
Interest expense accrued	9,985	–	9,985
Interest expense charged to accrued expense	(3,488)	–	(3,488)
At 31 December 2022	80,931	123,338	204,269
At 1 January 2023	<b>80,931</b>	<b>123,338</b>	<b>204,269</b>
Interest expense accrued	<b>10,889</b>	–	<b>10,889</b>
Interest expense charged to accrued expense	<b>(3,488)</b>	–	<b>(3,488)</b>
At 31 December 2023	<b>88,332</b>	<b>123,338</b>	<b>211,670</b>

The principal amount of the convertible bonds as at 31 December 2023 is approximately RMB87,208,000 (2022: approximately RMB87,208,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 31. CONVERTIBLE BONDS *(Continued)*

### Convertible bonds 4

On 30 November 2021, the convertible bonds in the principal amount of HKD831,600,000 was subscribed by the subscriber, pursuant to the subscription agreement entered into between the Company and the subscriber on 10 July 2019. The convertible bonds bears interest at 5% per annum on the principal amount of the convertible bonds outstanding from time to time. The convertible bonds can be converted into ordinary shares at a conversion price of HKD0.108 from the day immediately following the date of the issue of convertible bonds to the maturity date which is 30 November 2026. If the convertible bonds have not been converted, they will be redeemed at par on 30 November 2026. The convertible bonds shall be translated at the exchange rate of RMB1.00 to HKD1.2229.

	<b>Liability component</b>	<b>Equity component</b>	<b>Total</b>
	RMB'000	RMB'000	RMB'000
At 1 January 2022	471,762	407,071	878,833
Interest expense accrued	70,145	–	70,145
Interest expense charged to accrued expense	(34,000)	–	(34,000)
At 31 December 2022	507,907	407,071	914,978
At 1 January 2023	<b>507,907</b>	<b>407,071</b>	<b>914,978</b>
Interest expense accrued	<b>75,550</b>	–	<b>75,550</b>
Interest expense charged to accrued expense	<b>(34,000)</b>	–	<b>(34,000)</b>
At 31 December 2023	<b>549,457</b>	<b>407,071</b>	<b>956,528</b>

The principal amount of the convertible bonds as at 31 December 2023 is approximately RMB680,000,000 (2022: approximately RMB680,000,000).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 32. DEFERRED INCOME TAX

There were no offsetting of deferred income tax assets and liabilities in 2023 and 2022.

	2023 RMB'000	2022 RMB'000
Deferred tax assets:		
— To be recovered after more than 12 months	16,411	15,791
— To be recovered within 12 months	—	—
	<b>16,411</b>	15,791
Deferred tax liabilities		
— To be settled after more than 12 months	(115,459)	(115,743)
— To be settled within 12 months	—	—
	<b>(115,459)</b>	(115,743)

The movements in deferred income tax assets and liabilities are as follows:

Deferred income tax assets:

	Tax losses RMB'000
At 1 January 2022	38,658
Charged to profit or loss	(22,867)
At 31 December 2022	15,791
At 1 January 2023	15,791
Credited to profit or loss	620
At 31 December 2023	16,411

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 32. DEFERRED INCOME TAX *(Continued)*

Deferred income tax liabilities:

	Mining right RMB'000	Revaluation of acquisition of a subsidiary RMB'000	Total RMB'000
At 1 January 2022	(80,867)	–	(80,867)
Acquisition of a subsidiary	–	(34,947)	(34,947)
Credited to profit or loss	–	71	71
At 31 December 2022	(80,867)	(34,876)	(115,743)
At 1 January 2023	<b>(80,867)</b>	<b>(34,876)</b>	<b>(115,743)</b>
Credited to profit or loss	–	284	284
At 31 December 2023	<b>(80,867)</b>	<b>(34,592)</b>	<b>(115,459)</b>

As at 31 December 2023, the Group had total unused tax losses of approximately RMB364,411,000 (2022: RMB332,007,000). No deferred tax asset has been recognised in respect of tax losses of certain subsidiaries of approximately RMB298,767,000 (2022: RMB268,844,000) due to the unpredictability of future profit streams of these subsidiaries. Deferred tax assets of approximately RMB16,411,000 (2022: RMB15,791,000) have been recognised in respect of the tax losses of certain subsidiaries of approximately RMB65,644,000 (2022: RMB63,163,000) as management considered it is probable that these subsidiaries can generate sufficient taxable profit to utilise the above tax losses. These tax losses will expire from year 2024 to 2028 (2022: 2023 to 2027).

### 33. TRADE AND OTHER PAYABLES

	2023 RMB'000	2022 RMB'000
Trade payables <i>(Note a)</i>	<b>31,717</b>	39,912
Construction payable	<b>426,390</b>	434,180
Accrued expenses	<b>35,286</b>	28,522
Interest payables <i>(Note b)</i>	<b>197,958</b>	142,394
Other taxes payable	<b>4,959</b>	12,712
Proprietary technology cost payables	<b>69,000</b>	69,000
Others	<b>20,597</b>	17,068
	<b>785,907</b>	743,788

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 33. TRADE AND OTHER PAYABLES *(Continued)*

#### (a) Trade payables

The ageing analysis of trade payables, based on the date of receipt of goods, is as follows:

	2023 RMB'000	2022 RMB'000
Less than 1 year	29,559	39,562
Over 1 year	2,158	350
	<b>31,717</b>	39,912

All of the carrying amounts of the Group's trade payables are denominated in RMB.

#### (b) Interest payables

	2023 RMB'000	2022 RMB'000
Analysis as:		
— Non-current liabilities	—	6,080
— Current liabilities	197,958	136,314
	<b>197,958</b>	142,394

### 34. CONTRACT LIABILITIES

	At 31 December		At 1 January
Disclosures of revenue-related items:	2023 RMB'000	2022 RMB'000	2022 RMB'000
Contract liabilities	61,963	119,831	117,322

	At 31 December		At 1 January
Contract receivables (included in trade receivables)	2023 RMB'000	2022 RMB'000	2022 RMB'000
	1,337	9,280	1,891

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 34. CONTRACT LIABILITIES (Continued)

Transaction prices allocated to performance obligations unsatisfied at end of year and expected to be recognised as revenue in:

	2023 RMB'000	2022 RMB'000
— 2023	N/A	119,831
— 2024	61,963	—
	<b>61,963</b>	<b>119,831</b>

Year ended 31 December

	2023 RMB'000	2022 RMB'000
Revenue recognised in the year that was included in contract liabilities at beginning of year	<b>119,111</b>	116,742

Significant changes in contract liabilities during the year:

	2023 RMB'000	2022 RMB'000
Increase due to operations in the year	<b>61,243</b>	119,251
Transfer of contract liabilities to revenue	<b>(119,111)</b>	(116,742)

A contract liability represents the Group's obligation to transfer products or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

### 35. LEASE LIABILITIES

	2023 RMB'000	2022 RMB'000
<b>Minimum lease payments</b>		
Within one year	<b>2,359</b>	3,229
In the second to fifth years, inclusive	<b>2,762</b>	5,121
	<b>5,121</b>	8,350
Less: Future finance charges	<b>(232)</b>	(510)
Present value of lease obligations	<b>4,889</b>	7,840

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 35. LEASE LIABILITIES *(Continued)*

	2023 RMB'000	2022 RMB'000
<b>Present value of minimum lease payments</b>		
Within one year	2,211	2,951
In the second to fifth years, inclusive	2,678	4,889
	<b>4,889</b>	7,840
Less: Amount due for settlement within 12 months (shown under current liabilities)	<b>(2,211)</b>	(2,951)
Amount due for settlement after 12 months	<b>2,678</b>	4,889

At 31 December 2023, the average effective borrowing rate was 4.60% (2022: 4.60%) . Interest rates are fixed at the contract dates and thus expose the Group to fair value interest rate risk.

### 36. DUE TO A RELATED COMPANY

The advance is unsecured, non-interest bearing and has no fixed repayment terms.

### 37. COMMITMENTS

#### (a) Capital commitments

	2023 RMB'000	2022 RMB'000
Constructions-in-progress:		
Contracted but not provided for	<b>3,035,598</b>	2,788,724

#### (b) Operating leases rental receivables

The future aggregate minimum lease rentals receivable under non-cancellable operating leases in respect of buildings are as follows:

	2023 RMB'000	2022 RMB'000
Not later than 1 year	180	185
More than one year but not exceeding five years	324	505
	<b>504</b>	690

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 38. RELATED-PARTY TRANSACTIONS

In addition to those related party transactions and balances disclosed elsewhere in the consolidated financial statements, the Group had the following transactions with its related parties during the year:

	2023 RMB'000	2022 RMB'000
Purchase from a related company ( <i>note</i> )	6,311	–
Handing fee income from a related company ( <i>note</i> )	182	–

*Note:* A director, Mr. Zhang Weihua has control over the related company.

At 31 December 2023, borrowings of approximately RMB1,340,210,000 (2022: approximately RMB1,352,594,000) from Huaxia Bank, Bohai Bank, Bank of Dalian, Evergrowing Bank, Bank of Communications (“BOCOM”), Export-Import Bank of China (“EXIM Bank”), Shanghai Pudong Development Bank (“SPD Bank”), Bank of Shanghai, China Industrial Bank (“CIB”), China Merchants Bank (“CMB”), Changzhou Jingliyuan Photovoltaic Technology Company, Guangan Jinxiang Small Loan Company Limited, Guangan Hongxin Small Loan Company Limited and China Bond Insurance Corporation (2022: Huaxia Bank, Bohai Bank, Bank of Dalian, Evergrowing Bank, BOCOM, EXIM Bank, SPD Bank, Bank of Shanghai, CIB, CMB, Changzhou Jingliyuan Photovoltaic Technology Company, Guangan Jinxiang Small Loan Company Limited and China Bond Insurance Corporation) were guaranteed by the Company. In the opinion of the directors of the Company, the fair value of guarantee provided by the Company is insignificant to the Group. Such guarantee has not been accounted for by the Group.

## 39. KEY MANAGEMENT COMPENSATION (EXCLUDING DIRECTORS' EMOLUMENTS)

	2023 RMB'000	2022 RMB'000
Salaries and other benefits	3,476	3,557
Retirement benefit scheme contributions	63	123
Share-based payments expense	338	763
	<b>3,877</b>	4,443

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

#### (a) Changes in liabilities arising from financing activities

The following table shows the Group changes in liabilities arising from financing activities during the year:

	Due to a related company	Lease liabilities	Convertible bonds	Borrowings	Total liabilities from financing activities
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2022	–	2,409	771,869	1,783,709	2,557,987
Changes in cash flows	48,769	(3,245)	–	226,902	272,426
Non-cash changes					
— additions	–	8,328	–	–	8,328
— acquisition of a subsidiary	612,094	–	–	311,545	923,639
— converted during the year	–	–	(32,231)	–	(32,231)
— gain on borrowing restructuring	–	–	–	(5,495)	(5,495)
— interest capitalization	–	–	–	62,898	62,898
— interest charged	–	348	127,726	785	128,859
— proceeds from disposal of properties withhold by the court and paid to banks	–	–	–	(107,809)	(107,809)
— issuance of note payables	–	–	–	44,750	44,750
— reallocation to interest payables including in other payables	–	–	(56,741)	–	(56,741)
At 31 December 2022 and 1 January 2023	<b>660,863</b>	<b>7,840</b>	<b>810,623</b>	<b>2,317,285</b>	<b>3,796,611</b>
Changes in cash flows	<b>22,178</b>	<b>(3,229)</b>	<b>–</b>	<b>381,442</b>	<b>400,391</b>
Non-cash changes					
— interest capitalization	–	–	–	<b>41,377</b>	<b>41,377</b>
— interest charged	–	<b>278</b>	<b>138,119</b>	<b>2,318</b>	<b>140,715</b>
— issuance of note payables	–	–	–	<b>51,056</b>	<b>51,056</b>
— reallocation to interest payables including in other payables	–	–	<b>(56,631)</b>	–	<b>(56,631)</b>
At 31 December 2023	<b>683,041</b>	<b>4,889</b>	<b>892,111</b>	<b>2,793,478</b>	<b>4,373,519</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS *(Continued)*

### (b) Acquisition of a subsidiary

On 30 September 2022, the Group acquired 90% of the issued share capital of Jiangsu Bluestar Green Material Co., Ltd. for a cash consideration of RMB27,000,000. Jiangsu Bluestar Green Material Co., Ltd. was engaged in manufacture and sale of chemical products in the PRC during the year. The reason for the acquisition is that the Group intends to combine its existing competitive advantages in downstream distribution with the upstream fertilizer production through the acquisition, and to benefit from the synergies arising from further vertical business integration in the future. In addition, the vertical integration is expected to secure a steadier demand for the Group's chemical fertilizers and chemical products, provide greater insights into downstream customers' needs and generate synergies through streamlining resources management in the long run.

The fair value of the identifiable assets and liabilities of Jiangsu Bluestar Green Material Co., Ltd. acquired as at its date of acquisition is as follows:

Net assets acquired:	RMB'000
Property, plant and equipment	1,000,221
Right-of-use assets	145,300
Other intangible assets	48,391
Inventories	49,852
Trade and other receivables	49,456
Pledged bank deposits	6,100
Cash and cash equivalents	2,466
Due to a related company	(612,094)
Deferred income tax liabilities	(34,947)
Trade and other payables	(342,310)
Borrowings	(311,545)
	890
Non-controlling interest	(89)
Goodwill	26,199
	27,000
Satisfied by:	
Cash and total consideration transferred	27,000
Net cash outflow arising on acquisition:	
Cash consideration paid	27,000
Cash and cash equivalents acquired	(2,466)
	24,534

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS *(Continued)*

#### **(b) Acquisition of a subsidiary** *(Continued)*

The goodwill arising on the acquisition of Jiangsu Bluestar Green Material Co., Ltd. is attributable to the anticipated profitability of new chemical product production line and the anticipated future operating synergies from the combination.

Jiangsu Bluestar Green Material Co., Ltd. contributed revenue of approximately RMB531,000 and net loss of RMB5,085,000 to the Group respectively for the period between the date of acquisition and the end of the reporting period.

If the acquisition had been completed on 1 January 2022, total Group revenue for the year would have been RMB3,207,527,000, and profit for the year would have been RMB185,416,000. The proforma information is for illustrative purposes only and is not necessarily an indication of the revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2022 nor is intended to be a projection of future results.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 41. STATEMENT OF FINANCIAL POSITION OF THE COMPANY AS AT 31 DECEMBER

	2023 RMB'000	2022 RMB'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Interests in subsidiaries	107,264	107,264
Loan to subsidiaries	1,961,836	2,005,736
	<b>2,069,100</b>	2,113,000
<b>Current assets</b>		
Other receivables	507	462
Cash and cash equivalents	24	22
	<b>531</b>	484
<b>Total assets</b>	<b>2,069,631</b>	2,113,484
<b>EQUITY</b>		
<b>Capital and reserves attributable to equity holders of the Company</b>		
Share capital	520,569	520,569
Reserves	387,533	538,470
<b>Total equity</b>	<b>908,102</b>	1,059,039
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
Convertible bonds	549,457	810,623
<b>Current liabilities</b>		
Accruals and other payables	137,780	87,312
Financial guarantee liabilities	131,639	156,510
Convertible bonds	342,653	–
	<b>612,072</b>	243,822
<b>Total liabilities</b>	<b>1,161,529</b>	1,054,445
<b>Total equity and liabilities</b>	<b>2,069,631</b>	2,113,484
<b>Net current liabilities</b>	<b>(611,541)</b>	(243,338)
<b>Total assets less current liabilities</b>	<b>1,457,559</b>	1,869,662

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

### 42. LITIGATIONS

The following table shows the Group's assets frozen by the court due to litigation as below:

	2023 RMB'000	2022 RMB'000
Property, plant and equipment	371,630	368,449
Land use rights	50,251	51,656
Mining right	334,306	334,306
Restricted bank balances	31	864
	<b>756,218</b>	<b>755,275</b>

On 15 September 2020, Koyo Agrochem and BOCOM entered into a loan agreement for an aggregate principal loan amount of RMB68,000,000 ("Agrochem Loan A"). On 30 October 2020, the Intermediate People's Court of Chengdu Municipality, Sichuan Province\* (四川省成都市中級人民法院) (the "Chengdu Intermediate Court") issued a judgment (the "Judgment") pursuant to which Koyo Agrochem was required to repay the Agrochem Loan A. On 31 August 2021, the Chengdu Intermediate Court made enforcement action on auction of pledged properties held by the Group located on Qingdao (the "Pledged Properties A"). The Pledged Properties A were disposed of and gross proceeds of approximately RMB24,720,000 were used to repay Agrochem Loan A. On 26 December 2022, the Group reached a settlement agreement with BOCOM. During the year ended 31 December 2023, the Group is repaying the Agrochem Loan A according to the settlement agreement.

In March 2019, Guangan New Material and EXIM Bank entered into a supplemental agreement to the loan agreement dated 31 July 2015 in relation to the renewal of an aggregate principal loan amount of RMB90,000,000 ("New Material Loan"), pursuant to which the last repayment of the New Material Loan were extended to March 2021. EXIM Bank subsequently requested for an early repayment of the New Material Loan, and initiated legal action against Guangan New Material in relation to the New Material Loan with outstanding amount of approximately RMB76,919,000 at the No.4 Intermediate People's Court of Beijing Municipality\* (北京市第四中級人民法院). On 28 December 2020, the No.4 Intermediate People's Court of Beijing Municipality\* issued a judgment (the "New Material Judgment") pursuant to which Guangan New Material was required to repay the New Material Loan. Following the handing down of the New Material Judgment, the Group lodged an appeal against the New Material Judgment. On 30 June 2021, the High People's Court of Beijing\* (北京市高級人民法院) dismissed the appeal upheld. On 19 August 2022, the Group reached a settlement agreement with EXIM bank. During the year ended 31 December 2023, the Group is repaying the New Material Loan according to the settlement agreement.

In 2021, CIB claimed Koyo Agrochem, Dazhou Koyo Chemical, Sichuan Cuyo, Ko Yo Lotusan, Ko Yo GuangAn and Guangan New Material at the Chengdu Intermediate Court, in respect of an outstanding debt of approximately RMB44,745,000 together with accrued interests and costs. An enforcement action was instituted at Chengdu Intermediate Court on 4 February 2021. The enforcement action was terminated after the Group's negotiation with CIB. The Group has submitted its proposed repayment schedule to CIB, and the Group is awaiting CIB to revert on their views on the proposal.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2023

## 42. LITIGATIONS *(Continued)*

During November 2019, Koyo Agrochem, Dazhou Ko Yo Chemical and Ko Yo Guangan entered into a loan agreements with SPD Bank for an aggregate principal loan amount of RMB177,400,000 ("Loan B"). On 21 July 2021, the Chengdu Intermediate Court issued a judgment pursuant to which Koyo Agrochem, Dazhou Ko Yo Chemical and Ko Yo Guangan were required to repay the Loan B together with accrued interest and costs. An execution notice was issued by Chengdu Intermediate Court on 15 November 2021. On 13 December 2022, the Group reached a settlement agreement with SPD Bank. During the year ended 31 December 2023, the Group is repaying the Loan B according to the settlement agreement.

During March 2021, Dazhou Ko Yo Chemical entered into a loan agreement with Bank of Dalian for aggregate principal loan amount of RMB80,000,000 ("Loan C"). On 24 August 2021, the Chengdu Intermediate Court issued a notice pursuant to which Dazhou Ko Yo Chemical were required to repay the Loan C together with accrued interest and costs in according to notarization made. An enforcement action was enforced by Chengdu Intermediate Court on 8 December 2021. On 31 August 2022, the Group reached a settlement agreement with Bank of Dalian. During the year ended 31 December 2023, the Group is repaying the Loan C according to the settlement agreement.

During June 2020, Dazhou Ko Yo Chemical entered into a loan agreement with Evergrowing Bank for an aggregate principal loan amount of RMB79,000,000 ("Loan E"). On 11 October 2021, the Chengdu Intermediate Court issued a notice pursuant to which Dazhou Ko Yo Chemical were required to repay the Loan E together with accrued interest and costs in according to notarization made. The Group is engaged in the negotiation process with Evergrowing Bank with an aim to renew and/or restructure the Loan E. The Group has submitted its proposed repayment schedule to Evergrowing Bank, and the Group is awaiting Evergrowing Bank to revert on their views on the proposal.

## 43. CONTINGENT LIABILITIES

As at 31 December 2023, the Group has issued guarantees of RMB179,510,000 (2022: RMB184,510,000) to a bank in respect of banking facilities granted to a related company. The amount disclosed above represents the aggregate amounts that could be required to be paid if the guarantees were called upon in entirety. In the opinion of the directors of the Company, the fair values of the financial guarantee contracts are not significant as the possibility of default by a related company is remote and, in case of default in payments, the net realisable value of the pledged properties by other parties can recover the repayment of the outstanding principals together with the accrued interest and penalty. Accordingly, no provision has been made in the consolidated financial statements for these guarantees.

## 44. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were approved and authorised for issue by the Board of Directors on 28 March 2024.

## Five Year Financial Summary

The following table summarizes the audited results, assets and liabilities of the Group for the five years ended 31 December 2023.

	<b>2023</b> RMB'000	2022 RMB'000	2021 RMB'000	2020 RMB'000	2019 RMB'000
Turnover	<b>2,904,857</b>	3,205,226	3,066,543	2,111,133	1,964,476
(Loss)/Profit before taxation	<b>(107,652)</b>	355,824	460,376	(222,439)	(712,242)
Taxation	<b>(46,963)</b>	(154,780)	(81,158)	(19,363)	(19,570)
Minority interest	<b>(2,274)</b>	(519)	(17)	(23)	(248)
(Loss)/Profit after taxation	<b>(152,341)</b>	201,563	379,235	(241,779)	(731,564)
Total assets	<b>6,266,330</b>	5,845,522	4,037,708	2,847,247	2,982,762
Total liabilities	<b>(5,354,515)</b>	(4,785,396)	(3,214,120)	(2,828,730)	(2,749,382)
Total equity	<b>911,815</b>	1,060,126	823,588	18,517	233,380